

# TOWN OF ASHLAND

## 2023 ANNUAL TOWN REPORT

FISCAL YEAR ENDING

DECEMBER 31, 2023

TOWN OF ASHLAND, NEW HAMPSHIRE  
20 Highland Street – P.O. Box 517 – Ashland, NH, 03217

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# INFORMATIONAL

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TOWN OF ASHLAND - GRAFTON COUNTY

POPULATION – 1,973

DATE OF INCORPORATION – 1868

LAT 43.695°N LON 71.631°W

ELEVATION 551'

TELEPHONE COMPANY - FAIRPOINT

CABLE - SPECTRUM

TOWN OFFICE - 20 HIGHLAND STREET

HOURS – MONDAY – FRIDAY 8AM TO 4PM

TOWN CLERK/ TAX COLLECTOR –

MONDAY - THURSDAY 8AM TO 4PM, FRIDAY 8AM TO 11:30AM

BUILDING INSPECTOR HOURS- MONDAY & FRIDAY 9AM TO 4PM

WELFARE OFFICE HOURS BY APPOINTMENT

ADMINISTRATION	TOWN MANAGER	968-4432
ASSESSING	TOWN OFFICE	968-4432
HEALTH OFFICER	TOWN OFFICE	968-4432
PLANNING/ZONING	TOWN OFFICE	968-4432
WELFARE	TOWN OFFICE	968-4432
BUILDING PERMITS	BUILDING INSPECTOR	968-4432
PROPERTY TAXES	TAX COLLECTOR	968-4432
DOGS LICENSING	TOWN CLERK	968-4432
ELECTIONS	TOWN CLERK	968-4432
VOTER REGISTRATION	TOWN CLERK	968-4432
VEHICLE REGISTRATION	TOWN CLERK	968-4432
VITAL RECORDS	TOWN CLERK	968-4432
FIRE (NON-EMERGENCY)	FIRE DEPARTMENT	968-7772
POLICE (NON-EMERGENCY)	POLICE DEPARTMENT	968-4000
DOGS - AT LARGE	POLICE DEPARTMENT	968-4000
PARKS AND RECREATION	P&R DEPARTMENT	968-9209
RECYCLING	TRANSFER STATION	968-9032
ROAD MAINTENANCE	PUBLIC WORKS DEPARTMENT	968-3166
TOWN LIBRARY	SCRIBNER LIBRARY	968-7928
SCHOOLS	ASHLAND ELEMENTARY	968-7622
	PLYMOUTH REGIONAL HS	536-1444
ELECTRIC SERVICE	UTILITY OFFICE	968-3083
WATER & SEWER	UTILITY OFFICE	968-3083
WATER & SEWER	TREATMENT PLANT	968-7193

# Economic & Labor Market Information – Ashland, NH



## Community Contact

**Town of Ashland**  
**Fred Welch, Town Manager**  
 20 Highland Street, PO Box 517  
 Ashland, NH 03217

Telephone  
 Fax  
 E-mail  
 Web Site

**(603) 968-4432**  
**(603) 968-3776**  
**townoffice@ashland.nh.gov**  
**www.ashlandnh.org**

## Municipal Office Hours

**Town Office: Monday to Friday, 8-4; Town Clerk/Tax Collector:**  
**Monday to Thursday, 8-4 (lunch 12:30-1), Friday, 7:30-11:30**

County  
 Labor Market Area  
 Tourism Region  
 Planning Commission  
 Regional Development

**Grafton**  
**Plymouth, NH LMA**  
**Lakes**  
**Lakes Region**  
**Grafton County Economic Development Council**

Election Districts  
 US Congress  
 Executive Council  
 State Senate  
 State Representative

**District 2**  
**District 2**  
**District 2**  
**Grafton County District 8**

**Incorporated: 1868**

**Origin:** Once the southwest portion of Holderness known as the village section, Ashland was not incorporated until 1868. The name Ashland was in honor of the birthplace and Kentucky estate of Henry Clay, Secretary of State and Senator from Kentucky. The name was suggested by Colonel Thomas Cheney, who had been assistant Sargent-at-Arms in Congress during Clay's service in Washington, and an active participant in the formation of the Republican party in New Hampshire. The geographic center of New Hampshire is located three miles east of Ashland.

**Villages and Place Names:** unknown

**Population, Year of the First Census Taken:** 885 residents in 1870

**Population Trends:** Population change for Ashland totaled 351 over 50 years, from 1,599 in 1970 to 1,950 in 2020. The largest decennial percent change was a 13 percent increase from 1970 to 1980. The town's population decreased by six percent from 2010 to 2020. The 2022 Census estimate for Ashland was 1,973 residents, which ranked 141st among New Hampshire's incorporated cities and towns.

**Population Density and Land Area, 2022 (US Census Bureau):** 174.3 persons per square mile of land area. Ashland contains 11.3 square miles of land area and 0.5 square miles of inland water area.



Economic & Labor Market Information Bureau, NH Employment Security, October 2023. Community Response Received **7/13/2023**

All information regarding the communities is from sources deemed reliable and is submitted subject to errors, omissions, modifications, and withdrawals without notice. No warranty or representation is made as to the accuracy of the information contained herein. Specific questions regarding individual cities and towns should be directed to the community contact.

MUNICIPAL SERVICES			
Type of Government		Selectmen	
Budget: Municipal Appropriations, 2020		\$7,930,071	
Budget: School Appropriations, 2020-2021		\$3,889,292	
Zoning Ordinance		1985/23	
Master Plan		2014	
Capital Improvement Plan		Yes	
Industrial Plans Reviewed By		Planning Board	
Boards and Commissions			
Elected:	Selectmen; Budget; Trustees		
Appointed:	Planning; Conservation; Zoning		
Public Library	Ashland Town		
EMERGENCY SERVICES			
Police Department		Full-time	
Fire Department		On-Call	
Emergency Medical Service		On-Call	
Nearest Hospital(s)		Distance	Staffed Beds
Speare Memorial, Plymouth		7 miles	25
UTILITIES			
Electric Supplier		Ashland Electric	
Natural Gas Supplier		None	
Water Supplier		Ashland Water Department	
Sanitation		Municipal	
Municipal Wastewater Treatment Plant		Yes	
Solid Waste Disposal			
Curbside Trash Pickup		None	
Pay-As-You-Throw Program		No	
Recycling Program		Mandatory	
Telephone Company		BayRing; Consolidated	
Cellular Telephone Access		Yes	
Cable Television Access		Yes	
Public Access Television Station		Yes	
High Speed Internet Service:		Business	Yes
		Residential	Yes
PROPERTY TAXES		(NH Dept. of Revenue Administration)	
2022 Total Tax Rate (per \$1000 of value)		\$27.87	
2022 Equalization Ratio		56.3	
2022 Full Value Tax Rate (per \$1000 of value)		\$15.65	
2022 Percent of Local Assessed Valuation by Property Type			
Residential Land and Buildings		81.2%	
Commercial Land and Buildings		15.2%	
Public Utilities, Current Use, and Other		3.6%	
HOUSING		(ACS 2017-2021)	
Total Housing Units		1,339	
Single-Family Units, Detached or Attached		704	
Units in Multiple-Family Structures:			
Two to Four Units in Structure		253	
Five or More Units in Structure		298	
Mobile Homes and Other Housing Units		84	

POPULATION (1-YEAR ESTIMATES/DECENNIAL)		(US Census Bureau)	
Total Population		Community	County
2022	1,973		91,126
2020	1,938		91,118
2010	2,076		89,118
2000	1,966		81,826
1990	1,917		74,998
1980	1,807		65,806
DEMOGRAPHICS		AMERICAN COMMUNITY SURVEY (ACS) 2017-2021	
Population by Gender			
Male	1,132	Female	1,233
Population by Age Group			
Under age 5			248
Age 5 to 19			539
Age 20 to 34			463
Age 35 to 54			403
Age 55 to 64			272
Age 65 and over			440
Median Age			30.7 years
Educational Attainment, population 25 years and over: 1,468			
High school graduate or higher			93.1%
Bachelor's degree or higher			23.3%
INCOME, INFLATION ADJUSTED \$		(ACS 2017-2021)	
Per capita income			\$26,180
Median family income			\$62,917
Median household income			\$48,509
Median Earnings, full-time, year-round workers			
Male			\$42,892
Female			\$38,958
Individuals below the poverty level			24.4%
LABOR FORCE		(NHES – ELMI)	
Annual Average	2012		2022
Civilian labor force	1,161		1,178
Employed	1,097		1,154
Unemployed	64		24
Unemployment rate	5.5%		2.0%
EMPLOYMENT & WAGES		(NHES – ELMI)	
Annual Average Covered Employment	2012		2022
Goods Producing Industries			
Average Employment	257		164
Average Weekly Wage	\$ 708		\$1,108
Service Providing Industries			
Average Employment	451		586
Average Weekly Wage	\$ 579		\$ 952
Total Private Industry			
Average Employment	709		750
Average Weekly Wage	\$ 626		\$ 986
Government (Federal, State, and Local)			
Average Employment	87		106
Average Weekly Wage	\$ 700		\$ 715
Total, Private Industry plus Government			
Average Employment	796		857
Average Weekly Wage	\$ 634		\$ 953
If “n” appears, data do not meet disclosure standards.			

**EDUCATION AND CHILD CARE**

Schools students attend: **Ashland operates grades K-8; grades 9-12 are part of Pemi-Baker Cooperative (Ashland, Campton, Holderness, Plymouth, Rumney, Thornton, Wentworth)** District: **SAU**

Career Technology Center(s): **Plymouth Applied Technology Center**

Educational Facilities (includes Charter Schools)	Elementary	Middle/Junior High	High School	Private/Parochial
Number of Schools	<b>1</b>			
Grade Levels	<b>K 1-8</b>			
Total Enrollment	<b>159</b>			

Nearest Community College: **Lakes Region**

Nearest Colleges or Universities: **Plymouth State University**

2022 NH Licensed Child Care Facilities (DHHS-Bureau of Child Care Licensing)

Total Facilities:

Total Capacity:

LARGEST BUSINESSES	PRODUCT/SERVICE	EMPLOYEES	ESTABLISHED
Town of Ashland	Municipal services	21	
Rochester Shoe Tree Co., Inc.	Shoe trees	90	1979
Freudenberg-NOK	Elastomeric seals & custom molded products	50	1949
Common Man	Restaurant	50	
Belletetes	Lumber sales	35	

#### Employer Information Supplied by Municipality

##### TRANSPORTATION (distances estimated from city/town hall)

Road Access	US Routes	3
	State Routes	132, 175
Nearest Interstate, Exit	I-93, Exit 24	
	Distance	Local access
Railroad		No
Public Transportation		No
Nearest Public Use Airport, General Aviation		
Plymouth Regional	Runway	2,380 ft. turf
Lighted?	No	Navigation Aids?
		No
Nearest Airport with Scheduled Service		
Lebanon Municipal	Distance	52 miles
Number of Passenger Airlines Serving Airport		1
Driving distance to select cities:		
Manchester, NH		54 miles
Portland, Maine		89 miles
Boston, Mass.		106 miles
New York City, NY		302 miles
Montreal, Quebec		217 miles

##### COMMUTING TO WORK

(ACS 2017-2021)

Workers 16 years and over	
Drove alone, car/truck/van	<b>71.2%</b>
Carpooled, car/truck/van	<b>16.3%</b>
Public transportation	<b>0.0%</b>
Walked	<b>6.7%</b>
Other means	<b>0.0%</b>
Worked at home	<b>5.8%</b>
Mean Travel Time to Work	<b>25.5 minutes</b>
Percent of Working Residents	
Working in community of residence	<b>23.2%</b>
Commuting to another NH community	<b>76.0%</b>
Commuting out-of-state	<b>0.8%</b>

##### RECREATION, ATTRACTIONS, AND EVENTS

<b>X</b>	Municipal Parks
	YMCA/YWCA
	Boys Club/Girls Club
<b>X</b>	Golf Courses
	Swimming: Indoor Facility
	Swimming: Outdoor Facility
	Tennis Courts: Indoor Facility
<b>X</b>	Tennis Courts: Outdoor Facility
	Ice Skating Rink: Indoor Facility
	Bowling Facilities
<b>X</b>	Museums
	Cinemas
	Performing Arts Facilities
<b>X</b>	Tourist Attractions
<b>X</b>	Youth Organizations (i.e., Scouts, 4-H)
<b>X</b>	Youth Sports: Baseball
<b>X</b>	Youth Sports: Soccer
	Youth Sports: Football
<b>X</b>	Youth Sports: Basketball
	Youth Sports: Hockey
<b>X</b>	Campgrounds
<b>X</b>	Fishing/Hunting
<b>X</b>	Boating/Marinas
<b>X</b>	Snowmobile Trails
	Bicycle Trails
	Cross Country Skiing
<b>X</b>	Beach or Waterfront Recreation Area
<b>X</b>	Overnight or Day Camps
	Nearest Ski Area(s): <b>Loon, Waterville, &amp; Ragged Mountains</b>
	Other: <b>Little Squam Lake</b>

# WE REMEMBER

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*I'd like the memory of me  
To be a happy one,  
I'd like to leave an afterglow  
Of smiles when life is done,  
I'd like to leave an echo  
Whispering softly down the ways,  
Of happy times and laughing  
Times and bright and sunny days.  
I'd like the tears of those who  
Grieve, to dry before the sun  
Of happy memories that I leave when life is done*

*-Author Unknown*

With fond memories we remember the citizens we have lost this year....

Jean Fletcher  
Alida Buckland  
Wayne George King Sr.  
Joseph Burns Coleman  
Arlene Marino  
Deborah Lacourse  
Mark Willis Ober Sr.  
Ellen Kay Flatley  
Gordon McKenzie Webb  
Errol Kirk Dow  
Robert Anthony Zock Sr.  
Lynn Meda Haust  
Cyrus Clinton Gray  
Marilyn Webler  
Natalie Joyce Potter  
Barbara Jean Borchardt  
Jamison Alexander Jacheo  
Rayanna Chrystyne Greenwood  
Antoinette Hughes  
Robert Morton  
Philip Preston  
Herbert Gerald Ferran



## DEDICATION

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David Ruell is a lifelong resident of Ashland. He is the son of the late Laurent Joe Ruell and Mary Walsh Ruell. Joe Ruell was our Postmaster for many years. Mary Ruell taught at the Ashland High School and was very active in Ashland; serving on many town committees and area organizations. They were David's inspiration for the service he has provided to the town for most of his life.

David's work for our community is invaluable. His research through our historical records has brought light to many endeavors for the town such as the preservation of monuments, artifacts, and buildings. David brings his talents full circle when he displays his photo studies of Ashland in times past as well as sharing his interesting lectures on various topics. David also contributes to our contemporary history by attending and serving on town committee meetings and recording highlights in the Record Enterprise to keep us and future generations alike informed.



**David L. Ruell**

As President of the Ashland Historical Society, he is instrumental in the preservation of the Whipple House, the Whitten House, and the Ashland Railroad Station. He diligently worked through many hurdles to have our beloved Squam River Bridge erected and preserved. He put together National Register nominations for many of our historical buildings.

His devotion to the Ashland Public Library has served to provide continued literacy opportunities for our community. His commitment to archive our historical documents is an invaluable task and provides us with important resources when needed.

The Town of Ashland thanks David for his continued dedication and service to our community. Without his endless commitment, much of Ashland's history would have been lost to time.

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## 2024 HOLIDAY SCHEDULE

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Monday, January 1, 2024	New Year's Day
Monday, January 15, 2024	Civil Rights Day
Monday, February 19, 2024	Presidents Day
Monday, May 27, 2024	Memorial Day
Thursday, July 4, 2024	Independence Day
Monday, September 2, 2024	Labor Day
Monday, October 14, 2024	Columbus Day
Monday, November 11, 2024	Veterans Day
Thursday, November 28, 2024	Thanksgiving
Friday, November 29, 2024	Day after Thanksgiving
Wednesday, December 25, 2024	Christmas Day

# **ELECTED TOWN OFFICIALS & BOARD APPOINTMENTS**

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## **Board of Selectmen**

Robert Letourneau [2024] *Chair*  
Andy Fitch [2024] *Vice Chair*  
Ann Barney [2026]  
Charles Bozzello [2026]  
Rebecca Hartley [2025]

## **Town Treasurer**

Linda Guyotte [2026]  
Deputy Treasurer - Anne Abear

## **Trustees of the Trust Funds**

Amanda Loud [2026] *Chair*  
Walter Durack [2025] *Secretary*  
Lisa Rollins [2024]

## **Library Trustees**

Alice Staples [2025] *Chair*  
Mardean Badger [2024] *Secretary*  
David Ruell [2026] *Treasurer*  
Alternate - Fran Newton [2024]

## **Emergency Management**

Chief Stephen Heath

## **Housing Standards Board**

Chief Stephen Heath  
Health Officer - Kendall Hughes

## **Cemetery Trustees**

Jeannine Angela [2025]  
Linda Barnes [2026]  
Elliott Dupuis [2024]

## **Memorial Park Trustees**

Mark Liebert  
Liz Stephens  
Sephen Jaquith

## **Town Clerk/Tax Collector's Office**

Patricia Tucker [2024]

## **Town Moderator**

Bobbi Hoerter - Resigned (6/2023)  
Glenn Dion - Appointed

## **Supervisors of the Checklist**

Beverly Ober [2024]  
Therese C.D. Linden [2026]  
Patricia Bickford [2028]

## **Budget Committee**

Kendall Hughes [2024] *Chair*  
Jamie Lyford [2026]  
Lee Nichols [2024]  
David Ruell [2025] *Vice Chair*  
David Unangst [2025]  
Select Board Representative - Ann Barney  
Select Board Alternate - Andy Fitch  
School Board Representative - Sandra Coleman  
School Board Alternate - Jesse Farris

## **Planning Board**

Mardean Badger [2024] *Chair*  
Kathleen DeWolfe [2024]  
Paula Hancock [2026]  
Kendall Hughes [2026]  
Select Board Representative - Andy Fitch  
Frank Stevens [2026] *Alternate*  
Patricia Farris, *Alternate*  
Land Use Assistant - Susan MacLeod

## **Zoning Board of Adjustment**

Charles Bozzello [2023] *Chair*  
Planning Board Liaison - Mardean Badger  
Asa Ammarin [2026]  
Tim Peters [2026]  
Meghan Semiao  
Michael Myshrall, *Alternate*

**Joint Loss Management**

Lt. Derek Gray - Police Department, Chairman  
Andrew Benton - Water & Sewer Superintendent  
George Chase - DPW  
Craig Moore - DPW Director

**4th of July Committee**

Kendall Hughes, *Chair*  
Tim Alexander, *Vice Chair*  
Deb Perdue, *Treasurer*  
Tricia Farris, *Secretary*  
Ann Barney  
Daivd Ruell  
Charles Bozzello

**Heritage Commission**

Kendall Hughes [2024] *Chair*  
Susan Harville [2021] *Vice Chair*  
John Harville [2023] *Treasurer*  
David Ruell [2022] *Secretary*  
Ann Barney - Select Board Representative  
Robert Letourneau - Select Board Alternate

**Selectmen's Office**

Town Manager - Frederick Welch  
Finance Director - Marissah Gallien  
Finance Assistant - Luann McAndrews  
Building Inspector - Antonio "Devon" Thibeault  
Health Officer - Kendall Hughes  
Deputy Health Officer - Antonio "Devon" Thibeault  
Welfare Officer - Michael Bernier  
Animal Control Officer - Ashland PD

**Pemi-Baker Solid Waste**

Craig Moore - DPW Director

**LRPC - Transportation Advisory**

Charles Bozzello - Selectboard Representative  
Craig Moore - DPW Director

**Capital Improvement Program Committee**

Vacant

**Economic Development Committee**

Vacant

# TOWN EMPLOYEES

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## **Fire Department**

Chief Stephen Heath  
Deputy Chief - Robert Bousquet  
Brandyn Bassett  
Lynn Bell  
Dalton Brown  
Brian Chase  
Gerald Desrochers  
Benjamin Durack  
Brittany Durack  
Walter Durack  
Cody Gibbs  
Efrain Gonzalez  
Chris Harris  
Captain - Aaron Heath  
Ingrid Heidenreich  
Lt. Kendall Hughes  
Samantha Kernen  
Samantha Leahy  
Tonya Mayo  
Lt. Craig Moore  
Cyle Moore  
Hillary Moore  
Lt. Gregory Paquette  
Tyler Paquette  
Eric Potter  
Danielle Reed  
Paul Rossi  
Alec Thomson  
Lt. Daniel Titus  
Brian Tobine  
Daniel Uhlman  
James Wieliczko  
Joseph Wood

## **Parks and Recreation**

Director - Ann Barney

## **Police Department**

Chief William Ulwick  
Lt. Derek Gray  
Sgt. John Moretto  
Officer Peter Glines  
Officer Nicholas Shannahan  
Officer Madaline Kabasakalian  
Officer Samuel Derven (Part-time)  
Officer Donald Marren (Part-time)

## **Public Works Department**

Director - Craig Moore  
Assistant Director - Justin Bernier (12/2023)  
Foreman - Dan Titus (Resigned)  
George Chase  
Daniel Thompson  
Town Mechanic - James Tyrrell

## **Transfer Station Attendants**

Henry Shinn  
Brian Beede

## **Utility Office**

Utility Finance Assistant - Terry Myshrall  
Accounts Recievable - Melissa Howard

## **Water and Sewer Department**

Superintendent - Andrew Benton  
Assistant Superintendent - Derick Brown  
Operator - Brian Bowler

## **Electric Department**

Electric Superintendent - Harry Gallien  
Foreman - Shane Pelletier  
1st Class Lineman - Dale Weeks, Jr.  
Apprentice Lineman - Noah Eldridge  
Lineman (Part-time) - Garrett Graton

# STATE & FEDERAL REPRESENTATIVES

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## ***Governor***

Chris Sununu  
Office of the Governor  
State House  
107 North Main Street  
Concord, NH 03301  
603-271-2121

## ***United States Senator***

Maggie Hassan  
324 Hart Senate Office Building  
Washington DC 20510  
202-224-3324

NH Office Location  
1589 Elm Street, Third Floor  
Manchester NH 03101  
603-622-2204

Jeanne Shaheen  
506 Hart Senate Office Building  
Washington, DC 20510  
202-224-2841

NH Office Location  
2 Wall Street, Suite 220  
Manchester, NH 03101  
603-647-7500

## ***District 2***

## ***Executive Council***

Cinde Warmington  
P.O. Box 2133  
Concord, NH 03301  
603-271-3632  
[Cinde.Warmington@nh.gov](mailto:Cinde.Warmington@nh.gov)

## ***State Senator***

Timothy Lang  
107 North Main Street Room 107  
Concord, NH 03301  
603-271-8631  
[Timothy.Lang@leg.state.nh.us](mailto:Timothy.Lang@leg.state.nh.us)

## ***District 2***

## ***State Representatives***

## ***District 8***

Bill Bolton  
167 Reservoir Road, Plymouth NH 03264  
603-236-1812  
[Bill.Bolton@leg.state.nh.us](mailto:Bill.Bolton@leg.state.nh.us)

## ***District 8***

Sallie Fellows  
277 Mt. Prospect Road  
Holderness, NH 03245-5119  
[Sallie.Fellows@leg.state.nh.us](mailto:Sallie.Fellows@leg.state.nh.us)

## ***District 8***

Peter Lovett  
107 N. Main St, Concord, NH 03301  
603-759-5454  
[Peter.Lovett@leg.state.nh.us](mailto:Peter.Lovett@leg.state.nh.us)

## ***United States House of Representatives***

## ***Congresswoman***

Ann McLane Kuster  
2201 Rayburn House Office Building  
Washington, DC 20515  
202-225-5206

Concord Office  
18 North Main Street 4th Floor  
Concord, NH 03301  
603-226-1002

## ***Congressman***

Chris Pappas  
452 Cannon House Office Building  
Washington, DC 20515  
202-225-5456

Dover Office  
660 Central Avenue, Unit 101  
Dover, NH 03820  
603-285-4300

## **2023 TOWN ELECTION RESULTS**





OFFICIAL BALLOT  
ANNUAL TOWN ELECTION  
ASHLAND, NEW HAMPSHIRE  
MARCH 14, 2023

*Ramon Tress*

Town Clerk

INSTRUCTIONS TO VOTERS

- A. TO VOTE, completely darken the oval to the right of your choice like this ( ☒ ).  
B. Follow directions as to the number of candidates to be marked for each office.  
C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

BOARD OF SELECTMEN

Vote for not more than two  
Three year term

- ☐ ANN-MARIE BARNEY 251  
☐ CHARLES A. BOZZELLO 207  
☐ \_\_\_\_\_  
Write-In  
☐ \_\_\_\_\_  
Write-In

TOWN TRUSTEE OF THE  
TRUST FUNDS

Vote for not more than one  
Three year term

- ☐ AMANDA DREW LOUD 274  
☐ \_\_\_\_\_  
Write-In

BUDGET COMMITTEE

Vote for not more than one  
Three year term

- ☐ JAMIE LYFORD 278  
☐ \_\_\_\_\_  
Write-In

TOWN TREASURER

Vote for not more than one  
Three year term

- ☐ LINDA D. GUYOTTE 321  
☐ \_\_\_\_\_  
Write-In

LIBRARY TRUSTEE

Vote for not more than one  
Three year term

- ☐ DAVID L. RUELL 269  
☐ \_\_\_\_\_  
Write-In

CEMETARY TRUSTEE

Vote for not more than one  
Three year term

- ☐ \_\_\_\_\_  
Write-In

CEMETARY TRUSTEE

Vote for not more than one  
One year term

- ☐ \_\_\_\_\_  
Write-In

Articles

ARTICLE 3 Estimated Tax Impact \$12.15

Shall the Town of Ashland vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant as amended by vote of the first session, for the purposes as set forth therein, totaling \$3,133,907? Should this article be defeated, the default budget shall be \$3,092,153, which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required)

Recommended by the Budget Committee 5-1  
Recommended by the Board of Selectmen 5-0

- ☐ Yes 243 ☐ No 137

ARTICLE 4 NO TAX IMPACT

Shall the Town of Ashland vote to raise and appropriate as the Ashland Electric Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant as amended by vote of the First Session, for the purposes set forth therein totaling \$3,440,794? Should this article be defeated the default budget shall be \$3,259,185 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required).

