

46th ANNUAL REPORT

September 2016

LAKES REGION PLANNING COMMISSION



EXECUTIVE BOARD

Officers:

Wayne Crowley (Northfield)
Chairman

John Ayer (Gilford)
Vice Chairman

Patricia Farley (Tamworth)
Secretary

Barbara Perry (Moultonborough)
Treasurer

Area Commissioners:

David Kerr (Barnstead)
John Cotton (Andover)
Jean Marshall (Freedom)
Robert Snelling (Holderness)

At-Large Commissioners:

Dean Anson, II (Laconia)
Steve Favorite (Bristol)
Stephen Wingate (Tuftonboro)
Tony Giunta (Franklin)

Who We Are:

The LRPC is a voluntary association of local communities that pools its resources to obtain a highly trained, professional staff to provide a wide variety of services. An Executive Board, together with the Commissioners, governs the LRPC. Operations are overseen by an Executive Director and implemented by professional planners, specialists, and support staff. LRPC recognizes that the foundation of regional decision-making lies within local communities.

Message from the Executive Director

The Lakes Region Planning Commission has evolved over the last three years in concert with new emerging trends which are impacting the practice of regional planning throughout the country. A recent report from the American Planning Association outlined some of these trends:



- Regional planning for sustainability;
- Regional planning across related issues;
- Expanded partnerships in regional planning;
- New approaches for implementation;
- Changing demographics and changing regions; and
- New tools and techniques for regional planning.

Last year, our commission adopted an updated regional plan which addresses regional sustainability, the first trend. The Lakes Region Plan 2015-2020 is a comprehensive document which focuses on traditional master plan chapters like economic development, housing, transportation, and the environment; but it also includes chapters on natural hazards, climate change, energy efficiency, and green building. We know that these issues are inter-related and that comprehensive plans focused on long-term sustainability and resiliency are essential.

The second trend, regional planning across related topics, involves what many people refer to as a systems approach. In transportation, we see the need to integrate multiple modes of transportation, including roads, transit, bikeways, sidewalks, and freight corridors. For example, our new Lakes Region Plan includes a bicycling and pedestrian supplement and relates new transportation needs to demographic changes, including new alternative transportation modes demanded by both our aging and younger populations.

Today's regional planning also involves expanded partnerships, a third trend. LRPC continues to work with multiple partners. This includes traditional partners, like planners, and conservation commissions, but also new partners like health professionals, university researchers, and telecommunications experts.

Keeping in step with the fourth trend, LRPC is focused on new approaches for making implementation happen, including scenario planning, like build-out analyses, landscape planning, and measurable performance standards which can be monitored over time.

Fifth, LRPC knows that we must plan for changing demographics and a changing region. Major demographic trends are affecting income, housing, and mobility choices. Changing population groups include seniors, two person households, multigenerational households, young people just entering the housing market, and single-parent families.

Lastly, LRPC is using new tools and techniques for regional planning. We are beginning to use more sophisticated regional scale models that rely on big data, scenario planning, different alternatives, and new metrics for measuring progress.

LRPC has effectively and steadfastly served our members' articulated needs for the last 48 years, and we encourage an engaged regional problem-solving resolution to any regional issues or problems. We welcome your engagement and your help as we continue to evolve to meet tomorrow's challenges.

Thanks again,

Jeffrey R. Hayes, Executive Director

ANNUAL MEETING

The June 27, 2016 Annual Meeting was held at the Wolfeboro Inn in Wolfeboro, NH with featured speaker Kathleen Fallon Lambert. Over 110 attendees socialized, enjoyed the awards presentations and Kathleen Fallon Lambert's speech. Kathleen Fallon Lambert holds a B.A. from Dartmouth College and an M.F.S. from the Yale School of Forestry and Environmental Studies. She is a Switzer Fellow, Leopold Schepp Scholar and recipient of the U.S. EPA Environmental Merit Award. As the Science and Policy Integration Project Director at the Harvard Forest, Kathy has helped launch the Wildlands and Woodlands initiative and Future Scenarios of Landscape Change project.