Recommended by the Budget Committee 6-0  
Recommended by the Board of Selectmen 5-0

- ☐ Yes 284 ☐ No 103

Check both sides of ballot



**ARTICLE 5 NO TAX IMPACT**

Shall the Town of Ashland vote to raise and appropriate as the Ashland Water Department budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$375,325? Should this article be defeated, the default budget shall be \$369,531 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required)  
Recommended by the Budget Committee 6-0  
Recommended by the Board of Selectmen 5-0

☐ Yes

289

☐ No

94

**ARTICLE 6 NO TAX IMPACT**

Shall the Town of Ashland vote to raise and appropriate as the Ashland Sewer Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget passed with the warrant or as amended by vote of the First Session for the purposes set forth therein totaling \$838,476? Should this article be defeated, the budget shall be \$832,827 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required)  
Recommended by the Budget Committee 5-1  
Recommended by the Board of Selectmen 4-0-1

☐ Yes

276

☐ No

100

**ARTICLE 7 NO TAX IMPACT**

Shall the Town of Ashland vote to approve the cost items included in the collective bargaining agreement reached between the Ashland Board of Selectmen and the SEIU Local 984 union which calls for the following increase in salaries and benefits at the current staffing level.

Estimated increase (over previous year level)  
2023 (39 weeks) (April 1 through December 31) \$ 73,747  
2024 (52 weeks) \$ 28,468  
2025 (52 weeks) \$ 24,138  
2026 (13 weeks) \$ 8,469

and further to raise and appropriate \$73,747 for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels, said sum to come from the Unassigned Fund balance (\$66,643), and further to fund the balance of the appropriation in the amount of \$4,022 from the Electric, \$1,541 from Water income and \$1,541 from Sewer income, with no funds to be raised from property taxes?

Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 5-1

☐ Yes

285

☐ No

93

**ARTICLE 8**

Shall the Town of Ashland, if Article 7 is defeated, authorize the governing body to call a special meeting, at its option, to address Article cost items only?

Recommended by the Board of Selectmen 5-0

☐ Yes

276

☐ No

89

**ARTICLE 9 NO TAX IMPACT**

Shall the Town of Ashland vote to establish a contingency fund for the current year for unanticipated expenses that may arise and appropriate \$25,000 to be deposited into the fund? The sum to come from the unassigned fund balance and no amount to be raised from taxation. Any appropriation left in the contingency fund at the end of the year will lapse to the general fund, (Majority vote required)

Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 5-1

☐ Yes

304

☐ No

75

**ARTICLE 10**

Shall the Town of Ashland vote to adopt the provisions of RSA 72:28, Optional Veterans Tax Credit? If adopted, the credit will apply to every resident of this state who is and person who is a veteran, as defined in RSA 21:50 and served not less than 90 days on active service in the armed forces of the United States in any qualifying war or armed conflict listed in this section, and continues to serve or was honorably discharged or an officer who continues to serve or was honorably separated from service; or the spouse or surviving spouse of such resident, provided that training for active duty by a member of the national guard or reserve shall be included as service under this subparagraph; (b) Every resident of this state who was terminated from the armed forces because of service-connected disability; or the surviving spouse of such resident; and (c) The surviving spouse of any resident who suffered a service-connected death. If adopted, the credit granted will be \$250, which is the amount adopted by the Town in 2007.

NOTE: This article is required to be re-adopted because the legislature expanded the eligibility criteria for this credit to include individuals who have not yet been discharged from service in the armed forces  
Recommended by the Board of Selectmen 4-0-1

☐ Yes

342

☐ No

32

Check both sides of ballot



OFFICIAL BALLOT - ANNUAL TOWN ELECTION - ASHLAND NH - MARCH 14, 2023 - CONTINUED

CARD 2

Articles

ARTICLE 11

Shall the Town of Ashland vote to adopt the provisions of RSA 72:28-b All Veteran's Tax Credit? If adopted, the credit will be available to any resident who is a veteran, as defined in RSA 21:50 and served not less than 90 days on active service in the armed forces of the United States and continues to serve or was honorably discharged or an officer who continues to serve or was honorably separated from service or the spouse or surviving spouse or such resident, provided that training for active duty or state active duty by a member of the national guard or reserve shall be included as service under this paragraph; provided however that the person is not eligible for and is not receiving a credit under RSA 72:29 or RSA 72:35. If adopted, the credit granted will be \$250 the same amount as the optional veterans tax credit voted by the Town under RSA 72:28.

NOTE: This article is required because the legislature expanded the eligibility criteria for this credit to include individuals who have not yet been discharged from service in the armed forces.  
Recommended by the Board of Selectmen 4-0-1

☐ Yes 335 ☐ No 34

ARTICLE 12

ESTIMATED TAX IMPACT \$0.66

Shall the Town of Ashland vote to raise and appropriate the sum of \$275,000 for the purchase of a new Fire Department Ambulance to replace the current ambulance that was purchased in 1998. Said appropriation to be funded by the withdrawal of \$105,000 from the 2013 Fire Department Capital Reserve Fund for the purpose of repairing or replacing Fire Department vehicles and the balance to come from taxation? (Majority Vote Required)

Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes 303 ☐ No 79

ARTICLE 13

FIRE DEPARTMENT CAPITAL RESERVE FUND ESTIMATED TAX IMPACT \$0.10

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be added to the Fire Department Capital Reserve Fund established in 2013 for the purpose of repairing or purchasing Fire Department vehicles? (Majority vote required)

Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes 317 ☐ No 59

ARTICLE 14

POLICE DEPARTMENT CAPITAL RESERVE FUND ESTIMATED TAX IMPACT \$0.10

Shall the Town of Ashland raise and appropriate the sum of \$25,000 to be deposited into the Police Department Capital Reserve Fund established in 2013 for the purpose of repairing and purchasing Police Department vehicles? (Majority vote Required)

Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes 283 ☐ No 96

ARTICLE 15

POLICE DEPARTMENT REVOLVING FUND

Shall the Town of Ashland vote to establish a Police Department Revolving Fund in accordance with New Hampshire Revised Statutes Annotated Chapter 31:95-h (c) into which will be deposited fees, charges or other income derived from public safety services by municipal Police employees or volunteers outside of the ordinary details of such persons, including but not limited to public safety services in connection with special events, highway construction and other construction projects. Money in the fund shall be allowed to accumulate from year to year and shall not be considered part of the Town's general fund balance. The funds deposited in the fund may only be utilized for the purchase of Police Department vehicles and equipment utilized on or in such vehicles. The Town treasurer shall have custody of all monies in the fund, and shall pay out the same only upon order from the Board of Selectmen and no further approval is required by the Legislative Body to expend. Such funds may be expended only for the purpose for which the fund was created. (Majority vote required)

Recommended by the Board of Selectmen 5-0

☐ Yes 280 ☐ No 94

ARTICLE 16

PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.06

Shall the Town of Ashland vote to raise and appropriate the sum of \$15,000 to be deposited in the Ashland Library Capital Reserve Fund established in 2015 for the purpose of purchasing, building and or renovating a facility (including furnishing and equipment for the Ashland Town Library? (Majority vote required)

Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes 245 ☐ No 137

ARTICLE 17

PUBLIC WORKS CAPITAL RESERVE FUND ESTIMATED TAX IMPACT \$0.10

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited into the Department of Public Works Capital Reserve Fund established in 2016 for the purchase of vehicles or equipment, replacement or repairs? (Majority vote required)

Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes 280 ☐ No 98

Check both sides of ballot

Ashland ASHLAN (CS 94) - EC:1319591



**ARTICLE 18 ROAD & BRIDGE CAPITAL RESERVE FUND ESTIMATED TAX IMPACT \$0.48**

Shall the Town of Ashland vote to raise and appropriate the sum of \$125,000 to be deposited into the Road and Bridges Capital Reserve Account established in 2013? (Majority vote required)  
Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes **278**

☐ No **99**

**ARTICLE 19 BUILDING MAINTENANCE & REPAIR CAPITAL FUND ESTIMATED TAX IMPACT \$0.04**

Shall the Town of Ashland vote to raise and appropriate the sum of \$10,000 to be added to the Building Maintenance and Repair Capital Reserve Fund for the purpose of maintaining and repairing all Town Buildings?  
Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 5-1

☐ Yes **292**

☐ No **79**

**ARTICLE 20 WASTE TO ENERGY FACILITY NO TAX IMPACT**

Shall the Town of Ashland vote to instruct the Board of Selectmen to investigate the construction of a waste to energy facility? The electricity generated will be used to power the Town's Municipal Lighting Plant for the benefit of Ashland residents and property owners.

- No materials entering or leaving the facility will be landfilled or disposed of within the Town of Ashland but disposed of at a licensed waste disposal facility.
- Mandatory recycling will be required for those utilizing the facility.
- Excess power produced will be sold on the power grid through ISO New England.
- Revenues generated in excess of operations, costs, bond repayments and other expenses will be used to reduce the municipal tax rate.
- Once the facility is constructed, it will be a Department of the Town under the Board of Selectmen and subject to appropriations by Town Meeting as a No Tax Impact Department.
- The Board of Selectmen is authorized to apply for, contract for, obtain, accept and expend any Federal, State, or other available aid or funds toward the project in accordance with the terms and conditions under which they are received to conduct any feasibility studies to determine if the facility can be constructed within the Town without impacting municipal taxes for such studies and determinations.
- The Town of Ashland Municipal Lighting Plant and Department may conduct feasibility studies concerning the siting, construction, licensing and feasibility of such a plant to produce electrical power for the Department.
- The Board of Selectmen shall report to the 2024 Annual Town Meeting with appropriate warrant articles concerning the proposal to construct and all operations of such a plant including all appropriate financial considerations for the Town to consider if the proposal is to move forward.

Recommended by the Board of Selectmen 5-0

☐ Yes **307**

☐ No **69**

**ARTICLE 21 ELECTRONIC BROADBAND INFRASTRUCTURE NO TAX IMPACT**

Shall the Town of Ashland vote to instruct the Board of Selectmen to investigate the construction and operation of "so-called" Broadband Infrastructure for use by residents and businesses within the Town of Ashland?  
The Board of Selectmen shall report back to the 2024 Annual Town Meeting concerning its investigation together with any recommendations for the operation, licensing, ownership, tax impacts and other information together with appropriate warrant articles for Town Meeting action.  
Recommended by the Board of Selectmen 5-0

☐ Yes **335**

☐ No **40**

**ARTICLE 22 PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.01**

To see if the Town of Ashland, NH will vote to raise and appropriate the sum of Two Thousand Dollars (\$2,000.) for the Bridge House, Inc. Homeless Shelter & Veterans Advocacy? The Bridge House is a registered 501(c) 3 nonprofit that provides a range of services to all of Grafton County from community meals, to a place to shower, to help filling out applications for assistance. The Bridge House hires prevention specialists to support Grafton County residents by working with them in their homes to avert homelessness. (Majority vote required)  
Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes **313**

☐ No **84**

Check both sides of ballot



OFFICIAL BALLOT - ANNUAL TOWN ELECTION - ASHLAND NH - MARCH 14, 2023 - CONTINUED

CARD 3

Articles

ARTICLE 23 PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.00

To see if the Town of Ashland will vote to raise and appropriate the sum of \$1,250 for Transport Central, a 501 C 3 agency operating in Plymouth, NH, for the purpose of continuing to provide rides for qualified people that have no other means to get to a doctor's appointment or to seek medical treatment?

A qualified person is either greater than 60 years old, disabled or a veteran not otherwise served. Since it started in 2013, Transport Central has been providing this service for any qualified person in Ashland and all the other municipalities in our 19-town catchment area. In the last 10 years, Transport Central has provided more than 25,000 rides, while our volunteer drivers have exceeded 1.2 million miles providing trips to citizens in need.

Another service offered by Transport Central is mobility management, where we work with the elderly and disabled clients to solve their overall transportation issues. This ranges from helping them reschedule their appointments, to finding alternative rides for them, and helping them understand how to utilize hospital and agency staff and services more effectively. (Majority vote required)

Recommended by the Board of Selectmen 4-0-1

Recommended by the Budget Committee 5-1

☐ Yes 330

☐ No 53

ARTICLE 24 PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.05

We registered voters in the Town of Ashland present this petitioned article to be included in the 2023 Town of Ashland Warrant. Shall the voters raise and appropriate Twelve Thousand Dollars (\$12,000.00) to Grafton County Senior Citizens Council, Inc. for services for Ashland residents in 2023? From July 1, 2021 to June 30, 2022 Grafton County Senior Citizens Council, Inc. provided services for 108 Ashland residents, and ServiceLink provided services for 39 residents. These services included nutrition, transportation, outreach support, ServiceLink support, and more. The cost of providing these services was \$122,227.64.

(Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 6-0

☐ Yes 311

☐ No 70

ARTICLE 25 PETITION WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.04

To see if the Town will raise and appropriate the sum of Nine Thousand Seven Hundred and Twenty-Two Dollars (\$9,722) to Pemi-Baker Hospice & Home Health? A non-profit agency, PBH&HH provides services without regard to ability to pay and serves many uninsured and underinsured clients. Many of the services PBH&HH provides are not covered fully by insurance. The requested appropriation amounts to less than \$5.00 per year per resident, based on the recent census data, and represents a small fraction of the costs of providing services to the residents in their homes.

PBH&HH provides home health, hospice and palliative care services in the Ashland community, as well as educational programs, workshops, and bereavement counseling. These services to uninsured or underinsured patients help the town limit welfare payments for medical services. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 6-0

☐ Yes 309

☐ No 73

ARTICLE 26 PETITION WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.01

To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) for the fiscal year 2023-2024 to support Voices Against Violence, a non-profit crisis center and shelter providing emergency shelter, court and hospital accompaniment, and general support to women, men, and children who are victims of domestic and sexual violence, stalking, human trafficking, and bullying? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 6-0

☐ Yes 305

☐ No 76

ARTICLE 27 PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.00

To see if the Town of Ashland will vote to raise and appropriate funds totaling One Thousand Dollars (\$1,000) for Communities for Alcohol and Drug Free Youth (CADY), a non-profit organization serving Ashland and nearby towns? CADY's work protects children from the harms of substance misuse; prevents juvenile delinquency; breaks the cycle of crime; contains community costs; prevents addiction and saves lives. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 6-0

☐ Yes 308

☐ No 73

ARTICLE 28 PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.02

To see if the Town will vote to raise and appropriate the sum of \$3,876 for the operation of Tri-County Community Action Program, Inc. service programs in Ashland: Transportation, Energy Assistance, Weatherization, Guardianship, Head Start, Homeless Intervention and Prevention, Disaster Relief, Tamworth Dental Center? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 6-0

☐ Yes 286

☐ No 93

Check both sides of ballot



**ARTICLE 29 PETITIONED WARRANT ARTICLE**

Renewable Energy Options for Ashland Residents Whereas, the residents of Ashland are committed to reducing their carbon footprint and supporting environmentally sustainable practices; and Whereas, the availability of renewable energy options can help residents of Ashland achieve these goals; Therefore, the residents of Ashland request that the town consider the feasibility of allowing residents to purchase renewable energy from suppliers within the town of Ashland. This warrant article proposes that the town of Ashland explore the possibility of implementing a program that would allow residents to purchase renewable energy from local suppliers, with the goal of increasing the use of clean, renewable energy in the town and supporting local businesses. The proposed program would require the town to work with local renewable energy suppliers to establish pricing and terms for the sale of renewable energy to residents. The town would also need to consider any necessary infrastructure changes or updates to accommodate the purchase and distribution of renewable energy to residents. This warrant article does not propose any specific course of action or funding for the proposed program, but rather requests that the town consider the feasibility of such a program and take appropriate steps to implement it if deemed viable. The residents of Ashland believe that the availability of renewable energy options can help the town achieve its sustainability goals, while also supporting local businesses and the local economy. We therefore respectfully request that the town give due consideration to this warrant article and take appropriate action as deemed necessary.  
Not Recommended by the Board of Selectmen 5-0

☐ Yes

185

☐ No

184

**ARTICLE 30 PETITION WARRANT ARTICLE**

We the town of Ashland hereby call upon our State and Federal elected representatives to enact carbon pricing legislation to protect New Hampshire from the costs and environmental risks of continued climate inaction. To protect households, we support a Carbon Fee and Dividend approach that charges fossil fuel producers for their carbon pollution and rebates the money collected to all residents on an equal basis. Enacting a Carbon Cash-Back program decreases long-term fossil fuel dependence, aids in the economic transition for energy consumers, and keeps local energy dollars in New Hampshire's economy. Carbon Cash-Back has been championed by US economists (Jan 17, 2019 WSJ) as the most effective and fair way to deliver rapid reductions in harmful carbon emissions at the scale required for our safety. We expect our representatives to lead in this critical moment for the health and well-being of our citizens and for the protection of New Hampshire's natural resources upon which we all rely. The record of the vote approving this article shall be transmitted by written notice to Ashland's State Legislators, to the Governor of New Hampshire, to Ashland's Congressional Delegation, and to the President of the United States, informing them of the instructions from their constituents, by Ashland's Select Board, within 30 days of this vote.  
Not Recommended by the Board of Selectmen 5-0

☐ Yes

152

☐ No

211

**ARTICLE 31 PETITIONED WARRANT ARTICLE**

To see if the Town shall vote to rescind its approval of Article 25 of the 2022 Town Meeting to purchase the former Elementary School Building at 41 School Street, Ashland, NH from Tri-County CAP.?  
Recommended by the Board of Selectmen 5-0

☐ Yes

215

☐ No

173

**ARTICLE 32 PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.01**

To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3000.00) to be deposited into the account of the Ashland Historical Society for the purpose of maintenance and repairs of the Whipple House Museum, owned by the Town of Ashland?  
Recommended by the Board of Selectmen 5-0  
Recommended by the Budget Committee 6-0

☐ Yes

272

☐ No

104

**ARTICLE 33 PETITIONED WARRANT ARTICLE ESTIMATED TAX IMPACT \$0.13**

Shall the Town of Ashland vote to change the Optional Veterans' Tax Credit from \$250 to \$750 in accordance with the provisions of RSA 72:27-a and 72:28?  
Recommended by the Board of Selectmen 4-0-1

☐ Yes

270

☐ No

101

**ARTICLE 34 PETITIONED WARRANT ARTICLE**

To see if the Town of Ashland will vote to unconditionally, completely and absolutely discontinue an unmaintained Class VI Town road known as Parkway (formerly known as Hill Street ("the Road") pursuant to New Hampshire Revised Statutes Annotated 231:43? The Road to be discontinued is described as follows: A two-lane road of approximately 228 feet in length beginning at the intersection of the Road with the right-of-way of Mill Street and ending at the intersection of the Road with the right-of-way of Depot Street.  
Recommended by the Board of Selectmen 5-0

☐ Yes

314

☐ No

57

Check both sides of ballot





OFFICIAL BALLOT  
ZONING ORDINANCE AMENDMENT  
QUESTION  
ASHLAND, NEW HAMPSHIRE  
MARCH 14, 2023

*Patricia Juven*  
Town Clerk

INSTRUCTIONS TO VOTERS

- A. TO VOTE, completely darken the oval to the right of your choice like this ( ☒ ).  
B. Follow directions as to the number of candidates to be marked for each office.  
C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

Articles

ARTICLE 2 PLANNING BOARD ZONING ARTICLE

The following changes proposed by the Ashland Planning Board to Article 4.10 Flood Hazard Areas, of the Ashland Zoning Ordinance, will ensure that Ashland has compliant regulations to remain eligible to participate in the National Flood Insurance Program (NFIP).

Along with the indicated additions and deletions of text, the numbering or lettering system of sections and sub-sections of Article 4.10 will be corrected to be consistent throughout the article. This will not change any other text.

~~strikethrough~~ means deleted text

underlined means added text

ASHLAND ZONING ORDINANCE

4.10 Flood Hazard Areas This ordinance, adopted pursuant to the authority of RSA 674:16 shall be known as the Town of Ashland Floodplain Development Ordinance. The regulations in this Ordinance shall overlay and supplement the regulations in the Town of Ashland Zoning Ordinance, and shall be considered part of the Zoning Ordinance for purposes of administration and appeals under state law. If any provision of this ordinance differs or appears to conflict with any provision of the Zoning Ordinance or other ordinance or regulation, the provision imposing the greater restriction or more stringent standard shall be controlling. The following regulations in this ordinance shall apply to all lands designated as special flood hazard areas by the Federal Emergency Management Agency (FEMA) in its "Flood Insurance Study for Grafton County, NH" dated February 20, 2008, together with the associated Flood Insurance Rate Maps dated April 2, 1986 February 20, 2008, which are declared to be a part of this ordinance and are hereby incorporated by reference.

4.10.1 Definition of Terms The following definitions shall apply to this Floodplain Development Ordinance, and shall not be affected by the provisions of any other ordinance of the Town of Ashland:

- Base Flood Elevation (BFE) means the elevation of surface water resulting from the "base flood."
- Flood Opening means an opening in a foundation or enclosure wall that allows automatic entry and exit of floodwaters. See FEMA "Technical Bulletin 1, Openings in Foundation Walls and Walls of Enclosures."
- ~~Functionally dependent use means a use, which cannot perform its intended purpose unless it is located or carried out in close proximity to water. The term includes only docking and port facilities that are necessary for the loading/unloading of cargo or passengers, and ship-building/repair facilities but does not include long-term storage or related manufacturing facilities.~~
- Mean Sea Level means the National Geodetic Vertical Datum (NGVD) of 1929, North American Vertical Datum (NAVD) of 1988, or other datum, to which base flood elevations shown on a community's Flood Insurance Rate Map are referenced.
- 400-year Flood see base flood
- Special Flood Hazard Area (See: Area of Special Flood Hazard) (Amended March 13, 2007)
- Substantial Improvement means any reconstruction, rehabilitation, addition, or other
- Improvement of a structure, the cost of which equals or exceeds 50 percent of the market value of the structure before the "start of construction" of the improvement. This term includes
- structures which have incurred "substantial damage," regardless of the actual repair work performed. The term does not, however, include
- either:
  - o Any project for improvement of a structure to correct existing violations of state or
  - o local health, sanitary, or safety code specifications which have been identified by the local code
  - o enforcement official and which are the minimum necessary to assure safe living conditions; or
  - o Any alteration of a "historic structure," provided that the alteration will not preclude the
  - o structure's continued designation as a "historic structure."

any condition of repairs, reconstruction, alteration or improvements to a structure in which the cumulative cost equals or exceeds 50% of the market value of the structure. The market value of the structure should equal (1) the appraised value prior to the start of the initial repair or improvement; or (2) in the case of damage, the value of the structure prior to the damage occurring. For the purposes of this definition, substantial improvement is considered to occur when the first alteration of any wall, ceiling, floor or other structural part of the building commences, whether or not that alteration affects the external dimensions of the structure. The term includes structures which incurred substantial damage, regardless of actual repair work performed. The term does not, however, include any project for improvement of a structure required to comply with existing health, sanitary or safety code specifications which are solely necessary to assure safe living conditions or any alteration of a historic structure, provided that the alteration will not preclude the structure's continued designation as a historic structure.

• Water Surface elevation means the height, in relation to the National Geodetic Vertical Datum [NGVD] of 1929, North American Vertical Datum (NAVD) of 1988, or other datum, where specified of floods of various magnitudes and frequencies in the floodplains.

• Violation means the failure of a structure or other development to be fully compliant with the community's floodplain management regulations. A structure or other development without the elevation certificate, other certifications, or other evidence of compliance required in 44CFR5-60.3(b)(5), (c)(4), (c)(10), (d)(3), (e)(2), (e)(4) or (e)(5) is presumed to be in violation until such time as that documentation is provided. (Added March 13, 2007)

Check both sides of ballot



4.10.5 For all new or substantially improved structures located in special flood hazard areas, the Applicant shall furnish the following information to the Building Inspector:

5 The as-built elevation [in relation to NGVD-mean sea level] of the lowest floor [including basement] and include whether or not such structures contain a basement.

5 If the structure has been flood proofed, the as-built elevation [in relation to NGVD mean sea level] to which the structure was flood proofed; and

4.10.8

A. In special flood hazard areas, the Building Inspector shall determine the 400-year-flood base flood elevation in the following order of precedence according to the data available:

a. In Zone AE, refer to the elevation data provided in the community's Flood Insurance Study and accompanying FIRM.

b. In Zone A, the Building Inspector shall obtain, review, and reasonably utilize any 400-year-flood base flood elevation data available from any federal, state or other source including data submitted for development proposals submitted to the community (i.e. subdivisions, site approvals). base flood elevation is not available or not known for Zone A, the base flood elevation shall be determined to be at least 2 feet above the highest adjacent grade. (Amended March 13, 2007)

B. The Building Inspector's 400-year-flood base flood elevation determination will be used as criteria for requiring in Zone A and AE that:

a. All new construction or substantial improvement of residential structures have the lowest floor (including basement) elevated to or above the 400-year-flood base flood elevation.

b. That all new construction or substantial improvements of non-residential structures have the lowest floor (including basement) elevated to or above the 400-year-flood base flood level; or together with attendant utility and sanitary facilities, shall:

i. Be flood proofed so that below the 400-year-flood base flood elevation that structure is water tight with walls substantially impermeable to the passage of water;

C. All manufactured homes to be placed or substantially improved within special flood hazard area shall be elevated on a permanent foundation such that the lowest floor of the manufactured home is at or above the 400-year-flood base flood elevation; and be securely anchored to resist flotation, collapse, or lateral movement. Methods of anchoring may include, but are not limited to, use of over-the-top or frame ties to ground anchors. This requirement is in addition to applicable state and local anchoring requirements for resisting wind forces.

D. All recreational vehicles placed on sites within Zones A and AE shall either:

a. Be on site for fewer than 180 consecutive days;

b. Be fully licensed, ~~and ready for highway use on wheels or jacking system, attached to the site only by quick-disconnect-type utilities and security devices, and have no permanently attached additions; or~~

c. Meet all standards of this ordinance ~~section 60.3(b)(4) of the National Flood Insurance Program Regulations~~ and the elevation and anchoring requirements for manufactured homes in this ordinance ~~Paragraph (c)(6) of Section 60.3.~~ (Amended March 13, 2007)

E. For all new construction and substantial improvements, fully enclosed areas below the lowest floor that are subject to flooding are permitted provided they meet the following requirements:

a. The enclosed area is unfinished or flood resistant, usable solely for the parking of vehicles, building access or storage;

b. The area is not a basement;

c. Shall be designed to automatically equalize hydrostatic flood forces on exterior walls by allowing for the entry and exit of floodwater. Designs for meeting this requirement must either be certified by a registered professional engineer or architect or must meet or exceed the following minimum criteria:

i. A minimum of two flood openings having a total net area of not less than one square inch for every square foot of enclosed area subject to flooding shall be provided.

4.10.9 Variance and Appeals

B. If the Applicant, upon appeal, requests a variance as authorized by RSA 674:33, I(f), the Applicant shall have the burden of showing in addition to the usual variance standards under state law:

Article 2

☐ Yes

264

☐ No

68

Check both sides of ballot

MARCH 14, 2023 WRITE INS

<b>SELECTMEN</b>	<b>TREASURER</b>	<b>CEMETARY TRUSTEE 3YR</b>	<b>CEMETARY TRUSTEE 1 YR</b>
GAUVREAU, NICOLE	1 PERDUE, DEB	1 BARNES, LINDA	8 EMERESON, TASHA 1
DOWNING, GARY	1 OGDEN,DICK	1 EMERESON, TASHA	2 LOUD, AMANDA 1
LIEBERT, MARK	1 RUELL, DAVID	1 RUELL, DAVID	1 ASH,RICH 1
FELTON, STEVE	1 MASON, RAY	6 UHLMAN, DAN	1 RUELL, DAVID 3
FRANKAUSKI, MICHAEL	1 PETERS, TOM	1 LOUD, AMANDA	2 LIMBO, STACEY 1
CHULACK, PETER	1 MICKEY MOUSE	1 OBER,PAN	1 DUPUIS, ELLIOTT 4
MASON,RAY	3 ANYONE BUT AMANDA	1 MASON, RAY	4 BOZZELLO, CHARLES 1
CILLEY, ALAN	<b>2 TOWN TRUSTEE</b>	DOWNING, SHERRY	2 DEWOLFE, KATHLEEN 1
FERRIS, JESSE	1 DUPUIS, ELLIOTT	1 RANDALL, TONY	2 ROLLINS, LISA 2
PERDUE, DEB	1 MASON, RAY	2 TITUS, DAN	1 NORMAN, SHERRI 1
HICKS, PAUL	<b>1 LIBRARY TRUSTEE</b>	DUPUIS, ELLIOTT	2 BOLTON, RON 1
HUGHES, KENDALL	2 MASON, RAY	65 LYFORD, JAMIE	1 SMITH, SEAN 1
MAZZONE, JOE	2 CILLEY, ALAN	2 SMITH, SEAN	1 PETERS, TOM 1
DEWOLFE, KATHLEEN	4 PETERS, TOM	1 PAQUETTE, DAVID	2 SULLIVAN, ED 1
NEWTON, FRAN	2 MINNIE MOUSE	1 MAYO, TANYA	2 HOERTER, BOBBIE 1
CROWLEY, ANDY	1 MASON, DAVID	1 ORLICH, STEVE	1 GROULX, ADAM 1
PETERS, TOM	2 RICHARDS, ANNE	1 BAVIS, LEE	1 PEARSON, ELSA 1
LACERTO, DONNA	1 CHULACK, MARY	1 GIROULX, ADAM	1 MASON, RAY 1
BADGER, ELI	<b>1 BUDGET COMMITTEE</b>	BOZZELLO, CHARLES	1
STEWART, ADAM	1 DURACK,WALTER	1 GUYOTTE, LINDA	1
RANDALL, ANTHONY	1 BADGER, ELI	1 PEARSON,ELLIAS	1
SANTA CLAUS	1 NORMAN,SHERRI	1 CARNEY, JOSHUA	1
FLINTSTONE, FRED	1 LAMBERT, RENEE	1 DINGER, GILBERT	1
RUBBLE, BARNEY	1 HOERTER, BOBBI	1 STOUT, AARON	1
	FELTON, STEVE	1 BRAUN, LOYD	1
	ASH, RICK	1	
	PARE, RICK	1	
	WINDELBOE, JONATHAN	1	
	MASON, RAY	1	
	ANYONE BUT JAMIE	1	



# BOARD OF SELECTMEN

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We are honored to present the Board of Selectmen annual report for the year 2023 to the citizens of Ashland.

This past year has been remarkably busy with challenges and new projects to move forward.

The Board appointed a Waste to Energy Committee to research the possibility and feasibility of building a waste to energy power plant that would provide the Town with its own source of energy, as well as selling power to the grid. This proposal also includes a solution to the waste we have to dispose of. The committee has done an excellent job during its first year of work. They have presented a Warrant Article for your vote in the Town election in March.

The Board also appointed a Police Study Committee. This was made necessary after the Town Insurance carrier considered our current location non-compliant. This committee has been working hard on finding solutions to this problem. They have also presented a Warrant Article for the voters to decide in March.

The Board appointed a new Ambulance Study Committee. They are tasked with finding a solution for a way forward for the future of our Ambulance Service. The Board has concluded that the contract with Plymouth for ambulance service was no longer financially advantageous or adequate for Ashland's needs and with our new ambulance and added staff for coverage, we would be able to provide the Town with a 24/7 service. This service would provide for the needs of our citizens.

The Water Department in conjunction with the Board is working on a major project to replace the incredibly old water mains on Thompson Street, High Street, Smith Hill Road and Winona Road. These are a must replace situation as they are a quality-of-life issue for the residents of these streets. There are several possible grants available that we are actively pursuing.

The Sewer Department has continued to move forward with the major overhaul of that system. The funds being provided by the state have been applied to the bonds taken.

The Board appointed a new Health Officer for the Town that has proven to be crucial to the needs of those who need assistance, as well as the safety of all residents who depend on a healthy environment.

The Board continues to work on searching for Broadband grants that may be available. The Hydro Plant on River Street is another project that is ongoing. We continue to collaborate with the state on this project, however, the equipment is no longer serviceable and will require an investment to update.

The Board along with the Town Manager and Finance Director have fully staffed the Utility Department with employees that have become true assets for the community. And with help from the Chief of Police, the Police Department is fully staffed.

From the Chair: I need to say that all of this work would not get done if not for the time and effort of each and every Selectmen who serves on your Board. Each of them brings a variety of skill sets to the table enabling us to complete the business of the town.

To all of our town employees, each and every one of you makes this town a better place to live and work. Thank you for all you do!

We would like to thank our Town Manager, Fred Welch, and Finance Director, Marissah Gallien, for the challenging work that they put forth to keep our town running smoothly and efficiently.

The Board would like to thank you for your continued support and for the honor of serving you, the citizens of Ashland.

# REPORT OF THE TOWN MANAGER

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To the Honorable Members of the Board of Selectmen and the Residents of Ashland, I am pleased to present my Annual Report to the Citizens of Ashland for the year 2023. This year has been one of continuing change, mostly for the better of all with a few shortcomings that require continuing work.

One of the areas that requires understanding is the revaluation of property values. A number of years ago our State Supreme Court made some decisions on the values of property and how they are derived. The Executive Branch of our State Government took up the challenge using the prior decisions of the Courts and set new standards in valuing your property. That process is very confusing to many property owners.

The Town is required to revalue all property once every five years. In an up economy most property values increase. That increase places stress on the values of all properties and reduces the equalization of all properties in a downward turn. That downward turn conflicts with State requirements that say that when the equalization figure drops below 90 percent the community must revalue its properties for tax purposes. All of that means that property values increase and depending on the sums appropriated at Town Meeting could increase your property taxes. All of that means that taxpayers should be mindful of the balance between what your community spends, the value of your property and the tax rate set by the State. The town portion of Ashland's tax rate has been kept level for the past three years because the Town has kept careful watch on the factors that affect your property taxes for only the Town portion of your tax billings. We keep careful watch on all of the factors that affect your Town portion of your property taxes. We will continue to be watchful to save you dollars that you can use for yourself and family.

The 2023 Town Meeting approved a warrant article so that the Town could explore the possibility of constructing a Waste to Energy Plant. Our current landfill will be closing in a few years making it more difficult and expensive to dispose of our refuse. The plant would, with modern environmental protections, burn that refuse to produce steam to drive an electric generator to provide the Town with cheap electricity and at the same time reduce our burnable wastes by 90 percent. This proposal will generate income to assist to stabilize taxes and to protect the environment. The Committee and the Towns consultant will be issuing information to inform the taxpayers who will be required to vote to approve any expenses that will not affect taxes except in a very positive way.

Income should be our most important product, to reduce our taxes and pay for future community improvements.

The Water/Sewer Department has proposed two bond issues to solve issues dealing with the operations of this important Department. First is a \$100,000 bond, with State forgiveness to study and find a solution to repair a problem that affects our Sewer Plant. Correction of the problem will make the old Mill saleable with income to the community.

The second bond issue is for \$6.2 Million dollars to replace old water mains that make water delivered to residences and businesses on Thompson Street, High Street, Smith Hill Road and Winona Road unusable for domestic purposes. The funds to repay the expense will come from utility rates not property taxes.

2023 has seen advances in clearing outstanding issues in prior audits performed for the community. The coming year will continue those advances in improvements in the financial management area by our Finance Director Marissah Gallien and those who work with her. Our Auditors are pleased with the Towns progress in correcting past issues.

Our pledge is to maintain services to the community with the least tax impact possible.

I want to thank the Board of Selectmen for their support during the past year, your many hours of hard work have helped the community to move forward to accomplishing goals that you together with Town Meeting have set for the Town as a whole.

Thank you also to our employees for the past years' work, the completion of the many projects that you accomplished, and the many hours' work that you performed in good weather and bad for the people of Ashland.

Respectfully submitted,

Frederick W. Welch  
Town Manager

# ASHLAND HISTORICAL SOCIETY REPORT

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2023 was a successful year for the Ashland Historical Society, with good things to report.

The Whipple House Museum reopened for the summer after being closed for three years because of Covid, an inventory project, and much needed structural repairs. Bruce Nelson and his crew installed new floor joists under the museum rooms in the first story to replace the deteriorated older joists that had caused the floor to sag and threatened to do worse. Dan Vaughan completed the restoration of the plaster ceiling in the children's bedroom. A gutter and downspout were installed. This year's exhibits featured our three Ashland signature quilts and recent donations to the collection. Two new display cabinets showed Ashland souvenir china and items from the five generations of the family that lived in the house.

The Pauline E. Glidden Toy Museum was also open in the summer, with displays featuring French and German dolls from a recently donated collection. The Toy Museum Committee reports a successful season.

The Ashland Railroad Station Museum actually has two seasons, the summer when it is opened to the general public, and the fall when costumed reenactors, including a telegraph operator, greet fall foliage trains (13 this year). Work this year included painting of worn parts of the station's exterior, repairs to the platform, and preparation for finishing the watchman's shanty. Plans will be prepared this winter for the extended platform that we hope to build soon.

The Society presented five free public programs this year. Brad Wolff spoke on New England meetinghouses. The other four programs were co-sponsored with New Hampshire Humanities, which provides interesting speakers and performers at a much reduced cost. Cristina Ashjian spoke on country estates in New Hampshire and Rebecca Noel on local abolitionist Nathaniel Peabody Rogers. Living history performers included Sally Mummey as Queen Victoria, and Sharon and Steve Wood as Sarah Josepha Hale and Abraham Lincoln portraying the establishment of the national Thanksgiving holiday. The Ashland Reenactors planned two performances of another Green Grove Cemetery Walk in June and September, but both had to be cancelled because of bad weather forecasts. They will try again next year.

Our outside exhibits feature enlarged historic photographs of Ashland. Four exhibits in the Utility Office were about the sled dog races of 1926 and 1927, early automobiles, St. Agnes Catholic Church, and our War Memorials. For Christmas Night, we mounted an exhibit of past Christmas celebrations in Ashland in the Emmanuel Episcopal Church parish hall. (The Ashland Historical Society is the fiscal agent for Christmas Night in Ashland, with several Society members serving on its organizing committee.)

One other project of interest is our attempt to relocate the bronze plaque at St. Agnes Church honoring the parishioners who served in World War I. General Properties, the current owners of the church property, has agreed to give the plaque to the Town, and the Selectmen have agreed to accept it. The plan is to mount the plaque on the back of the Town's World War I monument in the coming year.

The Ashland Historical Society thanks all who helped the Society in 2023, particularly those people and businesses who donated money, materials, labor and time to our efforts. We also appreciate the donation for repairs to the Whipple House Museum approved by the voters of Ashland last March.

Submitted by David Ruell, President

# ASHLAND 4<sup>TH</sup> OF JULY COMMITTEE

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*Submitted by the 2023 Fourth of July Committee*

The 2023 Fourth of July festivities, themed "America the Beautiful," faced a weather challenge that failed to dampen the spirit of celebration! Despite nature's resistance to the "beautiful" memo, the Committee seamlessly adapted, shifting events without compromising the overall attendance and triumphant success of the festivities!

Spanning from July 1st to July 6th, 2023, the festivities commenced with a bustling community kickball game on July 1st, featuring appearances from Ashland's esteemed police and fire department staff. The Ashland Community Church generously provided barbecue and drinks for all participants and onlookers, setting a vibrant tone. The following day, the annual 5k race drew an enthusiastic crowd before rainclouds descended, while the inaugural Cornhole tournament found refuge indoors at the Boosters Club later that Sunday afternoon. Spectators and participants relished in barbecue, snacks, and drinks courtesy of the Committee!

Although a movie night fell victim to the rain on July 2nd, it's a promise that it will light up 2024 as the license is valid for one year. July 4th unfolded with weather cooperation for the traditional pancake breakfast and the iconic 4th of July Parade, featuring luminaries such as town fire Chief Steve Heath, the Mary Ruell Award Recipient, and Grand Marshal Bird Uhlman! Despite postponements of the food truck, field festivities, and fireworks from the 3rd to the 5th due to anticipated rain, the evening's events, especially the musical talents of Chris White and Red Daisy Revival, garnered significant attendance and unanimous enjoyment.

Looking forward, plans for 2024 are underway with the fireworks already procured. Our display stands as the largest fireworks show north of Concord and the fourth largest in the state of NH. The anticipation for next year's celebration is already ablaze with our theme – Red, White and Boom!!!! While the precise timeline of events is still in development, rest assured that all the beloved favorites from past celebrations will make a triumphant return, accompanied by the introduction of exciting new additions. The countdown to an even more spectacular and memorable celebration in 2024 has officially begun!

The 4<sup>th</sup> of July Committee carries a balance of \$24338.33 into 2024, with the fireworks expense already deducted.

Meetings are typically held on the third Wednesday of the month at the Ashland Booster Club at 6:30pm. If you have interest, you're welcome to join the committee or attend a meeting.

Our website - <https://ashlandnh.org/4th-of-july-committee/>

Our Facebook page - <https://www.facebook.com/AshlandNhFourthOfJulyCelebration>

# ASHLAND MEMORIAL PARK TRUSTEES

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*Trustees: Steve Jaquith, Mark Liebert, Liz Stevens*

There are folks in this town that have been helpful with the Park and we would like to thank them for their service:

The Gazebo - there was a continuation of the “face lift” on the Gazebo that started in 2022. Trustee Steve has done quite a bit of work to make sure that our beloved Gazebo is in good condition. We are happy to say that the work has been finished - thank you Steve!

Once again the Ashland Garden Club has outdone themselves, planting, maintaining and just keeping the gardens in and around the park looking stunning. We are so grateful for all they do in keeping the Park the lovely gem that it is.

In regard to keeping the Park looking great we must point out the work that our DPW does, mowing regularly. This year they helped out by putting down loam and reseeding the old crumbling walkway near Pete’s.

The Ashland Water Department was instrumental in keeping the lawn and the gardens looking their best by fixing the water line shut off, so the lawn and gardens could be watered regularly (without having to carry containers of water!!). Thank you!

The Ashland Town Library continues to keep the Park Library Book Box available to our residents. The Park is a great place to sit and read a book by the way!

The Memorial Park sign out by the road was in disrepair and a replica has been made and will be in place this spring.

This year the Park was enjoyed by many, during the Ashland Garden Club Plant Sale, the Town Wide Yard Sale and of course with the fabulous Christmas Night in Ashland. At the moment our Park is bedecked in grand Holiday Spirit - thank you to all that helped in that endeavor for all of us to enjoy.

We do have a little electrical updating that needs to be considered for the Park, so if anyone knows of someone that might be able to assist us with that, please reach out to one of the Trustees.

Respectfully submitted by Liz Stevens on behalf of the Trustees



**ASHLAND MEMORIAL PARK**  
**Financial Report**  
**January 1, 2023 - December 31, 2023**  
**Patti M Bickford, Treasurer**

Opening Balance, January 1, 2023	\$4,756.85
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Income:

Interest Earned on account for 2023	<u>\$0.42</u>
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Total Income	\$0.42
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Available Funds	\$4,757.27
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Expenses:

Patti Bickford/reimburse/office supplies	\$18.99
------------------------------------------	---------

US Post Master/Ashland/PO Box Rental	\$166.00
--------------------------------------	----------

Bud J Ewens, LLC/yard maintenance	\$450.00
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Steve Jaquith/reimburse/yard maintenance supplies	\$183.67
---------------------------------------------------	----------

<u>Omni Signs - new sign</u>	<u>\$200.00</u>
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Total Expenses	\$1,018.66
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Ending balance as of December 31, 2023	\$3,738.61
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Respectfully Submitted

Patti Bickford

Treasurer

# ASHLAND PLANNING BOARD

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## 2023 IN REVIEW

**Mardean Badger, Kathleen DeWolfe, Andy Fitch (BOS Ex-Officio),  
Paula Hancock, Kendall Hughes  
Alternates: Patricia Farris, Frank Stevens**

**Land Use Boards Assistant: Susan MacLeod Minutes: Paula Hancock  
Email: [landusepb@ashland.nh.gov](mailto:landusepb@ashland.nh.gov)  
Planning Board Website Page: <https://ashlandnh.org/planning-board/>**

The Ashland Planning Board has had a busy year, dealing with review of regulations, informal consultations, boundary adjustments, lot mergers, small business changes, and large development concepts.

Through several meetings, the Planning Board has reviewed and updated the Site Plan Review Regulations, along with revising the basic application, creating a checklist waiver form, and creating a new Modification of Site Plan form. These revised regulations and forms are available on the town website under the “*Planning Board*” and under “*Forms and Documents*”. References to flood maps and floodplain regulations continue to be updated as required by FEMA. In the new year, we will begin a review of the Subdivision Regulations and begin discussing a review process for elements of the Master Plan.

We welcomed three new members to the Planning Board this year – Kendall Hughes as a regular member; and Frank Stevens and Patricia Farris as alternate members – with only one alternate position now remaining open.

According to New Hampshire law, a planning board has certain regulatory duties, including site plans for non-residential (commercial) and multi-family development, and for subdivision of land. Several small business changes have been approved through Planning Board processes, including a landscaping company, a wholesale coffee roaster, and a counseling services office. Lot mergers have been approved in the former Woodmill subdivision and other lot line adjustments have been made along North Ashland Road. A new cell tower installation has also been approved near North Ashland Road.

The new ownership of Owl’s Nest Vineyard Course (formerly White Mountain Country Club) has had several informal consultations with the Planning Board and continues to present plans for approval of changes. A residential development on Thompson Street is in the process of obtaining approvals from DES (Department of Environmental Services) and preparing site plans. Expansion of a small multi-family complex of duplexes on Winter Street was approved and residential plans for the former Catholic Church property

are progressing. All of these ongoing projects have made use of informal consultation with the Planning Board before submitting formal project plans. We encourage any project, large or small, to use this informal discussion process as a first step.

One of our non-regularity functions by New Hampshire law is the creation of the town's master plan, a document that guides the overall character, physical form, growth, and development of the community. Our Master Plan needs revision and updating, so we will begin that process this coming year by reviewing the Vision and the first chapter on *Land Use*. We encourage our residents to offer ideas and suggestions about the future of Ashland.

The Land Use Boards Assistant is generally available Monday afternoon and Thursday morning, upstairs at the Town Hall. She is available to answer questions about Planning Board processes and application requirements. Contact her by email, [landusepb@ashland.nh.gov](mailto:landusepb@ashland.nh.gov), to make an appointment to discuss your land use questions.

The Planning Board meets twice a month, generally on the first and fourth Wednesdays at 6:30 PM, in the Conference Room of the Utility Building at 6 Collins Street. Updates to the schedule can be found on the calendar on Ashland's website. We remind abutters who receive notification of applications to attend the scheduled public hearings to exercise their right of comment on proposed projects. We welcome all Ashland residents at our meetings to become acquainted with the Planning Board's processes and responsibilities.

*Submitted by Mardean Badger, Chair, Ashland Planning Board*

## **TOWN DEPARTMENT REPORTS**



## TOWN OF ASHLAND, NEW HAMPSHIRE POLICE DEPARTMENT

P.O Box 885  
20 Highland Street  
Ashland, New Hampshire 03217

Chief William R Ulwick  
Tel: (603)968-4000  
Fax: (603) 968-4009



### 2023 Annual Report

Looking back on the previous annual reports from the police department, a common theme has been staffing. We started off 2023 being down an officer with an open position and we have another out on medical leave. Officer Shannahan was also in the police academy early in 2023. For about the first half of the year we only had three officers working. It was a stressful time, and our activity did not slow down a bit. The second half of the year was one of positive change from the staffing front. The officer that was out on medical came back, Officer Shannahan successfully completed the academy and his field training and we filled the open position that we had with Officer Kabasakalian. We went from three working officers to being fully staffed. We did have an officer leave late in the year but quickly filled that position with Officer Dalphonse.

Officer Dalphonse is local to the area and is recently out of the Marines. He has successfully completed all his pre-employed requirements and will be attending the police academy in February, putting us to full staff for the summer (2024).

Officer Kabasakalian came to us as a full-time certified officer with several years of experience and has settled in nicely with the town. She brings a levelheaded outlook and a strong sense of community policing to Ashland. We are very lucky to have her here.

Officer Shannahan has been with us for about a year and continues to impress us on a regular basis. He is always willing to go above and beyond what's expected and take the initiative to excel in his new career.

Sergeant Moretto continues to work and train to be the best supervisor possible. His positive attitude elevates the morale at the police department and, ultimately, the town. He has an uncanny ability to turn a negative situation into something positive and, honestly, I have no idea how he does it but Ashland is lucky to have him.

Lt Gray is the backbone of this agency and leads these officers with his knowledge and grace. There are so many things to juggle for this agency to run smoothly and he does a fantastic job. Successful prosecution of cases shows that the whole process was done the best possible way and the Lt makes sure that is exactly what happens. From checking reports to being the liaison to the courts and prosecutors, without his organizational skills, it would not be possible for things to go as they do.