Kathleen Fallon Lambert said that we know from history that our land-use choices will have a profound impact on our future. Land use decisions made more than a century ago still shape our landscape today. This enduring human imprint reminds us of the significance of our land-use choices. How will our present land-use choices and policies influence the condition and function of the landscape into the future? The purpose of the land-use scenarios study is to develop and compare a set of plausible scenarios for the future of the New England's landscape and to use the results to inform conservation, land-use policy, and forest management decisions. One benefit of a scenarios approach is that rather than simply cataloguing the damage of the past, we are able to look forward to understand how the land-use decisions we make today can shape our future.

Mrs. Fallon Lambert had attendees create a scenario logic and matrix on what New Hampshire would look like in 2065. Then the attendees would then take those scenarios and work out a plan on how to protect our environment from possible bad outcomes and how different scenarios can create a vast different view and that depending on what we do now, it can make a large impact on what will happen to our forests and natural resources



ANNUAL MEETING AWARDS



An **Award of Excellence** was presented to **Tamworth Farmers Market SNAP Program**, which is a local augmentation to the Supplemental Nutritional Assistance Program SNAP program, which benefits the low-income members of our community, has the goal of making local, healthy food more accessible to those least able to afford it. With the generosity of the community and with the continued efforts of the Tamworth Farmers Market (TFM), there is a hope and an expectation for a growing number of people taking advantage of this valuable program. Anne Burke Accepted the award on behalf of the TFM.

(Pictured: Anne Burke, Jeffrey Hayes LRPC Executive Director and Wayne Crowley, LRPC Executive Board Chair.)

An **Award of Excellence** was presented to the **Greater Meredith Program** for dedication to promoting economic vitality, historical cultural heritage and town-wide beautification. Liz Lapham accepted the award on behalf of the Greater Meredith Program. *(Pictured: Jeffrey Hayes, LRPC Executive Director; Liz Lapham; and Wayne Crowley, LRPC Executive Board Chair.)*



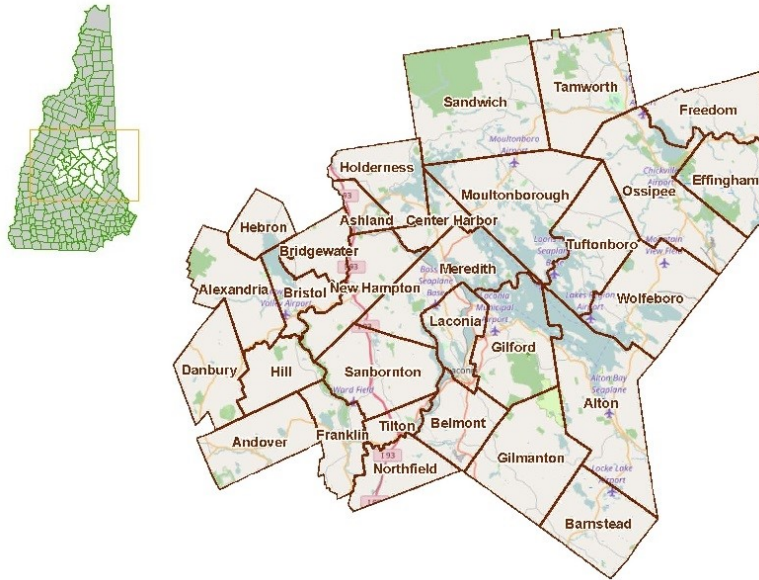
Patricia Farley accepted an **Award of Excellence** on behalf of the **Tamworth Economic Development Committee** for making a strong foundation for servicing local business and for creating new businesses. The committee comes together with an effective board of directors that have formed strong ties with regional organizations and groups to share ideas and to make concrete advancements towards the economic vitality of the region. *(Pictured: Karin Nelson and Warren Hutchins, LRPC Executive Board Chair.)*