It was noted many years ago, years before my coming to the Ashland Police Department in 2015, that the current space that the police department occupies is inadequate. Over the

years, as the department grows, as more stringent requirements come from the state and our insurance agency and as the current space continues to degrade, the Ashland Police Department needs a new location. A committee was formed and has been working diligently over the last year or so to assess the current facility and any new options. Twice a month this committee has been meeting to come up with a plan for moving forward to see the viability of building a new police department. This is a significant undertaking to make sure that it is done right, for now and the future, and in the most cost-effective way possible. The committee has come up with a location and the next step is to pay a firm to perform the necessary studies and come up with engineering plans to see what the cost would be to build a new police department. I think most people in town have never been beyond the lobby of the police department, which is a good thing, so I'll list just a few things that our insurance carrier and I have concerns about. We are not ADA compliant; I have literally had to carry an arrestee into the police department before because there was no other adequate way of getting them into the booking room. There are numerous safety and security concerns that, due to the nature of these specific issues, I cannot speak about openly. The heat/AC does not work properly in the police department, four different HVAC companies have tried to figure this out but have been unsuccessful. The cruisers are uncovered, requiring them to be left running during inclement weather and idling destroys engines which costs the town more money in fuel and maintenance. We have no sally-port for securely bringing arrestees into the agency. Our officers "squad room" is also the booking room and the three patrol officers all share the same space. We have equipment and evidence stored in seven different locations in town because we do not have the space in the police station. I am happy to discuss this in person if anyone is looking for more information or anyone would like a tour of our current facility.

I ask that residents do their best to lock their residences and their vehicles. A common theme around the state has been a drastic increase in opportunistic crimes, namely thefts from vehicles. When we interview these people after an arrest, they indicate that they check vehicle door handles and residence locks. If they are open, they have an opportunity to steal items, if the handle/door is locked, they move on.

All of us at the Ashland Police Department thank you for your support and we will continue to do everything possible to keep the citizens of Ashland safe and secure.

Calls for Service: 5,091  
Arrests: 75  
Parking Tickets: 23

Incidents: 304  
Traffic Citations: 376  
Warrants: 26

William R Ulwick  
Chief of Police

# ASHLAND FIRE RESCUE

*Submitted by Chief Stephen L. Heath*

The emergency response and administrative demand on the department continues to increase. The total incident count for 2023 was 583. The following is a break-down by incident type over the past five years:

Call Type	2019		2020		2021		2022		2023	
	#	%	#	%	#	%	#	%	#	%
Medical	272	59%	296	53%	325	62%	306	58%	322	55%
Fire	111	24%	154	27%	117	23%	119	22%	139	24%
MVA	67	14%	51	9%	38	7%	38	7%	48	8%
Service	14	3%	64	11%	41	8%	54	13%	74	13%
<b>TOTAL</b>	<b>464</b>		<b>565</b>		<b>521</b>		<b>531</b>		<b>583</b>	

Call break-down for 2023 by time of day			
	Time	# Calls	Avg. Response Time
Per Diem	0800 to 1700	361 (62%)	1:36 (No Resp. 0)
No Coverage	0500 to 0800 & 1700 to 2100	127 (22%)	5:19 (No Resp. 9)
EMS/On Call	2100 to 0500	95 (16%)	5:57 (No Resp. 1)

The Ashland Fire Department currently has 32 members. Twenty-five are certified firefighters. Of these 25, seven are certified Level I, and eighteen are certified Level II. We currently have twenty-three EMS personnel, (fourteen EMT, eight AEMT, and one Paramedic). Some of our personnel are certified as both EMTs and Firefighters, while others hold certification in one or the other. Our personnel continuously balance full-time jobs, family, and responsibilities for training and incident response. Their commitment to our community as firefighters/EMTs is commendable. Staffing however, remains one of the more significant issues we face. Our present call department roster is at twenty-two. Of these, 17 are regularly active. Our per diem program was established in 2019, due to a lack of personnel to respond to calls during the day.

We currently have 10 firefighter/EMTs that are not members of the call department but cover per diem shifts during the week. We also have 5 members of the call department that participate in the program, covering shifts when they are available. In addition to responding to emergencies, per diem personnel conduct daily vehicle and equipment inspections, make repairs to equipment as needed, perform general maintenance work in the upkeep of the fire station, and manage the “Good Morning Program”.

We were again able to complete the mandatory equipment testing on the department’s hose, pumps, aerial and ground ladders. Our testing program is critical in keeping personnel safe and reducing liability. At times we have a piece of equipment that does not pass and requires repair or replacement. Certain items such as hose and pagers we have been able to replace gradually over time, however this is more difficult with other items such as radios, breathing apparatus, structural firefighting gear, and of course apparatus. In the past two years we have been successful in replacing pagers and portable radios through grants. In June of this past year, we received an AFG grant in the amount of \$227,640 to replace our SCBA and the department’s compressor/fill station. The twenty new sets of breathing apparatus along with forty air bottles have been received and are currently in service. The compressor will be arriving this spring.

For the past several years we were successful in keeping up with the demand for structural firefighting gear, (PPE), by purchasing two sets per year. The price increase of the gear over the past few years is making this more and more difficult. I will be applying for another AFG grant this year, seeking to replace the department's entire inventory of PPE.

In 2023 voters approved a warrant article to raise and appropriate funds to go along with existing funds in our capital reserve fund to replace our aging ambulance. The ambulance was ordered last spring, and was scheduled for delivery sometime this coming spring. I have recently been advised that the delivery date is now set for August of this year.

The department continues to run the "Good Morning Program" and our version of the "Vial of Life Program". Anyone interested in participating in either of these programs can reach out to us at 603-968-7772. We are also able to offer presentations on fall prevention, medication management, home fire safety, and fire extinguisher training. If interested in any of these please give us a call.

In closing I would like to thank the citizens of Ashland for their continued support of this department and encourage anyone with concerns or questions to stop in at any time. We continue to be mindful of the burden on taxpayers and are actively searching for solutions that minimize the financial impact. Our mission is to provide an appropriate quality of fire, medical, and rescue services to the citizens of Ashland.



# PUBLIC WORKS

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Below are some of the major projects we accomplished in 2023. Starting off with our winter storms. We ended up with 34 Storm events which required our attention. Our first storm was November 1<sup>st</sup>, 2022, and our last storm was March 31<sup>st</sup>, 2023.

As in most years we spent most of the spring thaw tending to our dirt roads. This year most of the dirt roads faired well as our regular maintenance of the ditch lines is paying off.

As spring approached, we prepared for the paving of Pleasant St., Mechanic's St, along with the Main St sidewalk between the 2 roads. The sidewalk between both roads needed to be ground down to allow for additional pavement. Using our new sidewalk pavement grinder, we went to work, the new attachment worked great. After the sidewalk was prepped, we went to work on the main road prepping it for paving. Most of the manholes had to be rebuilt to prepare for paving.

This Spring we had several torrential rain events with one particularly bad, which washed out some of the edges of our roads. We spent all spring and into the summer repairing the shoulders and portions of the road.

During the entire spring, summer and fall our public works crew jumped in with repairs on all town equipment and vehicles as we were without a town mechanic for most of the year. I would like to thank George Chase and Dan Thompson for stepping up and filling this role with no extra pay, thank you guys. During that time, we were also shorthanded all summer as our Forman Dan Titus accepted a new job in the spring, I would also like to thank Dan for his service.

From there we started fall cleanup activities which include several weeks of picking up leaves and brush. We also regraded our dirt roads and cleaned up the ditch lines. As always, the plows and sanders were prepared for the winter.

In December we welcomed Justin Bernier to our crew as the Assistant Public Works Director.

Thank you,



*Craig Moore – Public Works Director*

## TRANSFER STATION 2023

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The Town shipped out 661.9 tons of household trash (MSW) in 2023. And 455 tons of construction debris. The more we recycle, the less household trash we must ship out. If we can reduce the amount we ship, it will save us the taxpayer's money. Let's all do our part and recycle.

**Below are how your recycling efforts benefit our environment**

RECYCLABLE MATERIAL	2023 RECYCLED AMOUNTS	ENVIRONMENTAL IMPACT! Here is just one benefit of recycling materials, rather than manufacturing new products from virgin resources.
PAPER &/OR CARDBOARD	81,456 LBS	 You saved <b>692</b> trees!
TIRES	6,745 LBS	 You saved <b>160</b> gallons of oil!

### *Avoided Emissions:*

Recycling uses much less energy than making products from virgin resources, and using less energy means fewer greenhouse gases emitted into the atmosphere.

By recycling the materials above, you avoided about **303,592 lbs. of carbon dioxide emissions**. This is equivalent to removing **31 passenger cars** from the road for an **entire year!**

Transfer Station stickers are five dollars and can be purchased at the Town Office.

Thank you all for your participation and support.

Craig Moore  
Public Works Director

# **PARKS & RECREATION**

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*Submitted by Director- Ann Barney*

## **General**

As we come to the end of 2023, we look back on all that has been accomplished throughout the year. The Parks & Recreation department has continued to provide needed programs for families and children in our community.

## **Edward N Doggett Beach and Campground**

The campground ran at full capacity and continues to be an asset to the town. Cameras have been added to both the beach and campground for the safety of our patrons. The sand at the beach is replenished every five years (per DES) and this year was the year. Thank you Jeremy Hiltz Excavating for donating the sand. The beach continues to have lifeguards and swimming lessons for children. Safety remains our highest priority.

## **After School Program**

The program is a place for the kids to go after school to enjoy games and activities with their peers. Snacks are provided daily. Thirty-five children have been able to enjoy the After-School Program this year.

## **Summer Camp**

Summer camp ran for 7 weeks from June to August. The kids were able to go on some great trips this year with no additional cost to parents because of generous donations by local groups and businesses. During beach days the kids were able to take swimming lessons with the goal of being able to swim to the raft by the end of the summer. Thank you to Elaine Hughes Realty for the donation of our summer camp shirts!

## **Community**

The Ashland Elementary School uses the ballfield for soccer, baseball, and softball. The field is also utilized by many youth groups in the summer including Pemi-Baker soccer, Thundercat baseball, and softball. The Ashland 4<sup>th</sup> of July Celebration continues to utilize the ballpark for its celebration and events.

The Town of Ashland and I would like to thank all of the people and businesses who help to make the programs a success. AES, White Mountain Brewery, MVSBB, Doug Dicenzo Camp Fund, Dave Hooper and Bad to the Bone Brotherhood made very generous donations to the Summer Camp to keep the cost of our trips low. Thank you again!

# ELECTRIC DEPARTMENT

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*Submitted by Harry Gallien, Superintendent*

2023 was filled with progress for the Electric Department. We made repairs and upgrades to the electrical systems that included work on the substations, transformers and associated breakers and switch gear. An upgrade to the Ashland Elementary School power system was completed, the project was done as support to their new air handling system.

The new meters are nearly all installed, some meters are specially designed and have been installed as they arrive.

In addition to the ongoing progress the department has made, the department is now fully staffed. Currently the department includes Shane Pelletier as the Foreman, Dale Weeks Jr as our 1<sup>st</sup> Class Linemen, our two Apprentice Linemen Noah Eldridge and Kyle Pike and myself, Harry Gallien as Superintendent. In addition to the electrical staff, our office would not be complete without Melissa Howard and Terry Myshrall who work in the Utility Office.

As we move forward into 2024 our goals will be to start the process of removing old structures and equipment, continuing efforts to update or repair missing streetlights, replace old and red tagged poles that exist throughout the Town, and complete the clearing of power lines from hazards, and finally to upgrade the primary power and remove the old transformer and poles for Leavitt Hill Road and Pease Road.

We at the Electric department hope to have a safe and productive year and want to thank the community for their continued support.

# WATER AND SEWER DEPARTMENT

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*Submitted by Superintendent: Andrew Benton*

## 2023 Annual Report

In 2023 the Water and Sewer Department faced many challenges and worked tirelessly to enhance the services we bring to rate payers. Two of our employees obtained/upgraded their State of NH Drinking Water Licenses. The department has a full staff of dedicated operators and office support staff. W&S is currently working with our engineers, Underwood, on a 5-million-dollar upgrade to the Wastewater Treatment Facility. This will allow the department to continue to meet State and Federal Permitting that has become more and more stringent. We continue to update our GIS and asset management system throughout the year.

On the water side, the department conducted its yearly fire hydrant flushing along with flow testing. After flushing, 5 hydrants were determined to be leaking and were repaired. There was one major water main brake on Thompson Street, due to water hammer from a hydrant. Two new fire hydrants were installed on Avery and Thompson Street. Three new water services were installed by the department, along with several service line repairs and frozen meter repairs/replacements. Currently the department is in the process of updating older water meters, as well as a service line material inventory to meet State and Federal requirements.

The Sewer Department conducted its yearly Highland, School, Gordon and Main Street sewer flushing and was able to break up and remove a considerable amount of grease from the collection system. Flushing was done in the hope to mitigate any potential blockages in areas known to be higher risk. On Labor Day, Pump Station 4 had a line failure that W&S, Public Works, and an outside contractor spent countless hours repairing in very difficult conditions. One grinder pump was replaced and repaired on Island Drive. The department was able to locate the source of excessive inflow and infiltration (I&I), that would increase our daily flows from 200,000 gallons to over 1 million gallons a day. The LW Packard Mill was determined to be the source of the I&I.h. The department applied to, and was awarded, a \$100,000 grant with 100% forgiveness to study this issue and come up with a solution.

Both the Water and Sewer Departments met all State and Federal permit requirements in 2023.

The Water and Sewer Departments would like to thank the townspeople and ratepayers for their continued support. Looking ahead, we have a lot of work that still needs to be accomplished but remain excited for all the opportunities this great community has in front of them. We would also like to thank the other town departments for their assistance and support throughout the year.

Sincerely and respectfully,

Andrew Benton

Water and Sewer Department

# ASHLAND TOWN LIBRARY

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## *Annual Report for 2023*

### **Ashland Town Library “by the numbers” for 2023:**

- Cardholders: **1,643**
- Patron visits: **3,296**
- Programs offered: **41, attended by 672 people**
- Items circulated: **3,671**
- Items downloaded: **2,411**
- Heritage Quest Genealogy Database: **3,586**
- Computer users: **and Chromebook use: 137**

2023 was a year of ups and downs for the Ashland Town Library. The selectmen declined to move forward with the purchase of the historic school building. Fortunately, the generous anonymous donor changed the parameters of the gift to include the possibility of constructing an addition to the current library building at 41 Pleasant Street. Library trustees will be pursuing possibilities in 2024, beginning with input-gathering sessions with staff, patrons, and the public.

During 2023, many projects were undertaken to improve the current library. Bob Inkel was hired to do repairs and paint the former local history room on the second floor. A space for teens was created, new furniture and computer equipment purchased. It has been a popular addition, and well used by middle school children after school.

The children’s room also received a fresh coat of paint with some creative decorations and comfortable cushioned window seats. Again, Bob Inkel did a marvelous job of painting. He also repaired a closet upstairs, replaced the front door, added new flooring to the back entrance and restroom(to cover asbestos tiles), and made repairs to the roof and ramp. We are grateful to Bob for his work and willingness to take on various projects.

Another major project was asbestos abatement in the basement. This was a very costly but necessary life safety issue that needed to be addressed. A new alarm system was also installed.

Other improvements include new signage throughout the building, and easier access to local history material,

Pond and Peak, a local literacy advocacy group for children, was disbanded this year, and their final act was to finance and put in place a lovely granite bench dedicated to a founder of the group, Sue Longley. The Susan H. Longley Memorial Reading Bench sits on the front lawn, overlooking Memorial Park.

Programs for children included the summer reading program, Story Times, and Teen Programs. Adult programs included Saturday Crafting Group, and an historical fiction book club. 175 Bookmarks and treats were handed out to children during the Halloween Parade, and 170 activity kits handed out on Christmas Night in Ashland.



Passive programs are increasingly popular at the library and were enjoyed by over 300 people last year. Passive programs are self-directed activities, activity stations, or interactive displays. These programs allow people to engage at their own pace.

The library received a grant to distribute eclipse glasses to the community for the total solar eclipse which will pass directly over NH on April 8, 2024. This grant is from the Star Library Network (science-technology activities and resources -STAR).

The library staff maintains a Little Free Library in Memorial Park, and a Little Free Pantry in the library. The library partnered with Squam Lakes Association to create story walks in Whitten Woods, with the books changing seasonally. Story Walks are a movement and literacy project that places an illustrated children's book along a walking route for the community to enjoy. The library's Library of Things continues to grow, including birdwatching kits for adults and children, lawn games, and more.

Other activities and services included: hosting Mid-State health insurance sign up, availability of a book scanner on loan from the State Library, scanning local history books, and adding the Green Grove Cemetery book to the library website. The trustees welcomed the addition of an alternate trustee, Fran Newton.

Alice Staples, library trustee, decorated and drove her Kia Soul in the Fourth of July parade. Thanks to JD Designs for the wonderful posters, based on the book *America the Beautiful* by Cholena Rose Dare. Thanks also to Friends of the Library members Kate Dwyer and Anne Richards for helping to decorate and walking the parade route and handing out library information.

The library is now open six days a week, visit the library website at <http://www.ashlandtownlibrary.org/>, to see the hours and more information. You can also make a donation to the library building fund at <http://www.ashlandtownlibrary.org/library-building-program.html>

The Friends of the Ashland Town Library are an organized group of volunteers that help support the Library through fundraising, donating materials for the library's collection, and supporting programs and other services for the community. The Friends held a book sale in July and during the Town Wide Yard Sale in September. The Friends of the Library are a registered non-profit with the state of New Hampshire. Membership is free and new members are welcome. Thanks to the Friends for their work in supporting the library through fundraising, programming, and donations.

The library trustees wish to thank the hard-working staff: Sara Weinberg, director; Terry Fouts, assistant director; Robert Binette, Lynne Uhlman, and Rebekah Stott, circulation assistants. Thanks also to the DPW, Steve Orlich, and David Ruell for maintenance work inside and on the grounds of the library.

**ASHLAND TOWN LIBRARY  
2023 FINANCIAL REPORT**

**DONATIONS FUND**

Balance, December 31, 2022	10138.48
Donations (from General Fund)	100.00
Donations	574.00
Interest	.91
Loans to General Fund	(15000.00)
Return of Loans from General Fund	15000.00
Balance, December 31, 2023	10813.39

**COMPUTER FUND**

Balance, December 31, 2022	5427.46
Interest	.45
Transfer to General Fund	(2048.75)
Balance, December 31, 2023	3379.16

**PATRON FEES**

Balance, December 31, 2022	2829.32
Patron Fees	175.00
Patron Fees(from General Fund)	20.00
Interest	.27
Loan to General Fund	(2000.00)
Return of Loan from General Fund	2000.00
Balance, December 31, 2023	3024.59

**COPY FEES**

Balance, December 31, 2022	400.12
Copy Fees	80.00
Copy Fees (from General Fund)	53.62
Interest	.04
Transfer to General Fund	(101.00)
Balance, December 31, 2023	432.78

**LOST BOOK FUND**

Balance, December 31, 2022	1495.23
Reimbursements for Lost Materials	34.99
Interest	.15
Balance, December 31, 2023	1530.37

**BUILDING FUND**

Balance, December 31, 2022	16111.84
Donations	1000.00
Transfer from General Fund	4130.00
Interest	1.48
Repairs and Improvements	(5533.00)
Transfer to General Fund	(691.16)
Equipment (fire radio)	(1070.50)
Balance, December 31, 2023	1 3,948.66

**TCCAP BUILDING FUND**

Balance, December 31, 2022	400428.44
Interest	800.87
Balance, December 31, 2023	401229.31

**GENERAL FUND**

Balance, start of fiscal year	6397.28
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**INCOME**

Town Appropriation	88743.00
Loan from Donations	15000.00
Loan from Patron Fees	2000.00
Transfer from Copy Fees	101.00
Transfer from Computer Fund	2048.75
Transfer from Building Fund	691.16
Transfer from Scribner Fund	22150.00
Reimbursement of Disputed Charge	104.99
Donations from Friends of Library	525.28
Copy Fees	63.45
Patron Fees	38.30
Mixed Payment	120.00
Refunds	115.33
Interest	.47
Total Income	131701.73

Total Available Funds	138099.01
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**EXPENDITURES**

Wages	54028.80
FICA	3349.78
Medicare	783.51
Paycheck costs	700.17
Audios	1385.08
Books	6515.54
Subscriptions	364.40
Videos	410.42
Electronic Resources	1014.00
Catalog	888.02
Computer	119.94
Equipment	3089.28
Furniture	1047.60
Tech Support	78.00
Cleaning	3988.00
Dues	235.00
Postage & PO Box	398.00
Programs	2323.14
Supplies	3769.57
Utilities	2845.39
Misc.	2851.39
Fire Alarm	852.35
Security System	114.84
Fuel Oil	2655.83
Maintenance	20066.68
Reimbursement for lost materials	29.99
Transfer to Donations	100.00
Transfer to Building Fund	4130.00
Transfer to Copy Fees	53.62
Transfer to Patron Fees	20.00
Repayment of Loans to Donations	15000.00
Repayment of Loan to Patron Fees	2000.00
Total Expenditures	135208.34

Balance at end of fiscal year	2890.67
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# **REPORT OF THE TOWN CLERK & TAX COLLECTOR**

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*Submitted by Ashland Town Clerk/Tax Collector Patricia Tucker , CTCTC*

2023 completes my 33<sup>rd</sup> year working for the residents of the Town of Ashland.

This office is the front for most all transactions including registrations, titles, vital records, tax payment issues and trying to answer any type of inquiry you may have.

The office continues to collect payments by cash, check, or credit card [there is a 2.79% convenience fee charged]. Residents are able to register vehicle renewals, dog license renewals, request vital record copies online [find the icon on the home page of our website [www.ashland.nh.gov](http://www.ashland.nh.gov)].

The laws and rules are ever changing, the collectors and clerk continue to have workshops enabling them to move forward with the ever-changing rules and regulations.

The following is a partial list of a town clerk's duties and functions performed throughout the year:

- Issue motor vehicle registrations and titles
- Issue dog licenses [renewals are due yearly by April 30]
- Issue certified copies of vital records
- Issue marriage licenses
- Record and preserve public records
- Record and certify town meeting minutes, election results [state, federal and local]
- Administers oath of office
- Received write of action against the town
- Records Articles of Agreement
- Works with Department of Environmental Services

In addition to the responsibilities mandated by the State for Town Clerks, this office also

- Issues plates and decals within the limits set by the State of New Hampshire
- Provides notary services
- Pursues payment for check returned by financial institutions for non-sufficient funds
- Issues transfer station permits
- Aids public in genealogy searches
- Assist departments whenever needed
- Responds to inquiries from the general public

The Town Clerk and Tax Collector office is governed by the following state and federal agencies:

- NH Department of Safety – Motor Vehicle Division
  - Bureau of Registration
  - Bureau of Anti-Theft and Title
  - Bureau of Financial Responsibility
- NH Department of Agriculture – Animal Husbandry
- NH Department of State
  - Division of Vital Records
  - Division of Archives and Records Management
  - Election Division
  - US Compliance with HAVA and ADA
  - NH Office of Information Technology
- NH Department of Revenue Administration

The office is audited by the town auditors and the town clerk is also audited by the Department of Safety, Motor Vehicle division.

The office has been open Monday, Tuesday, Wednesday and Thursday 8-4 and Friday 7:30 – 11:30, subject to change, notifications are found on the town website – [www.ashland.nh.gov](http://www.ashland.nh.gov).

2023 Financial Activity - Town Clerk		UNAUDITED
Permit Fees	\$407,034	
Boat Registrations [Riveredge Marina Deputy]		\$2359.88
Vital Records – fees sent to state	\$1889	
Vital Records – fees kept by town	\$1406	
Dog Registrations – fees sent to state	\$783	
Dog Registrations – fees kept by town	\$1543	
Misc Revenue [UCC]		\$570
2023 Tax Collections Activity – Tax Collector		UNAUDITED
See attached MS 61 form		

Thank you to the citizens for complying with their obligations due the Town of Ashland.

# Division of Vital Records Administration – Ashland

Person A's Name and Residence	Person B's Name and Residence	Town of Issuance	Place of Marriage	Date of Marriage
LARAWAY, ACADIA JANET ASHLAND, NH	FOLEY IV, JOHN FRANCIS ASHLAND, NH	ASHLAND	ASHLAND	01/14/2023
LOUD, AMANDA DREW ASHLAND, NH	HELFRICH, ANDREW LOCKWOOD SUTTON, NH	ASHLAND	HOLDERNESS	03/31/2023
WINSOR, MICHELLE CATHERINE ASHLAND, NH	HAMEL, ALEXANDER LOUIS ASHLAND, NH	ASHLAND	ASHLAND	04/25/2023
COSTELLO, CHRISTIAN LUCIOUS ASHLAND, NH	PEARSON, GABRIELLE AMANDA ASHLAND, NH	ASHLAND	LINCOLN	06/24/2023
BRICKLEY, GAVIN CHARLES ASHLAND, NH	DUGGAN, EMMA MCCARTHY ASHLAND, NH	ASHLAND	BRIDGEWATER	06/30/2023
DOUCETTE JR, WILLIAM ARTHUR ASHLAND, NH	BAKER, STACY LYNN ASHLAND, NH	HOLDERNESS	MOULTONBOROUGH	09/23/2023
STEINBERG, KATHERINE RAINE ASHLAND, NH	PATTEN, RYAN WALTER ASHLAND, NH	ASHLAND	WINDHAM	09/29/2023
LAVOY, AUSTIN DAVID ASHLAND, NH	MITCHELL, MAKAYLA FRANCES ASHLAND, NH	PLYMOUTH	HOLDERNESS	10/12/2023
FOGG, WILLIAM CARROLL ASHLAND, NH	TROIE, PAULA JANE ASHLAND, NH	ASHLAND	FRANCONIA	10/14/2023
GILROY, KEITH D ASHLAND, NH	GATELY, VICKY A ASHLAND, NH	ASHLAND	PLYMOUTH	12/15/2023

Total number of records 10

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT BIRTH REPORT

01/01/2023 - 12/31/2023

-- ASHLAND --

Child's Name	Birth Date	Birth Place	Father's/Parent's Name	Mother's/Parent's Name
COLBY, KYRA SARA	03/14/2023	LEBANON, NH	COLBY, RYAN ALEX	COURSEY, KATHERINE SARA
SEMIAO, ROSE MCIVER	03/23/2023	PLYMOUTH, NH	SEMIAO, NATHAN DEVOST	SEMIAO, MEGHAN MARIE
KARKHECK, WYATT WILLIAM	03/29/2023	PLYMOUTH, NH	KARKHECK, MICHAEL JOSEPH	KARKHECK, KAYLYN MARIE
MCEVOY, KENLEY PARKER	05/11/2023	PLYMOUTH, NH	MCEVOY, SHAWN PATRICK	MCEVOY, KAYLA KATHLEEN
PRICE, AMELIA CAPRICE	07/13/2023	PLYMOUTH, NH	PRICE, WILLIAM STEVEN	PRICE, ASHALEY ZANIBONI
SHERMAN, MAEVE ELLA	09/29/2023	CONCORD, NH		SHERMAN, BRITTANY NICOLE
SLANEY, WESTON RICHARD	10/02/2023	PLYMOUTH, NH	SLANEY, SHAWN BERNARD	SLANEY, KELSEY JOYCE

Total number of records 7

01/05/2024



DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

Page 1 of 2

RESIDENT DEATH REPORT

01/01/2023 - 12/31/2023

--ASHLAND, NH --

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
FLETCHER, JEAN HOWARTH	01/11/2023	CONCORD	FLETCHER, ROBERT	HOWARTH, DORIS	N
BUCKLAND, ALIDA W	01/30/2023	FRANCONIA	WHITE, ROBERT	WELCH, ETTA	N
KING SR, WAYNE GEORGE	02/14/2023	ASHLAND	KING, BERNARD	HAMM, LUCILLE	N
COLEMAN, JOSEPH BURNS	03/06/2023	ASHLAND	COLEMAN, GEORGE	BURNS, ANNA	N
MARINO, ARLENE	03/28/2023	ASHLAND	SHAPLEIGH, PHILLIP	UNKNOWN.MARGUERITE	N
LACOURSE, DEBORAH M	04/19/2023	MANCHESTER	WOOD, LAMSON	BARKER, ELAINE	N
OBER SR, MARK WILLIS	04/26/2023	CONCORD	OBER, ALLEN	FOGG, MARJORIE	N
FLATLEY, ELLEN KAY	05/10/2023	ASHLAND	FLATLEY, RICHARD	REIS, BERNADINE	N
WEBB, GORDON MCKENZIE	05/26/2023	LEBANON	WEBB, EDMOND	GRIMES, MARGERY	N
DOW, ERROL KIRK	06/08/2023	ASHLAND	DOW JR, ALBERT	DUNLAP, BARBARA	N
ZOCK SR, ROBERT ANTHONY	07/01/2023	ASHLAND	ZOCK, MATTHIAS	FAGNANNI, LUCILLE	y
HAUST, LYNN MEDA	07/03/2023	ASHLAND	REDMAN, WALLACE	ADES.MAY	N
GRAY, CYRUS CLINTON	07/04/2023	ASHLAND	GRAY, EARL	SMITH, RENA	y
WEBLER, L1 ARILYN	07/07/2023	LACONIA	MCGEE, EUGENE	THOMAS, FRANCIS	N
POTTER, NATALIE JOYCE	07/09/2023	ASHLAND	QUINT, SILAS	LEMIRE, MARQUERITE	N
BORCHARDT, BARBARAJEAN	07/19/2023	FRANCONIA	BORCHARDT, UNKNOWN	LOCKE, EDNA	N
JACHEO, JAMISON ALEXANDER	07/26/2023	PLYMOUTH	JACHEO III, JOSEPH	STEWART, TANYA	N
GREENWOOD, RAYANNA CHRYSTYNE	08/29/2023	PLYMOUTH	GREENWOOD, MARK	COTE, CHRISTINE	N
MORTON, ROBERT FRANKLIN	10/12/2023	ASHLAND	MORTON, JAMES	KINTZER, ETHEL	N
PRESTON, PHILIP	11/16/2023	LEBANON	PRESTON, ROGER	LYONS, ANITA	y
FERRAN, HERBERT GERALD	12/28/2023	PORTSMOUTH	FERRAN, GEORGE	BEDLEY, VIOLET	y

Total number of records 21



# FINANCIALS

## ANNUAL TREASURER'S REPORT 2023

*Submitted by Linda Guyotte, Treasurer*

CHECKING ACCOUNTS	TOWN	ELECTRIC	WATER	SEWER
BEGINNING BALANCE JANUARY 1, 2023	\$ 3,299,421.23	\$ 512,732.46	\$ 234,213.45	\$ 974,472.01
DEPOSITS	\$ 11,369,291.99	\$ 3,100,204.50	\$ 275,481.60	\$ 1,172,769.31
EXPENDITURES	\$ 11,413,956.24	\$ 2,999,340.06	\$ 272,058.75	\$ 1,287,825.50
INTEREST	\$ 17,328.69	\$ 6,207.90	\$ 2,840.54	\$ 10,588.71
TOTAL	\$ 3,272,085.67	\$ 619,804.80	\$ 240,476.84	\$ 859,415.82
PROOF OF BALANCE 12/31/2023				
MVSB CHECKING ACCOUNT	\$ 596,939.99		\$ -	
MVSB CASH MANAGER ACCOUNT	\$ 2,675,145.68	\$ 619,804.25	\$ 240,476.84	\$ 123,905.07
MVSB CASH MANAGER ACCOUNT		\$ -		\$ 735,510.75
TOTAL MEREDITH VILLAGE SAVINGS	\$ 3,272,085.67	\$ 619,804.25	\$ 240,476.84	\$ 859,415.82
		\$ -		
TOTAL CASH ON HAND DECEMBER 31, 2023	\$ 3,272,085.67	\$ 619,804.25	\$ 240,476.84	\$ 859,415.82
		4TH OF JULY BEGINNING BALANCE	\$	18,204.13
		4TH OF JULY DEPOSITS	\$	35,850.10
		4TH OF JULY INTEREST	\$	365.43
		4TH OF JULY EXPENDITURES	\$	30,712.00
		ENDING BALANCE DECEMBER 2023	\$	23,707.66

## LONG-TERM DEBT ACCOUNTS

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### Town's Long-Term Debt - 2023

	Balance January 1	Principal Retired	Balance December 31	Interest Paid for Year
<b>General Obligation Debt Payments</b>				
\$235,631 Water System Bond Interest @ 3.99% Payable to Northway Bank Final Payment: 2027	\$48,335	\$ (12,083.66)	\$36,251	\$2,279
\$1,092,191 Water Project Interest @ 3.99% Payable to Northway Bank Final Payment: 2026	\$192,740	\$ (64,246.52)	\$128,493	\$9,567
\$944,000 River Street Imps R1 and R2 Interest @ 5% Payable to NHMBB - Peoples United Bank Final Payment: 2029	\$484,000	\$ (60,000.00)	\$424,000	\$16,328
\$2,000,000 Headworks & Septage Rec. Facility \$300,000 Principal Forgiven Interest @ 2% Payable to State of NH Final Payment: 2039	\$ 1,489,962	\$ (74,453.15)	\$ 1,564,415	\$ 29,799

# CONTINGENCY FUND REPORT

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*Submitted by Ashland Finance Director Marissah Gallien*

Established in 2020 at the Annual Town Meeting, the contingency fund was created to be used for unanticipated expenditures that could arise. It was approved in 2023 to appropriate \$25,000 into the fund, should there be any remaining balance at the end of the year, the funds would lapse to the general fund. During 2023 the contingency fund was not used, therefore the funds have lapsed to the general fund.

# TRUSTEES OF THE TRUST FUNDS

---

The Trustees of the Trust Funds continue to manage the town's trusts.

There are 10 trusts (FBO= For the Benefit Of):

1. The Scribner Trust- held by the library but managed by the Trustees of the Trust Fund
2. The Blake Fund- FBO the Fire Department
3. The Memorial Park Fund- an interest-only fund FBO Memorial Park
4. The Alice Janet Addison Fund- This fund awards a scholarship annually to an Ashland student at PRHS.
5. The Harriet Addison Fund- This is FBO the library.
6. The Doggett Scholarship- Because the fund has not grown but has decreased in value over the years, the Ashland School Board has decided to award its balance (approx. \$1450) this spring to an Ashland student at PRHS.
7. The Pauline Packard Memorial Fund: This fund is FBO the library but does not have the town's tax ID number on it.
8. The Ordway- Cheney Fund- This fund is FBO the library but does not have the town's tax ID number on it.
9. Crimmings-Berry Fund- This is a perpetual care trust but does not have the town's tax ID number on it. Green Grove is also not under the purview of the Town of Ashland.
10. The Green Grove Cemetery Fund- This fund was formed in 1999 and is not registered with the state of NH. Green Grove Cemetery is also not under the purview of the Town of Ashland.

We Trustees of the Trust Funds have been working with the Board of Selectmen on these matters since 2020 and are looking forward to seeing some resolutions in 2024. The Trustees cannot access and manage the funds that do not have the town's tax ID number on them. The cemetery funds are funds the deceased set aside for the care of their graves. We are working hard to see that the wishes of those Ashland residents are honored who left funds for the benefit of both town entities as well as for their own grave sites. It is an honor and a privilege to manage designated funds and to write checks for scholarship awards and improvements to town entities. We thank you for this opportunity.

Respectfully submitted,  
Amanda Loud  
Chair, Trustees of the Trust Funds

Lisa Rollins (2024)  
Walter Durack (2025)  
Amanda Loud (2026)

## **2023 MS-9**

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The 2023 MS-9 was not available at the time of printing of the Town Report. Once the MS-9 is finalized, copies will be available at the Town Hall and online.



## Tax Collector's Report

For the period beginning 01/01/2023 and ending 12/31/2023

This form is due March 1st (Calendar Year) or September 1st (Fiscal Year)

### Instructions

#### Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

#### For Assistance Please Contact:

NH DRA Municipal and Property Division

Phone: (603) 230-5090

Fax: (603) 230-5947

<http://www.revenue.nh.gov/mun-prop/>

### ENTITY'S INFORMATION

Municipality: ASHLAND County: GRAFTON Report Year: 2023

### PREPARER'S INFORMATION

First Name Last Name  
PATRICIA TUCKER

Street No. Street Name Phone Number  
20 HIGHLAND STREET - ASHLAND (603) 968-4432

Email (optional)  
ptucker@ashland.nh.gov





**New Hampshire**  
Department of  
Revenue Administration

**MS-61**

**Debits**

Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)		
			Year: <input type="text"/>	Year: <input type="text"/>	Year: <input type="text"/>
Property Taxes	3110		\$399,142.38	\$22,048.51	
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Other Taxes	3189				
Property Tax Credit Balance					
Other Tax or Charges Credit Balance				(\$44.89)	

Taxes Committed This Year	Account	Levy for Year of this Report	Prior Levies	
Property Taxes	3110	\$7,539,038.29	\$3,921.31	
Resident Taxes	3180			
Land Use Change Taxes	3120	\$9,300.00		
Yield Taxes	3185	\$1,258.64		
Excavation Tax	3187			
Other Taxes	3189			

Overpayment Refunds	Account	Levy for Year of this Report	Prior Levies		
Property Taxes	3110	\$21,618.81			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190	\$2,300.90	\$11,259.29	\$2,514.55	\$27.25
Interest and Penalties on Resident Taxes	3190				
<b>Total Debits</b>		<b>\$7,573,516.64</b>	<b>\$414,278.09</b>	<b>\$24,563.06</b>	<b>\$27.25</b>



**New Hampshire**  
Department of  
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**Credits**

Remitted to Treasurer	Levy for Year of this Report		Prior Levies	
Property Taxes	\$6,800,765.23	\$285,213.38	\$18,211.51	
Resident Taxes				
Land Use Change Taxes	\$9,300.00			
Yield Taxes	\$1,258.64			
Interest (Include Lien Conversion)	\$2,300.90	\$11,259.29	\$2,514.55	\$27.25
Penalties				
Excavation Tax				
Other Taxes				
Conversion to Lien (Principal Only)		\$117,535.09		
Discounts Allowed				

Abatements Made	Levy for Year of this Report		Prior Levies	
Property Taxes	\$6,983.10	\$270.33	\$3,837.00	
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Current Levy Deeded				



**New Hampshire**  
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Uncollected Taxes - End of Year # 1080	Levy for Year of this Report		Prior Levies	
Property Taxes	\$752,920.22			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Property Tax Credit Balance	(\$11.45)			
Other Tax or Charges Credit Balance				
<b>Total Credits</b>		<b>\$7,573,516.64</b>	<b>\$414,278.09</b>	<b>\$24,563.06</b>
				<b>\$27.25</b>

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	<b>\$752,908.77</b>
Total Unredeemed Liens (Account #1110 - All Years)	<b>\$74,388.18</b>



**New Hampshire**  
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**MS-61**

**Lien Summary**

**Summary of Debits**

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2022	Year: 2021	Year: 2020-
Unredeemed Liens Balance - Beginning of Year		\$50,178.10	\$63,216.28	\$22,401.99
Liens Executed During Fiscal Year	\$123,781.07			
Interest & Costs Collected (After Lien Execution)	\$3,984.48	\$3,764.28	\$16,748.09	\$14,588.94
<b>Total Debits</b>	<b>\$127,765.55</b>	<b>\$53,942.38</b>	<b>\$79,964.37</b>	<b>\$36,990.93</b>

**Summary of Credits**

	Last Year's Levy	Prior Levies		
		2022	2021	2020-
Redemptions	\$83,031.10	\$22,109.38	\$57,405.77	\$8,565.94
Interest & Costs Collected (After Lien Execution) #3190	\$3,984.48	\$3,764.28	\$16,748.09	\$14,588.94
Abatements of Unredeemed Liens				
Liens Deeded to Municipality	\$2,011.76	\$2,160.19	\$2,199.16	\$7,705.96
Unredeemed Liens Balance - End of Year #1110	\$38,738.21	\$25,908.53	\$3,611.35	\$6,130.09
<b>Total Credits</b>	<b>\$127,765.55</b>	<b>\$53,942.38</b>	<b>\$79,964.37</b>	<b>\$36,990.93</b>

**For DRA Use Only**

Total Uncollected Taxes (Account #1080 - All Years)	<b>\$752,908.77</b>
Total Unredeemed Liens (Account #1110 -All Years)	<b>\$74,388.18</b>





**ASHLAND (19)**

**1. CERTIFY THIS FORM**

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

PATRICIA

Preparer's Last Name

TUCKER

Date

1-22-24

**2. SAVE AND EMAIL THIS FORM**

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

**3. PRINT, SIGN, AND UPLOAD THIS FORM**

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

**PREPARER'S CERTIFICATION**

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Patricia Tucker TAX COLLECTOR  
Preparer's Signature and Title





## Ashland Summary Inventory of Valuation

**Reports Required:** RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.

**Note:** The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7.

**For assistance please contact:**  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>

Appraiser		
Cindy Perkins (CNP)		

Selectmen / Officials		
Name	Position	Signature
ROBERT LETOURNEAU	CHAIRMAN	<i>Robert Letourneau</i>
ANDREW FITCH	SELECTMAN	
ANN-MARIE BARNEY	SELECTMAN	<i>Ann-Marie Barney</i>
REBECCA HARTLEY	SELECTMAN	
CHARLES BOZZELLO	SELECTMAN	<i>Charles Bozzello</i>

Preparer		
Name	Phone	Email
Cindy Perkins	603-410-6444	cindy@cnpappraisal.net

Preparer's Signature



**New Hampshire**  
Department of  
Revenue Administration

**2023**  
**MS-1**

Land Value Only		Acres	Valuation	
1A	Current Use RSA 79-A	3,762.20	\$240,660	
1B	Conservation Restriction Assessment RSA 79-B	0.00	\$0	
1C	Discretionary Easements RSA 79-C	0.00	\$0	
1D	Discretionary Preservation Easements RSA 79-D	0.00	\$0	
1E	Taxation of Land Under Farm Structures RSA 79-F	0.00	\$0	
1F	Residential Land	1,933.49	\$143,724,800	
1G	Commercial/Industrial Land	354.29	\$14,488,188	
1H	Total of Taxable Land	6,049.98	\$158,453,648	
1I	Tax Exempt and Non-Taxable Land	509.54	\$7,446,906	
Buildings Value Only		Structures	Valuation	
2A	Residential	0	\$215,803,220	
2B	Manufactured Housing RSA 674:31	0	\$5,819,030	
2C	Commercial/Industrial	0	\$34,616,310	
2D	Discretionary Preservation Easements RSA 79-D	0	\$0	
2E	Taxation of Farm Structures RSA 79-F	0	\$0	
2F	Total of Taxable Buildings	0	\$256,238,560	
2G	Tax Exempt and Non-Taxable Buildings	0	\$26,094,070	
Utilities & Timber			Valuation	
3A	Utilities		\$28,849,400	
3B	Other Utilities		\$0	
4	Mature Wood and Timber RSA 79:5		\$0	
5	Valuation before Exemption		\$443,541,608	
Exemptions		Total Granted	Valuation	
6	Certain Disabled Veterans RSA 72:36-a	1	\$1,174,450	
7	Improvements to Assist the Deaf RSA 72:38-b V	0	\$0	
8	Improvements to Assist Persons with Disabilities RSA 72:37-a	0	\$0	
9	School Dining/Dormitory/Kitchen Exemption RSA 72:23-IV	0	\$0	
10A	Non-Utility Water & Air Pollution Control Exemption RSA 72:12	0	\$0	
10B	Utility Water & Air Pollution Control Exemption RSA 72:12-a	0	\$0	
11	Modified Assessed Value of All Properties		\$442,367,158	
Optional Exemptions		Amount Per	Total	Valuation
12	Blind Exemption RSA 72:37	\$15,000	3	\$45,000
13	Elderly Exemption RSA 72:39-a,b	\$0	3	\$120,000
14	Deaf Exemption RSA 72:38-b	\$0	0	\$0
15	Disabled Exemption RSA 72:37-b	\$0	0	\$0
16	Wood Heating Energy Systems Exemption RSA 72:70	\$0	0	\$0
17	Solar Energy Systems Exemption RSA 72:62	\$0	0	\$0
18	Wind Powered Energy Systems Exemption RSA 72:66	\$0	0	\$0
19	Additional School Dining/Dorm/Kitchen Exemptions RSA 72:23	\$0	0	\$0
19A	Electric Energy Storage Systems RSA 72:85	\$0	0	\$0
19B	Renewable Generation Facilities & Electric Energy Systems	\$0	0	\$0
20	Total Dollar Amount of Exemptions			\$165,000
21A	Net Valuation			\$442,202,158
21B	Less TIF Retained Value			\$0
21C	Net Valuation Adjusted to Remove TIF Retained Value			\$442,202,158
21D	Less Commercial/Industrial Construction Exemption			\$0
21E	Net Valuation Adjusted to Remove TIF Retained Value and Comm/Ind Construction			\$442,202,158
22	Less Utilities			\$28,849,400
23A	Net Valuation without Utilities			\$413,352,758
23B	Net Valuation without Utilities, Adjusted to Remove TIF Retained Value			\$413,352,758



**New Hampshire  
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MS-1**

**Utility Value Appraiser**

**Sansoucy**

The municipality **DOES NOT** use DRA utility values. The municipality **IS NOT** equalized by the ratio.

<b>Electric Company Name</b>	<b>Distr.</b>	<b>Distr. (Other)</b>	<b>Gen.</b>	<b>Trans.</b>	<b>Valuation</b>
NEW HAMPSHIRE ELECTRIC COOP	\$409,700	\$0	\$0	\$0	\$409,700
PSNH DBA EVERSOURCE ENERGY	\$5,155,600	\$0	\$0	\$23,029,200	\$28,184,800
SQUAM RIVER HYDRO LLC	\$0	\$0	\$254,900	\$0	\$254,900
	<b>\$5,565,300</b>	<b>\$0</b>	<b>\$254,900</b>	<b>\$23,029,200</b>	<b>\$28,849,400</b>





**New Hampshire**  
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<b>Veteran's Tax Credits</b>	<b>Limits</b>	<b>Number</b>	<b>Est. Tax Credits</b>
Veterans' Tax Credit RSA 72:28	\$750	60	\$45,000
Surviving Spouse RSA 72:29-a	\$700	0	\$0
Tax Credit for Service-Connected Total Disability RSA 72:35	\$4,000	9	\$36,000
All Veterans Tax Credit RSA 72:28-b	\$750	3	\$2,250
Combat Service Tax Credit RSA 72:28-c	\$0	0	\$0
		<b>72</b>	<b>\$83,250</b>

**Deaf & Disabled Exemption Report**

<b>Deaf Income Limits</b>	
Single	
Married	

<b>Deaf Asset Limits</b>	
Single	
Married	

<b>Disabled Income Limits</b>	
Single	
Married	

<b>Disabled Asset Limits</b>	
Single	
Married	

**Elderly Exemption Report**

**First-time Filers Granted Elderly Exemption for the Current Tax Year**

Age	Number
65-74	0
75-79	0
80+	0

**Total Number of Individuals Granted Elderly Exemptions for the Current Tax Year and Total Number of Exemptions Granted**

Age	Number	Amount	Maximum	Total
65-74	0	\$30,000	\$0	\$0
75-79	3	\$40,000	\$120,000	\$120,000
80+	0	\$50,000	\$0	\$0
	<b>3</b>		<b>\$120,000</b>	<b>\$120,000</b>

<b>Income Limits</b>	
Single	\$20,000
Married	\$30,000

<b>Asset Limits</b>	
Single	\$60,000
Married	\$60,000

**Has the municipality adopted an exemption for Electric Energy Systems? (RSA 72:85)**

Granted/Adopted? No

Properties:

**Has the municipality adopted an exemption for Renewable Gen. Facility & Electric Energy Storage? (RSA 72:87)**

Granted/Adopted? No

Properties:

**Has the municipality adopted Community Tax Relief Incentive? (RSA 79-E)**

Granted/Adopted? No

Structures:

**Has the municipality adopted Taxation of Certain Chartered Public School Facilities? (RSA 79-H)**

Granted/Adopted? No

Properties:

**Has the municipality adopted Taxation of Qualifying Historic Buildings? (RSA 79-G)**

Granted/Adopted? No

Properties:

**Has the municipality adopted the optional commercial and industrial construction exemption? (RSA 72:76-78 or RSA 72:80-83)**

Granted/Adopted? No

Properties:

Percent of assessed value attributable to new construction to be exempted:

Total Exemption Granted:

**Has the municipality granted any credits under the low-income housing tax credit tax program? (RSA 75:1-a)**

Granted/Adopted? No

Properties:

Assessed value prior to effective date of RSA 75:1-a:

Current Assessed Value:



New Hampshire  
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Revenue Administration

2023  
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Current Use RSA 79-A	Total Acres	Valuation
Farm Land	251.76	\$89,095
Forest Land	2,363.12	\$110,675
Forest Land with Documented Stewardship	958.56	\$37,343
Unproductive Land	113.62	\$1,844
Wet Land	75.14	\$1,703
	3,762.20	\$240,660

Other Current Use Statistics

Total Number of Acres Receiving 20% Rec. Adjustment	Acres:	2,436.74
Total Number of Acres Removed from Current Use During Current Tax Year	Acres:	
Total Number of Owners in Current Use	Owners:	64
Total Number of Parcels in Current Use	Parcels:	95

Land Use Change Tax

Gross Monies Received for Calendar Year		\$0
Conservation Allocation	Percentage: 0.00%	Dollar Amount:
Monies to Conservation Fund		
Monies to General Fund		

Conservation Restriction Assessment Report RSA 79-B

	Acres	Valuation
Farm Land	0.00	\$0
Forest Land	0.00	\$0
Forest Land with Documented Stewardship	0.00	\$0
Unproductive Land	0.00	\$0
Wet Land	0.00	\$0
	0.00	\$0

Other Conservation Restriction Assessment Statistics

Total Number of Acres Receiving 20% Rec. Adjustment	Acres:	0.00
Total Number of Acres Removed from Conservation Restriction During Current Tax Year	Acres:	
Owners in Conservation Restriction	Owners:	0
Parcels in Conservation Restriction	Parcels:	0





**New Hampshire  
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Discretionary Easements RSA 79-C	Acres	Owners	Assessed Valuation
	0.00	0	\$0

**Taxation of Farm Structures and Land Under Farm Structures RSA 79-F**

Number Granted	Structures	Acres	Land Valuation	Structure Valuation
		0.00	\$0	\$0

**Discretionary Preservation Easements RSA 79-D**

Owners	Structures	Acres	Land Valuation	Structure Valuation
--------	------------	-------	----------------	---------------------

**Map Lot Block % Description**

*This municipality has no Discretionary Preservation Easements.*

Tax Increment Financing District	Date	Original	Unretained	Retained	Current
<i>This municipality has no TIF districts.</i>					