The highly coveted **B. Kimball Ayers, Jr. Award** was presented to **Dusty Davies** of Tuftonboro. Dusty has devoted herself to protecting the water quality of Mirror Lake in Tuftonboro since 2008. The **B. Kimball Ayers, Jr. Award** is given annually by the Lakes Region Planning Commission in memory of B. Kimball Ayers, Jr. who faithfully and persistently worked to maintain and improve the environmental quality of the Lakes Region. *(Pictured: Jeffrey Hayes, LRPC Executive Director; Wayne Crowley, LRPC Executive Board Chair; and Dusty Davies.)*



THE LAKES REGION PLANNING COMMISSION—1200 SQUARE MILES



LRPC COMMISSIONERS—FY 16

Alexandria
TBD

Bristol
Steve Favorite

Gilmanston
Wayne Ogni

New Hampton
TBD

Tuftonboro
Stephen Wingate
Kate Nesbit

Alton
John Markland

Center Harbor
David Hughes

Hebron
Mitch Manseau

Northfield
Wayne Crowley
Doug Read

Wolfeboro
Roger F. Murray, III

Andover
John Cotton
Robert Ward

Danbury
Charlotte McIver

Hill
TBD

Ossipee
Rick St. Jean

Ashland
Cheryl Cox

Effingham
Ralph Thompson

Holderness
Robert Snelling

Sanbornton
Karen Ober
Ian Raymond

Barnstead
David Allen
David Kerr

Franklin
Tony Giunta

Laconia
Dean Anson, II
Warren Hutchins
Hamilton McLean

Sandwich
TBD

Belmont
George Condodemetraky

Freedom
Jean Marshall

Meredith
William Bayard
Herb Vadney

Tamworth
Patricia Farley
James Hidden

Bridgewater
TBD

Gifford
John Ayer
John Morgenstern

Moultonborough
Barbara Perry
Paul Punturieri

Tilton
Joseph Jesseman
Jonathan Scanlon

LAKES REGION PLANNING COMMISSION STAFF—FY16

Jeffrey Hayes, MRP
Executive Director

Laurel Briere
Executive Assistant

David Jeffers
Regional Planner

Ian McClure
Transportation Technician

Carl Carder
Bookkeeper

Michael Izard
Principal Planner

Allen Constant
Transportation Technician

PROGRAM HIGHLIGHTS

The Commission's services are organized around six program areas: Regional Services, Local Services, Household Hazardous Waste, Transportation, Economic Development, and Education/Resources. Examples of each are described below.

Regional Services

From the beginning, the Planning Commission has focused on a variety of challenges from conserving and protecting the region's natural resources to planning for modern infrastructure. Our focus on these issues remains undiminished today.

In cooperation with the NH Office of Energy and Planning, the NH Department of Environmental Services, the University of New Hampshire, our regional watershed associations, and local communities, the bulk of our current regional services are as follows:

- Watershed protection;
- Stormwater management;
- Commercial, industrial, and residential Development trends;
- High-speed broadband planning;
- River corridor management; and
- Regional planning.

Regional Services FY16:

FY16 LRPC accomplishments:

- Further developed the Winnepesaukee Gateway website, featuring the region's first online dynamic Watershed Management Plan;
- Created Development of Regional Impact guidelines;
- Worked with Lake Winnepesaukee Association (LWA), North Country Resource Conservation and Development (NCRC&D), Town of Meredith, and NHDES officials to develop initial scope for a 604(b) septic assessment model plan focusing on Lake Winnepesaukee;
- Worked to establish LRPC as official Local Development District (LDD) to assist with Northern Border Regional Commission application and administration; and
- Developed U.S. Department of Agriculture (USDA) Solid Waste & Water grant proposal.

LRPC VISION STATEMENT

The Lakes Region Planning Commission (LRPC) is recognized as the leader in providing a balanced approach to planning throughout the region. Interactions between the communities and the LRPC are effective in representing the region to the state and federal organizations.