**Revenues Received from Payments in Lieu of Tax**

	Revenue	Acres
State and Federal Forest Land, Recreational and/or land from MS-434, account 3356 and 3357	\$31.00	54.20
White Mountain National Forest only, account 3186		

**Payments in Lieu of Tax from Renewable Generation Facilities (RSA 72:74)**

**Amount**

*This municipality has not adopted RSA 72:74 or has no applicable PILT sources.*

**Other Sources of Payments in Lieu of Taxes (MS-434 Account 3186)**

**Amount**

SOUTHERN NH HOUSING	\$15,290
	\$15,290

**Notes**

--



Report of Appropriations Actually Voted

Ashland

For the period beginning January 1, 2023 and ending December 31, 2023

Form Due Date: 20 Days after the Annual Meeting

GOVERNING BODY CERTIFICATION

This is to certify that the information contained in this form, appropriations actually voted by the town/city meeting, was taken from official records and is complete to the best of our knowledge and belief. Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Andrew D. Fitch	Selectman	[Signature]
Ann-Marie Barney	Selectman	Ann-Marie Barney
Rebecca Hartley	Selectman	[Signature]
CHARLES BOZZELLO	SELECTMAN	[Signature]

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:

<https://www.proptax.org/>

For assistance please contact:  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>



### Appropriations

Account	Purpose	Article	Appropriations As Voted
<b>General Government</b>			
4130-4139	Executive	03	\$187,760
4140-4149	Election, Registration, and Vital Statistics	03	\$42,957
4150-4151	Financial Administration	03	\$176,820
4152	Revaluation of Property	03	\$49,101
4153	Legal Expense	03	\$30,000
4155-4159	Personnel Administration	03	\$524,536
4191-4193	Planning and Zoning	03	\$13,030
4194	General Government Buildings	03	\$43,376
4195	Cemeteries	03	\$1
4196	Insurance	03	\$65,577
4197	Advertising and Regional Association		\$0
4199	Other General Government	03,09	\$25,001
<b>General Government Subtotal</b>			<b>\$1,158,159</b>
<b>Public Safety</b>			
4210-4214	Police	03,07	\$558,660
4215-4219	Ambulance	03	\$76,306
4220-4229	Fire	03	\$358,157
4240-4249	Building Inspection	03	\$33,390
4290-4298	Emergency Management	03	\$1,000
4299	Other (Including Communications)		\$0
<b>Public Safety Subtotal</b>			<b>\$1,027,513</b>
<b>Airport/Aviation Center</b>			
4301-4309	Airport Operations		\$0
<b>Airport/Aviation Center Subtotal</b>			<b>\$0</b>
<b>Highways and Streets</b>			
4311	Administration	03,07	\$264,736
4312	Highways and Streets	03	\$261,241
4313	Bridges		\$0
4316	Street Lighting		\$0
4319	Other	03	\$76,002
<b>Highways and Streets Subtotal</b>			<b>\$601,979</b>





### Appropriations

Account	Purpose	Article	Appropriations As Voted
<b>Sanitation</b>			
4321	Administration	07	\$1,541
4323	Solid Waste Collection		\$0
4324	Solid Waste Disposal	03	\$163,825
4325	Solid Waste Cleanup		\$0
4326-4328	Sewage Collection and Disposal		\$0
4326-4329	Sewage Collection, Disposal and Other		\$0
4329	Other Sanitation		\$0
<b>Sanitation Subtotal</b>			<b>\$165,366</b>
<b>Water Distribution and Treatment</b>			
4331	Administration	07	\$1,541
4332	Water Services		\$0
4335-4339	Water Treatment, Conservation and Other		\$0
<b>Water Distribution and Treatment Subtotal</b>			<b>\$1,541</b>
<b>Electric</b>			
4351-4352	Administration and Generation	07	\$4,022
4353	Purchase Costs		\$0
4354	Electric Equipment Maintenance		\$0
4359	Other Electric Costs		\$0
<b>Electric Subtotal</b>			<b>\$4,022</b>
<b>Health</b>			
4411	Administration	03	\$2,355
4414	Pest Control	03	\$1,100
4415-4419	Health Agencies, Hospitals, and Other		\$0
<b>Health Subtotal</b>			<b>\$3,455</b>
<b>Welfare</b>			
4441-4442	Administration and Direct Assistance	03	\$18,428
4444	Intergovernmental Welfare Payments		\$0
4445-4449	Vendor Payments and Other	22,23,24,25,2 6,27,28	\$32,848
<b>Welfare Subtotal</b>			<b>\$51,276</b>
<b>Culture and Recreation</b>			
4520-4529	Parks and Recreation	03	\$162,345
4550-4559	Library	03	\$88,743
4583	Patriotic Purposes	03	\$1,101
4589	Other Culture and Recreation	32	\$3,000
<b>Culture and Recreation Subtotal</b>			<b>\$255,189</b>



### Appropriations

Account	Purpose	Article	Appropriations As Voted
<b>Conservation and Development</b>			
4611-4612	Administration and Purchasing of Natural Resources	03	\$1
4619	Other Conservation		\$0
4631-4632	Redevelopment and Housing		\$0
4651-4659	Economic Development		\$0
<b>Conservation and Development Subtotal</b>			<b>\$1</b>
<b>Debt Service</b>			
4711	Long Term Bonds and Notes - Principal		\$0
4721	Long Term Bonds and Notes - Interest		\$0
4723	Tax Anticipation Notes - Interest	03	\$1
4790-4799	Other Debt Service		\$0
<b>Debt Service Subtotal</b>			<b>\$1</b>
<b>Capital Outlay</b>			
4901	Land		\$0
4902	Machinery, Vehicles, and Equipment	12	\$275,000
4903	Buildings		\$0
4909	Improvements Other than Buildings		\$0
<b>Capital Outlay Subtotal</b>			<b>\$275,000</b>
<b>Operating Transfers Out</b>			
4912	To Special Revenue Fund		\$0
4913	To Capital Projects Fund		\$0
4914A	To Proprietary Fund - Airport		\$0
4914E	To Proprietary Fund - Electric	04	\$3,440,794
4914O	To Proprietary Fund - Other		\$0
4914S	To Proprietary Fund - Sewer	06	\$838,476
4914W	To Proprietary Fund - Water	05	\$375,325
4915	To Capital Reserve Fund	13,14,16,17,1 8,19	\$225,000
4916	To Expendable Trusts/Fiduciary Funds		\$0
4917	To Health Maintenance Trust Funds		\$0
4918	To Non-Expendable Trust Funds		\$0
4919	To Fiduciary Funds		\$0
<b>Operating Transfers Out Subtotal</b>			<b>\$4,879,595</b>
<b>Total Voted Appropriations</b>			<b>\$8,423,097</b>





Financial Report of the Budget

Ashland

For the period ending December 31, 2022

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Robert J. Letourneau	CHAIR BOS	Robert Letourneau
CHARLES BOZZELLO	BOS	Charles Bozzello
Rebecca Hartley	BOS	Rebecca Hartley

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:  
<https://www.proptax.org/>

For assistance please contact:  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>



**New Hampshire**  
Department of  
Revenue Administration

**2023**  
**MS-535**

**Expenditures**

Account	Purpose	Voted Appropriations	Actual Expenditures
<b>General Government</b>			
4130-4139	Executive	\$186,860	\$163,957
4140-4149	Election, Registration, and Vital Statistics	\$46,745	\$45,598
4150-4151	Financial Administration	\$161,926	\$136,768
4152	Revaluation of Property	\$15,102	\$34,263
4153	Legal Expense	\$20,500	\$37,960
4155-4159	Personnel Administration	\$461,960	\$445,698
4191-4193	Planning and Zoning	\$13,030	\$8,711
4194	General Government Buildings	\$37,826	\$53,120
4195	Cemeteries	\$50	\$0
4196	Insurance	\$61,760	\$62,588
4197	Advertising and Regional Association	\$0	\$0
4199	Other General Government	\$25,001	\$25,000
<b>General Government Subtotal</b>		<b>\$1,030,760</b>	<b>\$1,013,663</b>
<b>Public Safety</b>			
4210-4214	Police	\$487,031	\$435,321
4215-4219	Ambulance	\$66,306	\$66,306
4220-4229	Fire	\$342,208	\$316,622
4240-4249	Building Inspection	\$33,390	\$26,745
4290-4298	Emergency Management	\$1,000	\$880
4299	Other (Including Communications)	\$0	\$0
<b>Public Safety Subtotal</b>		<b>\$929,935</b>	<b>\$845,874</b>
<b>Airport/Aviation Center</b>			
4301-4309	Airport Operations	\$0	\$0
<b>Airport/Aviation Center Subtotal</b>		<b>\$0</b>	<b>\$0</b>
<b>Highways and Streets</b>			
4311	Administration	\$244,671	\$239,668
4312	Highways and Streets	\$240,422	\$245,369
4313	Bridges	\$0	\$0
4316	Street Lighting	\$0	\$0
4319	Other	\$72,200	\$71,785
<b>Highways and Streets Subtotal</b>		<b>\$557,293</b>	<b>\$556,822</b>
<b>Sanitation</b>			
4321	Administration	\$0	\$0
4323	Solid Waste Collection	\$0	\$0
4324	Solid Waste Disposal	\$156,858	\$171,599
4325	Solid Waste Cleanup	\$0	\$0
4326-4328	Sewage Collection and Disposal	\$0	\$0
4329	Other Sanitation	\$0	\$0
<b>Sanitation Subtotal</b>		<b>\$156,858</b>	<b>\$171,599</b>



Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
<b>Water Distribution and Treatment</b>			
4331	Administration	\$0	\$0
4332	Water Services	\$0	\$0
4335-4339	Water Treatment, Conservation and Other	\$0	\$0
<b>Water Distribution and Treatment Subtotal</b>		<b>\$0</b>	<b>\$0</b>
<b>Electric</b>			
4351-4352	Administration and Generation	\$0	\$0
4353	Purchase Costs	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0
4359	Other Electric Costs	\$0	\$0
<b>Electric Subtotal</b>		<b>\$0</b>	<b>\$0</b>
<b>Health</b>			
4411	Administration	\$2,419	\$2,198
4414	Pest Control	\$1,200	\$1,100
4415-4419	Health Agencies, Hospitals, and Other	\$0	\$0
<b>Health Subtotal</b>		<b>\$3,619</b>	<b>\$3,298</b>
<b>Welfare</b>			
4441-4442	Administration and Direct Assistance	\$17,567	\$8,824
4444	Intergovernmental Welfare Payments	\$0	\$0
4445-4449	Vendor Payments and Other	\$32,506	\$32,506
<b>Welfare Subtotal</b>		<b>\$50,073</b>	<b>\$41,330</b>
<b>Culture and Recreation</b>			
4520-4529	Parks and Recreation	\$140,194	\$130,593
4550-4559	Library	\$88,743	\$89,316
4583	Patriotic Purposes	\$1,001	\$1,021
4589	Other Culture and Recreation	\$2,000	\$2,000
<b>Culture and Recreation Subtotal</b>		<b>\$231,938</b>	<b>\$222,930</b>
<b>Conservation and Development</b>			
4611-4612	Administration and Purchasing of Natural Resources	\$0	\$0
4619	Other Conservation	\$1	\$0
4631-4632	Redevelopment and Housing	\$0	\$0
4651-4659	Economic Development	\$0	\$0
<b>Conservation and Development Subtotal</b>		<b>\$1</b>	<b>\$0</b>





**New Hampshire**  
Department of  
Revenue Administration

**2023**  
**MS-535**

**Expenditures**

Account	Purpose	Voted Appropriations	Actual Expenditures
<b>Debt Service</b>			
4711	Long Term Bonds and Notes - Principal	\$133,331	\$206,324
	<i>Explanation: Includes Sewer debt service to tie to long-term debt schedule</i>		
4721	Long Term Bonds and Notes - Interest	\$40,065	\$39,917
4723	Tax Anticipation Notes - Interest	\$1	\$0
4790-4799	Other Debt Service	\$0	\$0
	<b>Debt Service Subtotal</b>	<b>\$173,397</b>	<b>\$246,241</b>
<b>Capital Outlay</b>			
4901	Land	\$0	\$0
4902	Machinery, Vehicles, and Equipment	\$195,130	\$398,531
	<i>Explanation: (\$203,401 agents to expend)</i>		
4903	Buildings	\$400,000	\$0
	<i>Explanation: Library building budget - not purchased</i>		
4909	Improvements Other than Buildings	\$5,000,000	\$0
	<i>Explanation: Capital project budget</i>		
	<b>Capital Outlay Subtotal</b>	<b>\$5,595,130</b>	<b>\$398,531</b>
<b>Operating Transfers Out</b>			
4912	To Special Revenue Fund	\$0	\$0
4913	To Capital Projects Fund	\$0	\$0
4914A	To Proprietary Fund - Airport	\$0	\$0
4914E	To Proprietary Fund - Electric	\$3,500,532	\$2,820,305
	<i>Explanation: Gross expenditures</i>		
4914O	To Proprietary Fund - Other	\$0	\$0
4914S	To Proprietary Fund - Sewer	\$634,066	\$498,874
	<i>Explanation: Gross expenditures</i>		
4914W	To Proprietary Fund - Water	\$344,072	\$586,155
	<i>Explanation: Gross expenditures</i>		
4915	To Capital Reserve Fund	\$235,000	\$235,000
4916	To Expendable Trusts/Fiduciary Funds	\$10,000	\$10,000
4917	To Health Maintenance Trust Funds	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0
	<b>Operating Transfers Out Subtotal</b>	<b>\$4,723,670</b>	<b>\$4,150,334</b>
<b>Payments to Other Governments</b>			
4931	Taxes Assessed for County	\$0	\$500,795
4932	Taxes Assessed for Village District	\$0	\$0
4933	Taxes Assessed for Local Education	\$0	\$3,843,979
4934	Taxes Assessed for State Education	\$0	\$362,653
4939	Payments to Other Governments	\$0	\$0
	<b>Payments to Other Governments Subtotal</b>		<b>\$4,707,427</b>
	<b>Total Before Payments to Other Governments</b>	<b>\$13,452,674</b>	<b>\$7,650,622</b>



**New Hampshire**  
**Department of**  
**Revenue Administration**

**2023**  
**MS-535**

**Expenditures**

Plus Payments to Other Governments		\$4,707,427
Plus Commitments to Other Governments from Tax Rate	\$4,707,427	
Less Proprietary/Special Funds	\$9,478,670	\$3,978,327
<b>Total General Fund Expenditures</b>	<b>\$8,681,431</b>	<b>\$8,379,722</b>





**New Hampshire**  
Department of  
Revenue Administration

**2023**  
**MS-535**

**Revenues**

Account	Source of Revenues	Estimated Revenues	Actual Revenues
<b>Taxes</b>			
3110	Property Taxes	\$0	\$6,998,308
3120	Land Use Change Tax - General Fund	\$0	\$0
3121	Land Use Change Taxes (Conservation)	\$0	\$0
3180	Resident Tax	\$0	\$0
3185	Yield Tax	\$34,000	\$35,345
3186	Payment in Lieu of Taxes	\$15,171	\$0
3187	Excavation Tax	\$0	\$0
3189	Other Taxes	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	\$39,000	\$23,476
9991	Inventory Penalties	\$0	\$0
<b>Taxes Subtotal</b>		<b>\$88,171</b>	<b>\$7,057,129</b>
<b>Licenses, Permits, and Fees</b>			
3210	Business Licenses and Permits	\$1,000	\$957
3220	Motor Vehicle Permit Fees	\$400,000	\$385,185
3230	Building Permits	\$15,000	\$15,897
3290	Other Licenses, Permits, and Fees	\$5,000	\$6,401
3311-3319	From Federal Government	\$0	\$0
<b>Licenses, Permits, and Fees Subtotal</b>		<b>\$421,000</b>	<b>\$408,440</b>
<b>State Sources</b>			
3351	Municipal Aid/Shared Revenues	\$0	\$0
3352	Meals and Rooms Tax Distribution	\$171,126	\$171,126
3353	Highway Block Grant	\$55,582	\$55,366
3354	Water Pollution Grant	\$14,035	\$26,981
3355	Housing and Community Development	\$0	\$0
3356	State and Federal Forest Land Reimbursement	\$40	\$0
3357	Flood Control Reimbursement	\$0	\$0
3359	Other (Including Railroad Tax)	\$31,517	\$23,947
3379	From Other Governments	\$0	\$0
<b>State Sources Subtotal</b>		<b>\$272,300</b>	<b>\$277,420</b>
<b>Charges for Services</b>			
3401-3406	Income from Departments	\$175,000	\$187,577
3409	Other Charges	\$400,000	\$0
<i>Explanation: Library building budget - not purchased</i>			
<b>Charges for Services Subtotal</b>		<b>\$575,000</b>	<b>\$187,577</b>
<b>Miscellaneous Revenues</b>			
3501	Sale of Municipal Property	\$0	\$0
3502	Interest on Investments	\$2,500	\$4,754
3503-3509	Other	\$45,000	\$35,965
<b>Miscellaneous Revenues Subtotal</b>		<b>\$47,500</b>	<b>\$40,719</b>



**New Hampshire**  
Department of  
Revenue Administration

**2023**  
**MS-535**

**Revenues**

Account	Source of Revenues	Estimated Revenues	Actual Revenues
<b>Interfund Operating Transfers In</b>			
3912	From Special Revenue Funds	\$0	\$159,361
	<i>Explanation: From Sewer</i>		
3913	From Capital Projects Funds	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	\$3,500,532	\$3,185,156
	<i>Explanation: Gross revenues</i>		
3914O	From Enterprise Funds: Other (Offset)	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	\$793,427	\$724,227
	<i>Explanation: Gross revenues</i>		
3914W	From Enterprise Funds: Water (Offset)	\$317,187	\$329,020
	<i>Explanation: Gross revenues</i>		
3915	From Capital Reserve Funds	\$0	\$231,520
	<i>Explanation: Agents to expend</i>		
3916	From Trust and Fiduciary Funds	\$0	\$0
3917	From Conservation Funds	\$0	\$0
<b>Interfund Operating Transfers In Subtotal</b>		<b>\$4,611,146</b>	<b>\$4,629,284</b>
<b>Other Financing Sources</b>			
3934	Proceeds from Long Term Bonds and Notes	\$5,000,000	\$0
	<i>Explanation: Capital project budget</i>		
<b>Other Financing Sources Subtotal</b>		<b>\$5,000,000</b>	<b>\$0</b>
<b>Less Proprietary/Special Funds</b>		<b>\$9,611,146</b>	<b>\$4,238,403</b>
<b>Plus Property Tax Commitment from Tax Rate</b>		<b>\$7,176,645</b>	
<b>Total General Fund Revenues</b>		<b>\$8,580,616</b>	<b>\$8,362,166</b>



**Balance Sheet**

Account	Description	Starting Balance	Ending Balance
<b>Current Assets</b>			
1010	Cash and Equivalents	\$2,587,322	\$3,074,408
1030	Investments	\$0	\$0
1080	Tax Receivable	\$407,800	\$424,269
1110	Tax Liens Receivable	\$182,121	\$35,796
<i>Explanation: Net of \$100,000 allowance</i>			
1150	Accounts Receivable	\$0	\$0
1260	Due from Other Governments	\$351,116	\$0
1310	Due from Other Funds	\$349,974	\$503,753
1400	Other Current Assets	\$66,154	\$33,880
1670	Tax Deeded Property (Subject to Resale)	\$15,561	\$15,561
<b>Current Assets Subtotal</b>		<b>\$3,960,048</b>	<b>\$4,087,667</b>
<b>Current Liabilities</b>			
2020	Warrants and Accounts Payable	\$182,450	\$101,403
2030	Compensated Absences Payable	\$0	\$45,815
2050	Contracts Payable	\$0	\$0
2070	Due to Other Governments	\$46,831	\$4,282
2075	Due to School Districts	\$1,931,934	\$2,031,046
2080	Due to Other Funds	\$0	\$155,663
2220	Deferred Revenue	\$107,569	\$130,730
2230	Notes Payable - Current	\$0	\$0
2270	Other Payable	\$54,980	\$0
<b>Current Liabilities Subtotal</b>		<b>\$2,323,764</b>	<b>\$2,468,939</b>
<b>Fund Equity</b>			
2440	Non-spendable Fund Balance	\$81,715	\$49,441
<i>Explanation: Prepaid and Tax Deeded</i>			
2450	Restricted Fund Balance	\$0	\$0
2460	Committed Fund Balance	\$0	\$0
2490	Assigned Fund Balance	\$0	\$3,360
<i>Explanation: Encumbrance</i>			
2530	Unassigned Fund Balance	\$1,554,569	\$1,565,927
<b>Fund Equity Subtotal</b>		<b>\$1,636,284</b>	<b>\$1,618,728</b>



**New Hampshire**  
Department of  
Revenue Administration

**2023**  
**MS-535**

**Tax Commitment**

Source	County	Village	Local Education	State Education	Other	Property Tax
MS-535	\$500,795	\$0	\$3,843,979	\$362,653	\$0	\$6,998,308
Commitment	\$500,795	\$0	\$3,843,979	\$362,653		\$7,176,645
Difference	\$0	\$0	\$0	\$0		(\$178,337)

**General Fund Balance Sheet Reconciliation**

Total Revenues	\$8,362,166
Total Expenditures	\$8,379,722
Change	(\$17,556)
Ending Fund Equity	\$1,618,728
Beginning Fund Equity	\$1,636,284
Change	(\$17,556)





**Long Term Debt**

Description (Purpose)	Original Obligation	Annual Installment	Rate	Final Payment	Start of Year	Issued	Retired	End of Year
Headworks/Septage Receiving (Sewer)	\$2,000,000	\$65,483	2.0	2039	\$1,562,955	\$0	\$72,993	\$1,489,962
River St. Improvement (Water and Sewer)	\$944,000	\$53,000	2%-5%	2029	\$541,000	\$0	\$57,000	\$484,000
Water Project (Water Infrastructure)	\$1,600,000	\$64,247	4.501%	2026	\$321,233	\$0	\$64,246	\$256,987
Water System (Water Infrastructure)	\$300,000	\$12,084	4.501%	2027	\$72,493	\$0	\$12,085	\$60,408
	<b>\$4,844,000</b>				<b>\$2,497,681</b>	<b>\$0</b>	<b>\$206,324</b>	<b>\$2,291,357</b>





## Tax Rate Breakdown Ashland

Municipal Tax Rate Calculation			
Jurisdiction	Tax Effort	Valuation	Tax Rate
Municipal	\$2,460,513	\$442,202,158	<b>\$5.57</b>
County	\$482,422	\$442,202,158	<b>\$1.09</b>
Local Education	\$4,127,797	\$442,202,158	<b>\$9.33</b>
State Education	\$541,572	\$413,352,758	<b>\$1.31</b>
<b>Total</b>	<b>\$7,612,304</b>		<b>\$17.30</b>

Village Tax Rate Calculation			
Jurisdiction	Tax Effort	Valuation	Tax Rate
<b>Total</b>	<b>\$0</b>		<b>\$0.00</b>

Tax Commitment Calculation	
Total Municipal Tax Effort	\$7,612,304
War Service Credits	(\$83,250)
Village District Tax Effort	\$0
Total Property Tax Commitment	\$7,529,054

11/27/2023

Sam Greene  
Director of Municipal and Property Division  
New Hampshire Department of Revenue Administration

## Appropriations and Revenues

### Municipal Accounting Overview

Description	Appropriation	Revenue
Total Appropriation	\$8,423,097	
Net Revenues (Not Including Fund Balance)		(\$5,677,377)
Fund Balance Voted Surplus		(\$91,643)
Fund Balance to Reduce Taxes		(\$300,000)
War Service Credits	\$83,250	
Special Adjustment	\$0	
Actual Overlay Used	\$23,186	
<b>Net Required Local Tax Effort</b>	<b>\$2,460,513</b>	

### County Apportionment

Description	Appropriation	Revenue
Net County Apportionment	\$482,422	
<b>Net Required County Tax Effort</b>	<b>\$482,422</b>	

### Education

Description	Appropriation	Revenue
Net Local School Appropriations	\$3,915,409	
Net Cooperative School Appropriations	\$1,569,291	
Net Education Grant		(\$815,331)
Locally Retained State Education Tax		(\$541,572)
<b>Net Required Local Education Tax Effort</b>	<b>\$4,127,797</b>	
State Education Tax	\$541,572	
State Education Tax Not Retained	\$0	
<b>Net Required State Education Tax Effort</b>	<b>\$541,572</b>	

## Valuation

### Municipal (MS-1)

Description	Current Year	Prior Year
Total Assessment Valuation with Utilities	\$442,202,158	\$257,990,052
Total Assessment Valuation without Utilities	\$413,352,758	\$248,717,452
Commercial/Industrial Construction Exemption	\$0	\$0
Total Assessment Valuation with Utilities, Less Commercial/Industrial Construction Exemption	\$442,202,158	\$257,990,052

### Village (MS-1V)

Description	Current Year
-------------	--------------

# Ashland

## Tax Commitment Verification

### 2023 Tax Commitment Verification - RSA 76:10 II

Description	Amount
Total Property Tax Commitment	\$7,529,054
1/2% Amount	\$37,645
Acceptable High	\$7,566,699
Acceptable Low	\$7,491,409

If the amount of your total warrant varies by more than 1/2%, the MS-1 form used to calculate the tax rate might not be correct. The tax rate will need to be recalculated. Contact your assessors immediately and call us at 603.230.5090 before you issue the bills. See RSA 76:10, II

<b>Commitment Amount</b>	
Less amount for any applicable Tax Increment Financing Districts (TIF)	
<b>Net amount after TIF adjustment</b>	

**Under penalties of perjury, I verify the amount above was the 2023 commitment amount on the property tax warrant.**

**Tax Collector/Deputy Signature:**

**Date:**

## Requirements for Semi-Annual Billing

### Pursuant to RSA 76:15-a

76:15-a Semi-Annual Collection of Taxes in Certain Towns and Cities - I. Taxes shall be collected in the following manner in towns and cities which adopt the provisions of this section in the manner set out in RSA 76:15-b. A partial payment of the taxes assessed on April 1 in any tax year shall be computed by taking the prior year's assessed valuation times 1/2 of the previous year's tax rate; provided, however, that whenever it shall appear to the selectmen or assessors that certain individual properties have physically changed in valuation, they may use the current year's appraisal times 1/2 the previous year's tax rate to compute the partial payment.