Local Services

Local technical assistance continues to be a mainstay of our activities. As communities continue to face important questions about how best to plan for their future, we are available to:

- Prepare local master plans and capital improvement plans;
- Assist with innovative planning tools such as impact fees, steep slope ordinances, stormwater management, site plan review;
- Prepare and update hazard mitigation plans in cooperation with NH Homeland Security and Emergency Management;
- Offer guidance on preparing or amending zoning ordinances and subdivision and site plan review regulations;
- Assist local planning and zoning boards and conservation commissions with the review of development proposals through our Circuit Rider program; and
- Create and produce a variety of useful and attractive maps.

Local Services FY16:

FY16 LRPC accomplishments:

- Continued Circuit Rider assistance;
- Assisted over 15 communities in developing and updating Hazard Mitigation Plans for acceptance by NH Homeland Security and Federal Emergency Management Agency;
- Produced maps on request using our Geographic Information Systems (GIS) for member communities;
- Provided technical planning assistance via phone, internet, and in person;
- Assisted several communities with Development of Regional Impact (DRI) Determinations;
- Advocated for Alton Rt. 11 improvement project as #1 priority for state's 10 Year Transportation Plan;
- Assisted Tamworth Planning Board with cell tower Revised Statutes Annotated (RSA) concerns;
- Submitted proposal for Local Emergency Operations Plan Updates for Meredith.



Household Hazardous Waste

The annual Lakes Region household hazardous waste (HHW) collections are a highly anticipated Lakes Region summer tradition. Initiated by LRPC in 1986, the regional collections in late July and early August are supported by the two dozen participating communities with supplemental funding from the NH Department of Environmental Services. All communities are welcome.

In 2002, the LRPC provided seed funding to construct a Lakes Region permanent household hazardous product facility that has progressed to six monthly May through October collections. In 2013, founding members Alton and Wolfeboro were joined by Tuftonboro.

Household Hazardous Waste FY16:

On July 30th and August 6th a record breaking 2,145 Lakes Region households dropped off a total of more than 21,000 gallons of hazardous products, ensuring that these materials will not enter our drinking water or the environment, on which our local economy is so dependent. Please check our website at <http://www.lakesrpc.org/servicehhw.asp> for alternatives to hazardous products disposal options, and details about our collections



Transportation

In partnership with the NH Department of Transportation and the Federal Highway Administration, LRPC has been committed to improving the regional transportation system for more than 25 years. Among our typical services, we:

- Conduct annual traffic counts and road inventories;
- Maintain an extensive database of traffic-related information;
- Facilitate and prepare regional transportation plans and studies that are used in the NH Ten-Year Transportation Improvement Plan;
- Assist communities with Safe Routes to School, bike paths, intersection improvements, and advocate for local and regional transportation needs;
- Encourage public involvement, primarily through an active Transportation Advisory Committee (TAC) of local representatives and public meetings; and
- Provide technical assistance to regional transit providers.

Transportation FY16:

FY1, LRPC accomplishments:

- Conducted annual traffic counts at approximately 140 locations around the region;
- Assisted communities with road safety management systems analysis;
- Coordinated and conducted meetings of the regional Transportation Technical Advisory Committee;
- Conducted substantial work on the Lakes Region Scenic Byway;
- Provided staff assistance to two public transportation groups: the Carroll County Regional Coordinating Council, and the Mid-State Regional Coordinating Council;
- Continued work on the Regional Transportation resources webpage;
- Testified on behalf of Lakes Region Transportation priorities at the regional Governor's Advisory Commission on Intermodal Transportation hearing;
- Initiated regional assessment of transportation impact on water quality; and
- Initiated regional assessment of regional bike-ability including gaps in bicycle and pedestrian infrastructure throughout the region.





Bristol Lighthouse



Silver Lake in Belmont



Agriculture



Tourism



Recreation

Economic Development

The region's early heritage includes agriculture and industrial mills that were built during the 1800's. Today tourism, medical care, retail businesses, social services, public and private schools and colleges, as well as advanced manufacturing drive the local economy. To facilitate the potential reuse of lands and buildings and to actively engage in improving the regional economy, LRPC:

- Interacts with representatives from local economic development organizations;
- Serves on the Boards of the Belknap Economic Development Council, NH Business Finance Authority, and NH Economic Development Advisory Committee;
- Maintains and supports a Comprehensive Economic Development Strategy (CEDS); and
- Convenes forums on development issues affecting the region.

Economic Development FY16:

In FY16 LRPC supported projects that were included in the region's Comprehensive Economic Development Strategy completed by LRPC in FY14.

- Continued to assist communities with Brownfields Assessments of vacant and underutilized sites with concern to environmental contamination;
- Worked with area and statewide economic development organizations and pursue relevant opportunities with the Economic Development Administration;
- Coordinated with area economic development groups in pursuit of workforce development and growth opportunities for the region; and
- Created initial partnership with the BEDC and a PSU professor to explore an idea to create a Lakes Region Economic Index for Spring 2016.

Education/Resources

The LRPC convenes a number of informative workshops and meetings and offers a wealth of published resources online and in our library. Our knowledgeable staff also provide technical assistance by email, over the phone, and in-person meetings. We:

- Host citizen education workshops on issues of local and regional importance, e.g. housing, water quality, law lecture series, economics, etc.;
- Maintain a digital and traditional library of significant planning documents from air quality to zoning;
- Prepare strategic planning reports such as demographic studies, build-out analyses, and attitude surveys;
- Offer facilitation and consensus building on pressing local and regional issues;
- Provide access to LRPC resources through our website www.lakesrpc.org;
- Scan large format maps and maintain a large mapping library; and
- Conduct commission meetings each year, featuring a different topic of interest and different regional locations.