Ashland	Total Tax Rate	Semi-Annual Tax Rate
Total 2023 Tax Rate	\$17.30	\$8.65
Associated Villages		

## Fund Balance Retention

<b>Enterprise Funds and Current Year Bonds</b>	<b>\$4,621,534</b>
<b>General Fund Operating Expenses</b>	<b>\$8,953,354</b>
<b>Final Overlay</b>	<b>\$23,186</b>

DRA has provided a reference range of fund balance retention amounts below. Please utilize these ranges in the determination of the adequacy of your municipality's unrestricted fund balance, as currently defined in GASB Statement 54. Retention amounts, as part of the municipality's stabilization fund policy [1], should be assessed dependent upon your governments own long-term forecasts and special circumstances. Please note that current best practices published by GFOA recommend, at a minimum, that "...general purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures." [2],[3]

[1] The National Advisory Council on State and Local Budgeting (NACSLB), (1998), *Framework for Improved State and Local Government Budgeting: Recommended Budget Practices (4.1)*, pg. 17.

[2] Government Finance Officers Association (GFOA), (2009), *Best Practice: Determining the Appropriate Level of Unrestricted Fund Balance in the General Fund*.

[3] Government Finance Officers Association (GFOA), (2011), *Best Practice: Replenishing General Fund Balance*.

2023 Fund Balance Retention Guidelines: Ashland	
Description	Amount
<b>Current Amount Retained (13.12%)</b>	<b>\$1,174,284</b>
17% Retained <i>(Maximum Recommended)</i>	\$1,522,070
10% Retained	\$895,335
8% Retained	\$716,268
5% Retained <i>(Minimum Recommended)</i>	\$447,668

**TOWN OF ASHLAND,  
NEW HAMPSHIRE**

**ANNUAL FINANCIAL REPORT**

**AS OF AND FOR THE FISCAL YEAR ENDED  
DECEMBER 31, 2022**





## PLODZIK & SANDERSON

Professional Association/Certified Public Accountants

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

### INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen and Town Manager  
Town of Ashland  
Ashland, New Hampshire

#### Report on the Financial Statements

##### *Adverse and Unmodified Opinions*

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major governmental and proprietary fund, and aggregate remaining fund information of the Town of Ashland as of and for the year ended December 31, 2022, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

#### Summary of Opinions

<u>Opinion Unit</u>	<u>Type of Opinion</u>
Governmental Activities	Adverse
Business-type Activities	Adverse
General Fund	Unmodified
Water Fund (Proprietary)	Adverse
Sewer Fund (Proprietary)	Adverse
Electric Fund (Proprietary)	Adverse
Aggregate Remaining Fund Information	Unmodified

#### *Adverse Opinion on Governmental Activities, Business-type Activities, and Proprietary Funds*

In our opinion, because of the significance of the matter described in the "Matter Giving Rise to Adverse Opinion on Governmental Activities, Business-type Activities, and Proprietary Funds" paragraph, the financial statements referred to above do not present fairly the financial position of the government-wide financial statements of the Town of Ashland, as of December 31, 2022, or the changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Unmodified Opinions on General Fund and Aggregate Remaining Fund Information*

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the major general fund and aggregate remaining fund information of the Town of Ashland as of December 31, 2022, and the respective changes in financial position and the respective budgetary comparison for the general fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Basis for Adverse and Unmodified Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Town of Ashland and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



***Matter Giving Rise to Adverse Opinion on Governmental Activities, Business-type Activities, and Proprietary Funds***

As discussed in Note 13-B to the financial statements, management has not recorded the long-term costs of retirement healthcare costs and obligations for other postemployment benefits for the single employer plan in the governmental activities, business-type activities, and proprietary funds. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities, decrease the net position, and increase the expenses of the governmental activities, business-type activities, and proprietary funds. The amount by which this departure would affect the liabilities, net position, and expenses on the governmental activities, business-type activities, and proprietary funds is not readily determinable.

***Responsibilities of Management for the Financial Statements***

The Town of Ashland's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Ashland's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Ashland's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Ashland's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

***Change in Accounting Principle***

As discussed in Note 2-C to the financial statements, in fiscal year 2022 the Town adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*. Our opinions are not modified with respect to this matter.

**Required Supplementary Information** - Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements:

- Schedule of the Town's Proportionate Share of Net Pension Liability,
- Schedule of Town Contributions - Pensions,



***Town of Ashland  
Independent Auditor's Report***

- Schedule of the Town's Proportionate Share of the Net Other Postemployment Benefits Liability,
- Schedule of Town Contributions – Other Postemployment Benefits, and
- Notes to the Required Supplementary Information

Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Management's Discussion and Analysis** – Management has omitted a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by the missing information.

**Supplementary Information** – Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Ashland's basic financial statements. The accompanying combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

January 9, 2024  
Concord, New Hampshire

*Blodzik & Sanderson  
Professional Association*

# ***BASIC FINANCIAL STATEMENTS***

# BASIC FINANCIAL STATEMENTS

## EXHIBIT A TOWN OF ASHLAND, NEW HAMPSHIRE Statement of Net Position December 31, 2022

	Governmental Activities	Business-type Activities	Total
<b>ASSETS</b>			
Cash and cash equivalents	\$ 4,079,969	\$ 1,978,156	\$ 6,058,125
Investments	176,866	-	176,866
Taxes receivables	460,065	-	460,065
Account receivables	-	985,641	985,641
Intergovernmental receivable	244,572	86,997	331,569
Internal balances	487,358	(487,358)	-
Inventory	-	32,615	32,615
Prepaid items	33,880	15,060	48,940
Tax deeded property, subject to resale	15,561	-	15,561
Capital assets:			
Land and construction in progress	1,447,656	17,240	1,464,896
Other capital assets, net of depreciation	7,921,728	6,190,196	14,111,924
Total assets	14,867,655	8,818,547	23,686,202
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Amounts related to pensions	517,207	84,474	601,681
Amounts related to other postemployment benefits	5,913	966	6,879
Total deferred outflows of resources	523,120	85,440	608,560
<b>LIABILITIES</b>			
Accounts payable	101,403	62,289	163,692
Accrued salaries and benefits	45,815	150	45,965
Accrued interest payable	13,954	2,449	16,403
Intergovernmental payable	2,035,328	-	2,035,328
Notes payable	-	122,344	122,344
Long-term liabilities:			
Due within one year	153,393	74,453	227,846
Due in more than one year	2,823,298	1,761,622	4,584,920
Total liabilities	5,173,191	2,023,307	7,196,498
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Unavailable revenue - SB 401 and donations	130,730	-	130,730
Unavailable revenue - ARPA	215,137	-	215,137
Amounts related to pensions	42,399	176,542	218,941
Total deferred inflows of resources	388,266	176,542	564,808
<b>NET POSITION</b>			
Net investment in capital assets	8,525,548	4,717,474	13,243,022
Restricted	655,857	-	655,857
Unrestricted	647,913	1,986,664	2,634,577
Total net position	\$ 9,829,318	\$ 6,704,138	\$ 16,533,456



**EXHIBIT B**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Statement of Activities**  
**For the Fiscal Year Ended December 31, 2022**

	Expenses	Program Revenues		Net (Expense) Revenue and Change in Net Position		Total
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	
<b>Governmental activities:</b>						
General government	\$ 1,167,158	\$ 746	\$ 60,910	\$ (1,105,502)	\$ -	\$ (1,105,502)
Public safety	940,528	16,924	-	(923,604)	-	(923,604)
Highways and streets	515,649	47,023	52,842	(415,784)	-	(415,784)
Sanitation	162,927	-	-	(162,927)	-	(162,927)
Health	3,298	-	-	(3,298)	-	(3,298)
Welfare	41,330	-	-	(41,330)	-	(41,330)
Culture and recreation	261,166	122,884	-	(138,282)	-	(138,282)
Interest on long-term debt	31,357	-	-	(31,357)	-	(31,357)
Depreciation- unallocated	717,625	-	-	(717,625)	-	(717,625)
Total governmental activities	<u>3,841,038</u>	<u>187,577</u>	<u>113,752</u>	<u>(3,539,709)</u>	<u>-</u>	<u>(3,539,709)</u>
<b>Business-type activities:</b>						
Water	586,155	329,020	-	-	(257,135)	(257,135)
Sewer	498,874	724,227	-	-	225,353	225,353
Electric	2,820,305	3,185,156	-	-	364,851	364,851
Total business-type activities	<u>3,905,334</u>	<u>4,238,403</u>	<u>-</u>	<u>-</u>	<u>333,069</u>	<u>333,069</u>
Total	<u>\$ 7,746,372</u>	<u>\$ 4,425,980</u>	<u>\$ 113,752</u>	<u>(3,539,709)</u>	<u>333,069</u>	<u>(3,206,640)</u>
General revenues:						
Taxes:						
Property				2,290,881	-	2,290,881
Other				58,821	-	58,821
Motor vehicle permit fees				385,185	-	385,185
Licenses and other fees				22,682	-	22,682
Grants and contributions not restricted to specific programs						
				198,107	-	198,107
Unrestricted investment earnings				12,608	6,429	19,037
Miscellaneous				75,160	-	75,160
Total general revenues				<u>3,043,444</u>	<u>6,429</u>	<u>3,049,873</u>
Transfers				159,361	(159,361)	-
Total general revenues and transfers				<u>3,202,805</u>	<u>(152,932)</u>	<u>3,049,873</u>
Loan forgiveness				-	75,000	75,000
Total general revenues, transfers, and special items				<u>3,362,166</u>	<u>(77,932)</u>	<u>3,124,873</u>
Change in net position				(336,904)	255,137	(81,767)
Net position, beginning, as restated (see Note 18)				10,166,222	6,449,001	16,615,223
Net position, ending				<u>\$ 9,829,318</u>	<u>\$ 6,704,138</u>	<u>\$ 16,533,456</u>

**EXHIBIT C-1**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Governmental Funds**  
**Balance Sheet**  
**December 31, 2022**

	General	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>			
Cash and cash equivalents	\$ 4,040,976	\$ 38,993	\$ 4,079,969
Investments	-	176,866	176,866
Taxes receivable	560,065	-	560,065
Intergovernmental receivable	59,911	-	59,911
Interfund receivable	487,358	-	487,358
Prepaid items	33,880	-	33,880
Tax deeded property, subject to resale	15,561	-	15,561
Total assets	<u>\$ 5,197,751</u>	<u>\$ 215,859</u>	<u>\$ 5,413,610</u>
<b>LIABILITIES</b>			
Accounts payable	\$ 101,403	\$ -	\$ 101,403
Accrued salaries and benefits	45,815	-	45,815
Intergovernmental payable	2,035,328	-	2,035,328
Total liabilities	<u>2,182,546</u>	<u>-</u>	<u>2,182,546</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Unavailable revenue - property taxes	121,550	-	121,550
Unavailable revenue - SB 401 and donations	130,730	-	130,730
Unavailable revenue - ARPA	215,137	-	215,137
Total deferred inflows of resources	<u>467,417</u>	<u>-</u>	<u>467,417</u>
<b>FUND BALANCES</b>			
Nonspendable	49,441	11,802	61,243
Restricted	440,435	204,057	644,492
Committed	510,175	-	510,175
Assigned	3,360	-	3,360
Unassigned	1,544,377	-	1,544,377
Total fund balances	<u>2,547,788</u>	<u>215,859</u>	<u>2,763,647</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 5,197,751</u>	<u>\$ 215,859</u>	<u>\$ 5,413,610</u>

**EXHIBIT C-2**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
*Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position*  
**December 31, 2022**

Amounts reported for governmental activities in the Statement of Net Position are different because:

Total fund balances of governmental funds (Exhibit C-1)		\$ 2,763,647
Capital assets used in governmental activities are not current financial resources, therefore, are not reported in the governmental funds.		
Cost	\$ 31,244,047	
Less accumulated depreciation	<u>(21,874,663)</u>	
		9,369,384
Other long-term assets that are not available to pay for current period expenditures and therefore, are not reported in the funds.		
State Aid		184,661
Pension and other postemployment benefit (OPEB) related deferred outflows of resources and deferred inflows of resources are not due and payable in the current year, and therefore, are not reported in the governmental funds as follows:		
Deferred outflows of resources related to pensions	\$ 517,207	
Deferred inflows of resources related to pensions	(42,399)	
Deferred outflows of resources related to OPEB	<u>5,913</u>	
		480,721
Other long-term assets are not available to pay for current period expenditures, and therefore, are reported as deferred inflows of resources in the governmental funds.		121,550
Allowance for uncollectible property taxes that is recognized on the full accrual basis but not on the modified accrual.		(100,000)
Interest on long-term debt is not accrued in governmental funds.		
Accrued interest payable		(13,954)
Long-term liabilities are not due and payable in the current period, therefore, are not reported in the governmental funds.		
Bonds	\$ 801,395	
Unamortized bond premium	42,441	
Compensated absences	78,188	
Accrued landfill postclosure care costs	74,000	
Net pension liability	1,878,455	
Other postemployment benefits	<u>102,212</u>	
		(2,976,691)
Net position of governmental activities (Exhibit A)		<u><u>\$ 9,829,318</u></u>

**EXHIBIT C-3**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Governmental Funds**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Fiscal Year Ended December 31, 2022**

	General	Other Governmental Funds	Total Governmental Funds
<b>REVENUES</b>			
Taxes	\$ 2,381,560	\$ -	\$ 2,381,560
Licenses and permits	408,440	-	408,440
Intergovernmental	338,767	-	338,767
Charges for services	187,577	-	187,577
Miscellaneous	79,541	7,217	86,758
Total revenues	<u>3,395,885</u>	<u>7,217</u>	<u>3,403,102</u>
<b>EXPENDITURES</b>			
Current:			
General government	1,013,663	43,183	1,056,846
Public safety	906,784	-	906,784
Highways and streets	584,822	-	584,822
Sanitation	171,599	-	171,599
Health	3,298	-	3,298
Welfare	41,330	-	41,330
Culture and recreation	236,640	25,634	262,274
Debt service:			
Principal	133,331	-	133,331
Interest	39,917	-	39,917
Capital outlay	398,531	-	398,531
Total expenditures	<u>3,529,915</u>	<u>68,817</u>	<u>3,598,732</u>
Deficiency of revenues under expenditures	<u>(134,030)</u>	<u>(61,600)</u>	<u>(195,630)</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	159,717	-	159,717
Transfers out	-	(356)	(356)
Total other financing sources (uses)	<u>159,717</u>	<u>(356)</u>	<u>159,361</u>
Net change in fund balances	25,687	(61,956)	(36,269)
Fund balances, beginning	<u>2,522,101</u>	<u>277,815</u>	<u>2,799,916</u>
Fund balances, ending	<u>\$ 2,547,788</u>	<u>\$ 215,859</u>	<u>\$ 2,763,647</u>



**EXHIBIT C-4**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
*Reconciliation of the Statement of Revenues, Expenditures, and*  
*Changes in Fund Balances - Governmental Funds to the Statement of Activities*  
*For the Fiscal Year Ended December 31, 2022*

Amounts reported for governmental activities in the Statement of Activities are different because:

Net change in fund balances of governmental funds (Exhibit C-3) \$ (36,269)

Governmental funds report capital outlays as expenditures, while governmental activities report depreciation expense to allocate those expenditures over the life of the assets. Depreciation expense exceeded capital outlay expenditures in the current year, as follows:

Capitalized capital outlay	\$ 440,564	
Depreciation expense	(717,625)	
	(277,061)	

Transfers in and out between governmental funds are eliminated on the Statement of Activities.

Transfers in	\$ (356)	
Transfers out	356	
	-	

Other long-term assets that are not available to pay for current period expenditures and therefore, are not reported in the funds.

State Aid		(26,471)
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Revenue in the Statement of Activities that does not provide current financial resources is not reported as revenue in the governmental funds.

Change in deferred inflows of resources for tax revenue		(31,858)
---------------------------------------------------------	--	----------

Proceeds from issuing long-term liabilities provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of long-term liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.

Repayment of bond principal	\$ 133,330	
Repayment of notes payable	26,144	
Amortization of bond premium	6,063	
	165,537	

Some expenses reported in the Statement of Activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.

Change in accrued interest expense	\$ 2,497	
Change in compensated absences payable	(14,035)	
Change in accrued landfill postclosure care costs	11,000	
Net change in net pension liability, and deferred outflows and inflows of resources related to pensions	(130,209)	
Net change in net other postemployment benefits liability and deferred outflows and inflows of resources related to other postemployment benefits	(35)	
	(130,782)	

Changes in net position of governmental activities (Exhibit B)

\$ (336,904)



**EXHIBIT D**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
*Statement of Revenues, Expenditures, and Changes in Fund Balance*  
*Budget and Actual (Non-GAAP Budgetary Basis)*  
**General Fund**  
*For the Fiscal Year Ended December 31, 2022*

	Budgeted Amounts		Actual	Variance Positive (Negative)
	Original	Final		
<b>REVENUES</b>				
Taxes	\$ 2,355,728	\$ 2,355,728	\$ 2,349,702	\$ (6,026)
Licenses and permits	421,000	421,000	408,440	(12,560)
Intergovernmental	245,415	245,415	277,420	32,005
Charges for services	175,000	175,000	187,577	12,577
Miscellaneous	47,500	47,500	40,719	(6,781)
Total revenues	3,244,643	3,244,643	3,263,858	19,215
<b>EXPENDITURES</b>				
Current:				
General government	1,030,760	1,058,879	1,013,663	45,216
Public safety	929,935	929,935	845,874	84,061
Highways and streets	557,293	557,293	560,182	(2,889)
Sanitation	156,858	156,858	171,599	(14,741)
Health	3,619	3,619	3,298	321
Welfare	50,073	50,073	41,330	8,743
Culture and recreation	231,938	231,938	222,930	9,008
Conservation	1	1	-	1
Debt service:				
Principal	133,331	133,331	133,331	-
Interest	40,065	40,066	39,917	149
Capital outlay	195,131	398,531	398,531	-
Total expenditures	3,329,004	3,560,524	3,430,655	129,869
Excess (deficiency) of revenues over (under) expenditures	(84,361)	(315,881)	(166,797)	149,084
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	159,361	390,881	390,881	-
Transfers out	(245,000)	(245,000)	(245,000)	-
Total other financing sources (uses)	(85,639)	145,881	145,881	-
Net change in fund balances	\$ (170,000)	\$ (170,000)	(20,916)	\$ 149,084
Decrease in nonspendable fund balance			32,274	
Unassigned fund balance, beginning			1,554,569	
Unassigned fund balance, ending			\$ 1,565,927	

**EXHIBIT E-1**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Proprietary Funds**  
**Statement of Net Position**  
**December 31, 2022**

	Business-type Activities		
	Enterprise Funds		Total
	Water	Sewer	Electric
<b>ASSETS</b>			
Cash and cash equivalents	\$ 293,634	\$ 1,167,481	\$ 517,041
Accounts receivable	66,365	151,343	767,933
Intergovernmental receivable	-	86,997	-
Prepaid items	-	12,120	2,940
Inventory	-	-	32,615
Capital assets:			
Land and construction in progress	4,011	13,229	-
Other capital assets, net of depreciation	2,076,633	3,355,986	757,577
Total assets	2,440,643	4,787,156	2,078,106
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Amounts related to pensions	42,237	42,237	-
Amounts related to other postemployment benefits	483	483	-
Total deferred outflows of resources	42,720	42,720	-
<b>LIABILITIES</b>			
Current liabilities:			
Accounts payable	100	-	62,189
Accrued salaries and benefits	-	-	150
Accrued interest payable	-	2,449	-
Internal balances	43,549	228,183	215,626
Notes payable	-	122,344	-
Long term liabilities:			
Due within one year	-	74,453	-
Due in more than one year	161,750	1,582,729	17,143
Total liabilities	205,399	2,010,158	295,108
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Amounts related to pensions	3,462	3,462	169,618
<b>NET POSITION</b>			
Net investment in capital assets	2,080,644	1,879,253	757,577
Unrestricted	193,858	937,003	855,803
Total net position	\$ 2,274,502	\$ 2,816,256	\$ 1,613,380

**EXHIBIT E-2**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Proprietary Funds**  
**Statement of Revenues, Expenses, and Changes in Net Position**  
**For the Fiscal Year Ended December 31, 2022**

	Business-type Activities			Total Enterprise Funds
	Water	Sewer	Electric	
Operating revenues:				
User charges	\$ 324,247	\$ 717,509	\$ 3,185,156	\$ 4,226,912
Miscellaneous	4,773	6,718	-	11,491
Total operating revenues	<u>329,020</u>	<u>724,227</u>	<u>3,185,156</u>	<u>4,238,403</u>
Operating expenses:				
Salaries and wages	114,427	116,397	317,288	548,112
Operation and maintenance	311,573	181,683	2,449,112	2,942,368
Depreciation	160,155	169,984	53,905	384,044
Total operating expenses	<u>586,155</u>	<u>468,064</u>	<u>2,820,305</u>	<u>3,874,524</u>
Operating gain (loss)	<u>(257,135)</u>	<u>256,163</u>	<u>364,851</u>	<u>363,879</u>
Nonoperating revenue (expense):				
Interest income	587	4,103	1,739	6,429
Loan forgiveness	-	75,000	-	75,000
Interest expense	-	(30,810)	-	(30,810)
Total nonoperating revenues (expenses)	<u>587</u>	<u>48,293</u>	<u>1,739</u>	<u>50,619</u>
Other financing uses:				
Transfers out	<u>-</u>	<u>(159,361)</u>	<u>-</u>	<u>(159,361)</u>
Change in net position	(256,548)	145,095	366,590	255,137
Net position, beginning, as restated (see Note 18)	<u>2,531,050</u>	<u>2,671,161</u>	<u>1,246,790</u>	<u>6,449,001</u>
Net position, ending	<u>\$ 2,274,502</u>	<u>\$ 2,816,256</u>	<u>\$ 1,613,380</u>	<u>\$ 6,704,138</u>



**EXHIBIT E-3**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Proprietary Funds**  
**Statement of Cash Flows**  
**For the Fiscal Year Ended December 31, 2022**

	Business-type Activities		
	Enterprise Funds		
	Water	Sewer	Electric
Cash flows from operating activities:			
Receipts from customers and users	\$ 318,772	\$ 694,162	\$ 2,949,491
Payments to employees	(116,397)	(247,480)	(391,868)
Payments to suppliers	(194,596)	(190,613)	(2,395,597)
Net cash provided by operating activities	7,779	256,069	162,026
Cash flows from capital and related financing activities:			
Proceeds from State of NH State Revolving Loan	-	46,904	-
Principal paid on bonds	-	(72,993)	-
Acquisition and construction of fixed assets	-	(59,152)	-
Interest paid	-	(30,930)	-
Net cash used for capital and related financing activities	-	(116,171)	-
Cash flows from non-capital financing activities:			
Interfund borrowings	26,204	(87,520)	28,317
Cash flows from investing activities:			
Interest received	587	4,103	1,739
Net change in cash	34,570	56,481	192,082
Cash, beginning	259,064	1,111,000	324,959
Cash, ending	\$ 293,634	\$ 1,167,481	\$ 517,041
<b>Reconciliation of Operating Gain (Loss) to Net Cash Provided by Operating Activities</b>			
Operating gain (loss)	\$ (257,135)	\$ 256,163	\$ 364,851
Adjustments to reconcile operating gain (loss) to net cash provided by operating activities:			
Depreciation expense	160,156	169,984	53,905
Change in other receivables	(18,313)	(30,065)	(235,665)
Change in prepaid items	580	(8,930)	4,869
Change in accounts payable	-	-	48,646
Change in compensated absences	-	1,466	4,153
Change in net pension liability and deferred outflows/inflows of resources	114,627	(122,488)	(78,791)
Change in net OPEB liability and deferred outflows/inflows of resources	7,864	(10,061)	58
Total adjustments	264,914	(94)	(202,825)
Net cash provided by operating activities	\$ 7,779	\$ 256,069	\$ 162,026



**EXHIBIT F-1**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Fiduciary Funds**  
**Statement of Fiduciary Net Position**  
**December 31, 2022**