Education/Resources FY16

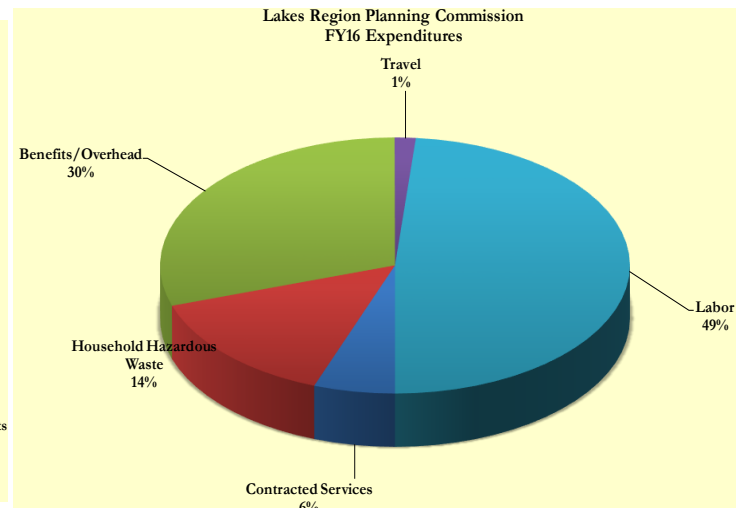
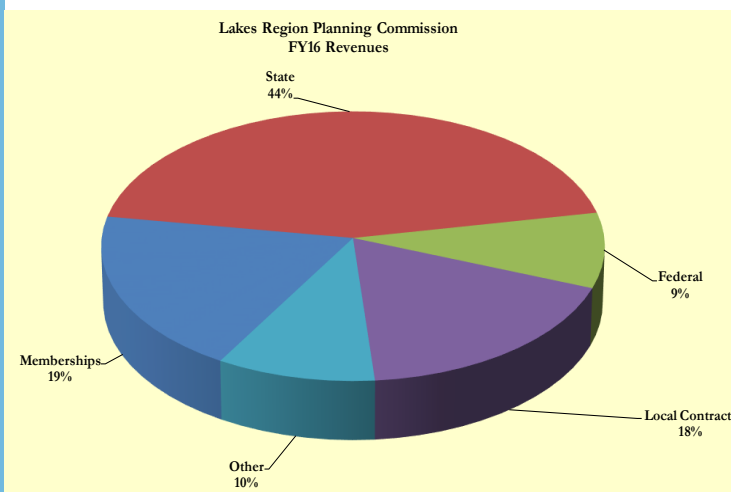
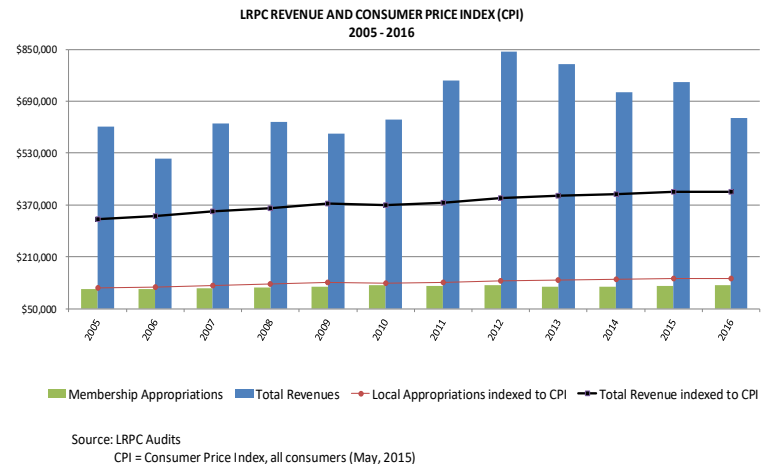
A fundamental service of the Commission is the collection and dissemination of current, timely, and reliable information to our cities and towns. While information technology has dramatically changed the way we process and report information, our steadfast commitment to educate, inform, and converse with local officials and the public on local and regional planning topics and legislation remains. From the preparation of maps using Geographic Information Systems to review of new zoning amendments, the LRPC staff is available to serve our members. LRPC provides professional staff to answer questions from our communities. Timely access to information services and trained planners remains a focus and core strength of the LRPC and will continue into the future.

MISSION

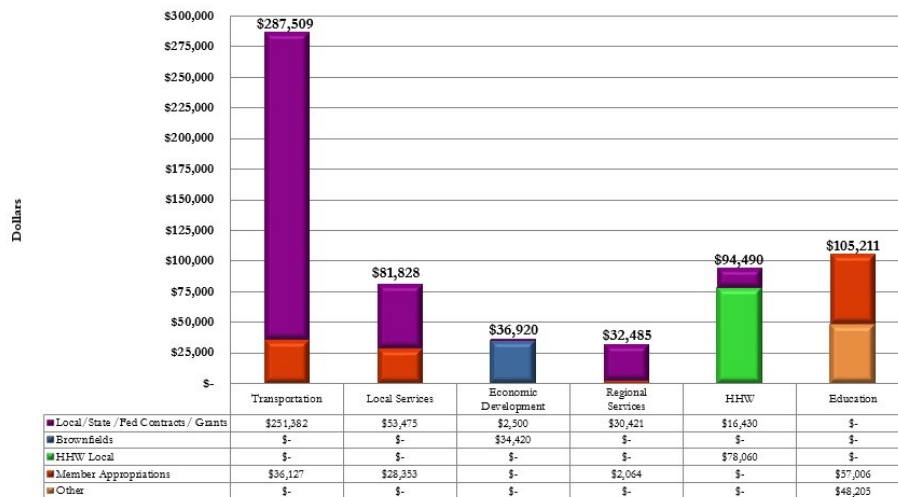
The Lakes Region Planning Commission serves the communities of the Lakes Region. Our mission is to provide effective planning, in order to achieve and sustain a quality environment, a dynamic economy, and local cultural values by supporting community efforts through leadership, education, technical assistance, information, advocacy, coordination and responsive representation.

FY16 Budget

The charts below show the distribution of actual revenues and expenditures from July 1, 2015 through June 30, 2016. Every membership dollar leveraged nearly *seven dollars* in contracts, grants, and other income.



LRPC REVENUES BY PROGRAM Fiscal Year 2016



Total FY16 Rev. (\$638,443):	\$287,509	\$81,828	\$36,920	\$32,485	\$94,490	\$105,211
Membership as % of Total:	29%	23%	0%	2%	0%	46%

Burnham & Malmborg
Professional Association
Certified Public Accountants
155 Manchester Street
Concord New Hampshire 03301
(603) 225-7600

INDEPENDENT AUDITORS' REPORT

To the Commissioners
Lakes Region Planning Commission
Meredith, New Hampshire

We have audited the accompanying statements of financial position of the Lakes Region Planning Commission which comprise the statements of financial position as of June 30, 2016, and the related statements of resources and expenses and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United State of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Lakes Region Planning Commission as of June 30, 2016 and 2015, and the changes in its fund balances and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of expenses, federal and state assistance projects, and expenses and income by program code on pages 9-12 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Report on Summarized Comparative Information

We have previously audited the Lakes Region Planning Commission's June 30, 2015 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated August 27, 2015. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2015, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Burnham & Malmborg

Concord, New Hampshire
September 2 2016



WELCOME TO OUR NEWEST COMMISSIONERS (FY15-FY16)

John Markland (Alton)
 Robert Ward (Andover)
 Ralph Thompson (Effingham)
 Karen Ober (Sanbornton)
 Kate Nesbit (Tuftonboro)

THANK YOU TO OUR RETIRING LRPC COMMISSIONERS (FY15-FY16)

Philip Wittmann (Alton)
 Dave Nickerson (Sanbornton)
 Toby Eaton (Sandwich)
 Chuck Storm (Wolfeboro)

LRPC TRANSPORTATION TECHNICAL ADVISORY COMMITTEE

George Tuthill, Alexandria
 Nic Strong, Alton
 Eli Badger, Ashland
 David Toth (Alt.), Ashland
 David Kerr, Barnstead
 Candace Daigle (Alt.) Belmont
 Rick Ball, Belmont
 Michael Capone (Alt.), Bristol
 Steve Favorite, Bristol
 Jeff Haines, Center Harbor
 Elizabeth Dragon, Franklin
 Scott Brooks, Freedom
 Peter Nourse, Gilford
 Sheldon Morgan (Chair), Gilford
 Patrick Moriarty (Alt), Hebron
 Paul Hazleton, Hebron
 Malcolm "Tink" Taylor, Holderness
 Brandee Loughlin, Laconia
 John Edgar, Meredith
 Scott Bartlett, Moultonborough
 Barbara Lucas (Alt.), New Hampton
 Robert Pollock, New Hampton
 Glenn Smith, Northfield
 Brad Harriman (Vice-Chair), Ossipee
 Brian Bordeau, Sanbornton
 Dan Peaselee, Sandwich

David Bowles (Alt.), Tamworth
 John Gotjen, Tamworth
 Joyce Fulweiler (Alt), Tilton
 Johnny Van Tassel, Tilton
 Lloyd Wood, Tuftonboro
 David Ford, Wolfeboro
 Rob Houseman (Alt.), Wolfeboro

Non-Voting Members

Glen Cordelli, Coos County Delegation
 Jean Marshall, LRPC Representative
 Mark Morrill, NHDOT
 William Rollins, NHDOT
 William Rose, NHDOT
 Dean Eastman, NHDOT
 Paul Lockwood, NHDES, Air Resources
 Richard Lewis, City of Franklin

LRPC would like to thank its Annual Meeting Sponsors:

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SILVER



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Alton, New Hampshire

THE MARGATE

ON • WINNIPESAUKEE



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BRONZE