	Private Purpose Trust Funds	All Custodial Funds	Total
<b>ASSETS</b>			
Cash and cash equivalents	\$ 213	\$ 358,759	\$ 358,972
Investments	15,711	69,803	85,514
Intergovernmental receivable	-	2,031,046	2,031,046
Total assets	<u>15,924</u>	<u>2,459,608</u>	<u>2,475,532</u>
<b>LIABILITIES</b>			
Due to the Ashland School District	-	1,499,414	1,499,414
Due to the Pemi-Baker School District	-	531,632	531,632
Total liabilities	<u>-</u>	<u>2,031,046</u>	<u>2,031,046</u>
<b>NET POSITION</b>			
Restricted	<u>\$ 15,924</u>	<u>\$ 428,562</u>	<u>\$ 444,486</u>

**EXHIBIT F-2**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Fiduciary Funds**  
**Statement of Changes in Fiduciary Net Position**  
**For the Fiscal Year Ended December 31, 2022**

	Private Purpose Trust Funds	All Custodial Funds	Total
<b>ADDITIONS</b>			
Investment earnings	\$ 510	\$ 3,440	\$ 3,950
Change in fair market value	(3,407)	-	(3,407)
Tax collections for other governments	-	4,707,427	4,707,427
Motor vehicles fees collected for State	-	108,685	108,685
Total additions	<u>(2,897)</u>	<u>4,819,552</u>	<u>4,816,655</u>
<b>DEDUCTIONS</b>			
Administrative expenses	-	217,430	217,430
Payments of taxes to other governments	-	4,707,427	4,707,427
Motor vehicle fees paid to State	-	108,685	108,685
Scholarships	1,000	-	1,000
Total deductions	<u>1,000</u>	<u>5,033,542</u>	<u>5,034,542</u>
Change in net position	(3,897)	(213,990)	(217,887)
Net position, beginning	<u>19,821</u>	<u>642,552</u>	<u>662,373</u>
Net position, ending	<u>\$ 15,924</u>	<u>\$ 428,562</u>	<u>\$ 444,486</u>

## ***COMBINING AND INDIVIDUAL FUND SCHEDULES***

**SCHEDULE 1**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Major General Fund**  
*Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis)*  
*For the Fiscal Year Ended December 31, 2022*

	Estimated	Actual	Variance Positive (Negative)
<b>Taxes:</b>			
Property	\$ 2,267,557	\$ 2,290,881	\$ 23,324
Yield	34,000	35,345	1,345
Payment in lieu of taxes	15,171	-	(15,171)
Interest and penalties on taxes	39,000	23,476	(15,524)
Total from taxes	<u>2,355,728</u>	<u>2,349,702</u>	<u>(6,026)</u>
<b>Licenses, permits, and fees:</b>			
Business licenses, permits, and fees	1,000	957	(43)
Motor vehicle permit fees	400,000	385,185	(14,815)
Building permits	15,000	15,897	897
Other	5,000	6,401	1,401
Total from licenses, permits, and fees	<u>421,000</u>	<u>408,440</u>	<u>(12,560)</u>
<b>Intergovernmental:</b>			
State:			
Meals and rooms distribution	171,126	171,126	-
Highway block grant	55,582	55,366	(216)
Water pollution grants	-	26,981	26,981
State and federal forest land reimbursement	40	-	(40)
Other	18,667	23,947	5,280
Total from intergovernmental	<u>245,415</u>	<u>277,420</u>	<u>32,005</u>
<b>Charges for services:</b>			
Income from departments	<u>175,000</u>	<u>187,577</u>	<u>12,577</u>
<b>Miscellaneous:</b>			
Interest on investments	2,500	4,754	2,254
Other	45,000	35,965	(9,035)
Total from miscellaneous	<u>47,500</u>	<u>40,719</u>	<u>(6,781)</u>
<b>Other financing sources:</b>			
Transfers in	<u>390,881</u>	<u>390,881</u>	<u>-</u>
Total revenues	<u>3,635,524</u>	<u>\$ 3,654,739</u>	<u>\$ 19,215</u>
Unassigned fund balance used to reduce tax rate	135,000		
Amounts voted from fund balance	35,000		
Total revenues and use of fund balance	<u>\$ 3,805,524</u>		



**SCHEDULE 2**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Major General Fund**  
*Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)*  
*For the Fiscal Year Ended December 31, 2022*

	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Current:				
General government:				
Executive	\$ 186,860	\$ 163,957	\$ -	\$ 22,903
Election and registration	46,745	45,598	-	1,147
Financial administration	161,926	136,768	-	25,158
Revaluation of property	15,102	34,263	-	(19,161)
Legal	20,500	37,960	-	(17,460)
Personnel administration	461,960	445,698	-	16,262
Planning and zoning	13,030	8,711	-	4,319
General government buildings	65,945	53,120	-	12,825
Cemeteries	50	-	-	50
Insurance, not otherwise allocated	61,760	62,588	-	(828)
Other	25,001	25,000	-	1
Total general government	1,058,879	1,013,663	-	45,216
Public safety:				
Police	487,031	435,321	-	51,710
Ambulance	66,306	66,306	-	-
Fire	342,208	316,622	-	25,586
Building inspection	33,390	26,745	-	6,645
Emergency management	1,000	880	-	120
Total public safety	929,935	845,874	-	84,061
Highways and streets:				
Administration	244,671	239,668	3,360	1,643
Highways and streets	240,422	245,369	-	(4,947)
Other	72,200	71,785	-	415
Total highways and streets	557,293	556,822	3,360	(2,889)
Sanitation:				
Solid waste disposal	156,858	171,599	-	(14,741)
Health:				
Administration	2,419	2,198	-	221
Pest control	1,200	1,100	-	100
Total health	3,619	3,298	-	321
Welfare:				
Administration and direct assistance	17,567	8,824	-	8,743
Vendor payments and other	32,506	32,506	-	-
Total welfare	50,073	41,330	-	8,743
Culture and recreation:				
Parks and recreation	140,194	130,593	-	9,601
Library	88,743	89,316	-	(573)
Patriotic purposes	1,001	1,021	-	(20)
Other	2,000	2,000	-	-
Total culture and recreation	231,938	222,930	-	9,008
Conservation	1	-	-	1

(Continued)

**SCHEDULE 2**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Major General Fund**  
*Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)*  
**For the Fiscal Year Ended December 31, 2021**

	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Debt service:				
Principal of long-term debt	133,331	133,331	-	-
Interest on long-term debt	40,065	39,917	-	148
Interest on tax anticipation notes	1	-	-	1
Total debt service	173,397	173,248	-	149
Capital outlay	398,531	398,531	-	-
Other financing uses:				
Transfers out	245,000	245,000	-	-
Total appropriations, expenditures, and encumbrances	<u>\$ 3,805,524</u>	<u>\$ 3,672,295</u>	<u>\$ 3,360</u>	<u>\$ 129,869</u>

**SCHEDULE 3**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Major General Fund**  
**Schedule of Changes in Unassigned Fund Balance**  
**For the Fiscal Year Ended December 31, 2022**

Unassigned fund balance, beginning (Non-GAAP Budgetary Basis)		\$ 1,554,569
Changes:		
Unassigned fund balance used to reduce 2022 tax rate		(135,000)
Amounts voted from fund balance		(35,000)
2022 Budget summary:		
Revenue surplus (Schedule 1)	\$ 19,215	
Unexpended balance of appropriations (Schedule 2)	<u>129,869</u>	
2022 Budget surplus		149,084
Decrease in nonspendable fund balance		<u>32,274</u>
Unassigned fund balance, ending (Non-GAAP Budgetary Basis)		1,565,927
<b>Reconciliation on Non-GAAP Budgetary Basis to GAAP Basis</b>		
To record deferred property taxes not collected within 60 days of the fiscal year-end, not recognized on a budgetary basis		(121,550)
Elimination of the allowance for uncollectible taxes		<u>100,000</u>
Unassigned fund balance, ending, GAAP basis (Exhibit C-1)		<u>\$ 1,544,377</u>

**SCHEDULE 4**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Nonmajor Governmental Funds**  
**Combining Balance Sheet**  
**December 31, 2022**

	Special Revenue Funds	Permanent Fund	Total
<b>ASSETS</b>			
Cash and cash equivalents	\$ 37,207	\$ 1,786	\$ 38,993
Investments	-	176,866	176,866
Total assets	<u>\$ 37,207</u>	<u>\$ 178,652</u>	<u>\$ 215,859</u>
<b>FUND BALANCES</b>			
Nonspendable	\$ -	\$ 11,802	\$ 11,802
Restricted	37,207	166,850	204,057
Total fund balances	<u>\$ 37,207</u>	<u>\$ 178,652</u>	<u>\$ 215,859</u>



**SCHEDULE 5**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Nonmajor Governmental Funds**  
**Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Fiscal Year Ended December 31, 2022**

	Special Revenue Funds	Permanent Fund	Total
<b>Revenues:</b>			
Miscellaneous	\$ 1,476	\$ 5,741	\$ 7,217
<b>Expenditures:</b>			
Current:			
General government	-	43,183	43,183
Culture and recreation	17,633	8,001	25,634
Total expenditures	17,633	51,184	68,817
Deficiency of revenues under expenditures	(16,157)	(45,443)	(61,600)
<b>Other financing uses:</b>			
Transfers out	-	(356)	(356)
Net change in fund balances	(16,157)	(45,799)	(61,956)
Fund balances, beginning	53,364	224,451	277,815
Fund balances, ending	\$ 37,207	\$ 178,652	\$ 215,859

**SCHEDULE 6**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Custodial Funds**  
**Combining Schedule of Fiduciary Net Position**  
**December 31, 2022**

	Custodial Funds		
	Taxes	Trust Funds	Total
<b>ASSETS</b>			
Cash and cash equivalents	\$ -	\$ 358,759	\$ 358,759
Investments	-	69,803	69,803
Intergovernmental receivables	2,031,046	-	2,031,046
Total assets	2,031,046	428,562	2,459,608
<b>LIABILITIES</b>			
Due to the Ashland School District	1,499,414	-	1,499,414
Due to the Pemi-Baker School District	531,632	-	531,632
Total liabilities	2,031,046	-	2,031,046
<b>NET POSITION</b>			
Restricted	\$ -	\$ 428,562	\$ 428,562

**SCHEDULE 7**  
**TOWN OF ASHLAND, NEW HAMPSHIRE**  
**Custodial Funds**  
**Combining Schedule of Changes in Fiduciary Net Position**  
**For the Fiscal Year Ended December 31, 2022**

	Custodial Funds		Total
	Taxes	Trust Funds	
<b>ADDITIONS</b>			
Investment earnings	\$ -	\$ 3,440	\$ 3,440
Tax collections for other governments	4,707,427	-	4,707,427
Collection of motor vehicle fees for State	108,685	-	108,685
Total additions	4,816,112	3,440	4,819,552
<b>DEDUCTIONS</b>			
Administrative expenses	-	217,430	217,430
Payments of taxes to other governments	4,707,427	-	4,707,427
Payments of motor vehicle fees to State	108,685	-	108,685
Total deductions	4,816,112	217,430	5,033,542
Change in net position	-	(213,990)	(213,990)
Net position, beginning	-	642,552	642,552
Net position, ending	\$ -	\$ 428,562	\$ 428,562

## **OUTSIDE AGENCIES**



# Report of Forest Fire Warden and State Forest Ranger

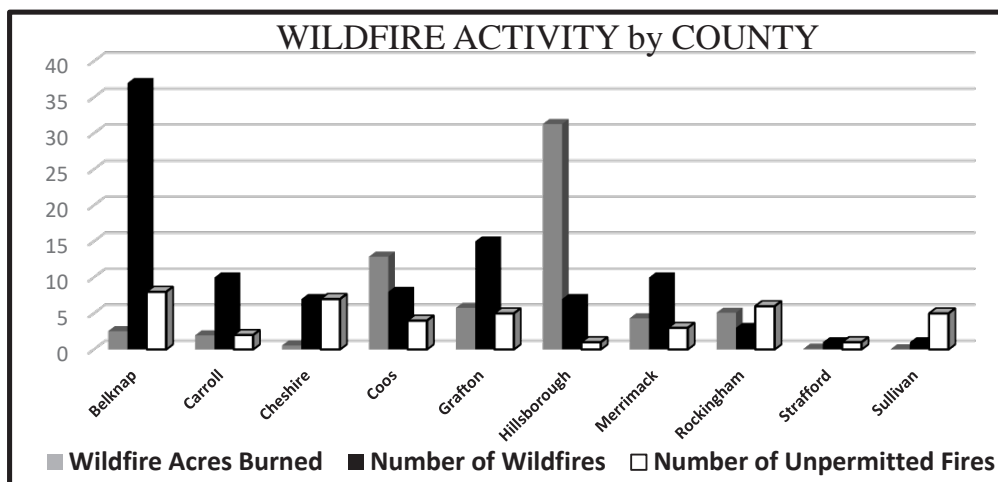
This past year we observed wet weather in late spring and throughout the summer. This led to reduced wildfire activity throughout the state and allowed many of our state firefighting resources to respond to Nova Scotia and Quebec to assist our Canadian neighbors with their record wildfire season. We were also able team up with local fire departments and provide many wildfire trainings throughout the state.

This time of year, we see fires caused by the careless disposal of woodstove ashes. Before dumping your woodstove ashes, you should place them in a covered metal container until they are out cold. Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Every year New Hampshire sees fires which threaten or destroy structures, a constant reminder that wildfires burn more than just trees. Even with the lower wildfire threat in New Hampshire in 2023, properties within the Wildland Urban Interface were still impacted, with 8 structures threatened and 3 destroyed by wildfires. Homeowners should take measures to prevent a wildfire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at [www.firewise.org](http://www.firewise.org). Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe! We ask everyone to remember Smokey's message about personal responsibility and follow his ABC's: Always Be Careful with fire. If you start a fire, put it out when you are done. **"Remember, Only You Can Prevent Wildfires!"**

As we prepare for the 2024 fire season, please remember to contact your local Forest Fire Warden or Fire Department to determine if a fire permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning unless the ground is completely covered with snow. Fire permits are also available online in most towns and may be obtained by visiting [www.NHfirepermit.com](http://www.NHfirepermit.com). The burning of household waste is prohibited by the Air Resources Division of the Department of Environmental Services. You are encouraged to contact the local fire department for more information. Safe open burning requires your diligence and responsibility. Thank you for helping us to protect New Hampshire's forest resources. For more information, please contact the Division of Forests & Lands at (603) 271-2214, or online at [www.nh.gov/nhdf/](http://www.nh.gov/nhdf/). For up-to-date information, follow us on X and Instagram: **@NHForestRangers**



## 2023 WILDLAND FIRE STATISTICS



Year	Number of Wildfires	Wildfire Acres Burned	Number of Unpermitted Fires*
2023	99	64.5	42
2022	59	203	48
2021	66	86	96
2020	113	89	165
2019	15	23.5	92

\*Unpermitted fires which escape control are considered Wildfires.

## CAUSES of FIRES REPORTED

Railroad operations & maintenance	Firearm & explosives use	Undetermined	Recreation & ceremony	Debris & open burning	Natural	Other causes	Power generation, transmission, distribution	Smoking	Arson	Misuse of fire by a minor	Equipment & vehicle use
0	0	22	3	80	4	4	10	1	2	0	4

# *PEMI-BAKER SOLID WASTE* *DISTRICT*

Steve Bean, Chairman  
Vacant, Vice-Chairman  
Erik Rasmussen, Treasurer  
Vacant, Secretary

c/o 161 Main Street  
Littleton, NH 03561  
(603) 444-6303 ext. 2028  
[troy@nccouncil.org](mailto:troy@nccouncil.org)

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## **2023 Annual Report**

In 2023, the 19 member Pemi-Baker Solid Waste District continued its cooperative efforts to promote waste reduction, increase recycling, and provide residents with a means of properly disposing of their household hazardous waste (HHW).

The District held two (2) one-day HHW collections, one in Littleton on Sunday, August 8<sup>th</sup>, and the other in Plymouth on Saturday, September 23<sup>th</sup>. A total of 284 households participated, representing every community in the District. 20,275 lbs. of material were collected, with nearly all (96%) of it being flammable materials. Total expenses for 2023 HHW programming, which includes advertising, setup & disposal, totaled \$30,476, a 7% increase from 2022. To help cover these expenses, the District received a \$10,000 donation from Casella Waste Management and NH Department of Environmental Services granted an additional \$4,990. Net expenditure for the program was \$15,486 which is less than \$0.50 per district resident. The District also coordinated two (2) fluorescent light bulb collections in the spring and fall, where all member towns were able to dispose of their bulbs and ballast. This year, fluorescent light bulb collections resulted in over 11,000 linear feet of fluorescent tubes being properly disposed of and 163 PCB containing light ballasts. Other materials collected were 47 fire/smoke detectors and an additional 396 specialty bulbs. The total cost for this effort was \$3,251.62.

The next two events in 2024 have been scheduled for August, 4<sup>th</sup> in Littleton at the Transfer station and September 21<sup>st</sup> at the Plymouth Recycling Center. Both events will run from 9AM to 12PM.

Citizens interested in participating in the development of the district's programs are welcome to attend the district meetings. Information regarding the place and time of the meetings is available at all municipal offices and recycling centers. If at any time an individual community needs assistance in regard to their solid waste/recycling program, please contact the District by email.

Respectively Submitted,

Steve Bean, Chairman

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Ashland - Campton - Danbury - Dorchester - Easton - Ellsworth - Franconia - Groton - Landaff - Lisbon -  
Littleton - Lyman Plymouth - Rumney - Sugar Hill - Thornton - Warren - Waterville Valley - Wentworth

## **CADY 2023 ANNUAL REPORT**

### **Town of Ashland**

Communities for Alcohol- and Drug-Free Youth would like to thank the town of Ashland for your support over the past year. Together we are preventing substance misuse and building possibilities, potential, and promise for our children.

Addiction is one of the most complex issues facing NH today—the consequences of this epidemic are severe with overdose deaths stealing the lives of 487 people in 2022. Use of addictive substances during adolescence poses serious risks of harm, including interference with brain development and significantly increased risk of addiction. We must remember addiction is a progressive disease that’s preventable. CADY works to build protective factors and reduce risk for our children and youth, and together with our community partners, we are accomplishing that important goal.

Consequently, CADY believes local problems need local solutions; as such, it is our collective responsibility to address these problems head on to ensure that we are supporting the healthy social and emotional development of children in our region. The most recent Pemi-Baker Region Youth Risk Behavior Survey data indicates that local youth are experiencing significantly higher rates of sadness, hopelessness, and rates of suicidal ideation than previously reported in 2019. Misuse of alcohol, high-potency marijuana, vaping products, and prescription drugs are risk factors of great concern. The lack of treatment and mental health services for children in New Hampshire makes preventing the problems before they start a more urgent goal.

With your support, CADY has continued to build youth resiliency by providing asset-building, high-impact prevention programming and leadership training for hundreds of area students in grades 5-12, including Suicide Prevention Training for Central NH youth. We also continue to provide our most vulnerable youth a second chance to overcome challenges, to learn, grow and to turn their lives around through our region’s juvenile court diversion program, Restorative Justice (RJ). Many of the high-risk youth referred to RJ are already struggling with substance use disorders—this vital intervention is preventing entry to the addiction pipeline and saving lives. To provide wrap-around support, we have hired a highly qualified mental health professional to provide trauma-informed counseling to support RJ youth and their families. To learn more about our programs, please go to our website, [CADIINC.ORG](https://CADIINC.ORG).

CADY believes every child deserves a promising future. That’s why we’re doing whatever it takes—every day—to help local children, especially those hardest to reach and most vulnerable. We, as trusted adults, need to work together to protect the precious years of childhood from the harms of social isolation, mental health crises, substance misuse, and addiction.

Thankfully, our collective action has the power to transform lives by preventing youth substance misuse through education, skill building, increasing early intervention services and social-emotional supports, and offering opportunities for mentoring and resiliency building. We thank our community partners for working tirelessly with CADY to build healthy environments that foster hope, growth, and resiliency. We cannot do this critical work without you. Thank you, Ashland, we are truly honored and grateful for your support.

Sincerely,  
Deb Naro  
Executive Director



**Request for Ashland Allocation in Fiscal Year 2023:** \$3,500

Founded in 1966, Lakes Region Mental Health Center (LRMHC) is designated by the state as the community mental health center (CMHC) serving 24 towns in Region 3 (Belknap and southern Grafton Counties).

LRMHC's **mission** is to provide integrated mental and physical health care for people with mental illness while creating wellness and understanding, in our communities. The organization's **vision** is to be the community leader providing quality, accessible and integrated mental and physical health services, delivered with dedication and compassion.

A CMHC serves the most vulnerable people that require the highest levels of care, are the furthest from socio-economic opportunity, and therefore are dependent on Medicaid to access needed services. Because of the nature of this work, LRMHC's annual budget is comprised of up to 70% Medicaid reimbursements. The resulting loss of Medicaid reimbursement revenue due to the expiration of the public health emergency (COVID), known as "unwinding", combined with increased case management efforts to re-engage this population and help those that are eligible to access benefits, has resulted in an unprecedented, extremely challenging 2024 Fiscal Budget year for LRMHC, as well as other community health agencies. The support of the towns we serve is more important than ever so that we can maintain services.

The New Hampshire Department of Health and Human Services (DHHS) "Mission Zero" plan to eliminate hospital emergency department psychiatric boarding by 2025 is a top focus of NH's 10-year Mental Health Plan. Because of the central location in the state, LRMHC has agreed to be a leader of this initiative and will dedicate part of the LRMHC Plymouth office location as a crisis center called "**A Place to Go**", expected to open in 2024. A Place to Go will offer people in crisis with acute psychiatric needs access to care and supports to address their immediate psychological needs.

Every dollar the town of Ashland contributes is invested in care for people in Ashland. It is leveraged with funds from other towns to offset the tremendous cost of high-quality access to care.

From July 1, 2021 to June 30, 2023, LRMHC served **3,622** patients, and provided over **\$319,000** in charity care. **54 residents of Ashland** accessed LRMHC services. Ashland residents represent **2%** of the LRMHC catchment area.

Similar to the police or fire department, Mental Health Care is a municipal service and a safety net for *all* residents of your town, not just those utilizing the service. Your appropriation ensures the provision of this essential service for the residents of your community and reduces the burden on your town.

Respect

Advocacy

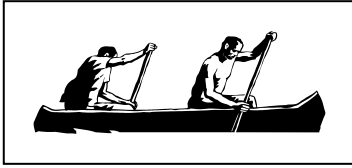
Integrity

Stewardship

Excellence

Diversity

40 Beacon Street East, Laconia, NH 03246 | 81 Highland Street, Gilmanston, NH 03264  
Tel 603-524-1100 \* [www.lrmhc.org](http://www.lrmhc.org)



FROM: **Pemigewasset River Local Advisory Committee**

SUBJECT: **2023 Annual Town Report**

The Pemigewasset River Local Advisory Committee (PRLAC) is a member organization of appointed local representatives that oversees the Pemigewasset (the Pemi) River corridor (one quarter mile on either side of the river) that traverses the municipalities of Ashland, Bridgewater, Bristol, Campton, Franconia, Franklin, Hill, Holderness, Lincoln, New Hampton, Plymouth, Sanbornton, Thornton and Woodstock. The members of PRLAC act on behalf of the NH Department of Environmental Services (DES) to review and comment on state and local permits for activities impacting the corridor, and they communicate with municipalities and citizens regarding corridor management. The DES does not have adequate staff to visit most permit application sites in a timely fashion, and they have asked PRLAC as well as other Local Advisory Committees to perform this task for them. Our site visits collect data, make observations, and usually take photos of the sites of the proposed projects that will impact the Pemi corridor, and then we report our findings to DES, the developer, and the property owner. Although we ourselves do not have the authority to approve or deny an application, our observations influence the action that is taken by DES.

During 2023 PRLAC's membership remained strong, and we thank your town for providing knowledgeable and engaged representatives! Their participation continues to provide valuable insight and information as we pursue our mission. Just a reminder that Select Boards of each of the PRLAC towns may appoint up to 3 members to the committee.

The Pemi is a Class B River, meaning that it has high aesthetic value and is acceptable for swimming and other recreational activities, fish habitat, and for use as a public water supply after treatment. Our mission is to do those things necessary to maintain the Pemi's Class B water quality status. Historically, the Pemi has had a wide variety of surface water problems, and PRLAC has had considerable experience in identifying potential water quality issues before they become a crisis and make suggestions for prevention and remediation.

One role of PRLAC is to investigate permit applications that are submitted to DES. With the increase of development and infrastructure projects along the Pemi, our permit investigations have expanded dramatically. We continue to monitor individual and business growth for shoreline violations. One major concern we are still working on is the clear-cut mowing along the riverbanks by the various utility companies. We have observed that they are not leaving enough flora to keep the riverbanks stable, thus causing erosion. We continue to explore what options we have to control that process while protecting against invasive species. Although not specific to a permit application, some members did research as to the possibility of PFAS chemicals being manufactured and used in areas along the river corridor.

A number of the permit applications we received had to do with water withdrawals. Right now, the Pemigewasset River has 130 registered withdrawal users. PRLAC has seen a notable increase in withdrawal applications during this past year. Our objective is to balance sensible environmental and economic goals while respecting the rights and desires of riparian property owners of the region as a whole. We wish to ensure that there is enough water to support aquatic life, fish consumption, drinking water supply after adequate treatment, swimming, boating, and wildlife.



One way we are looking to protect this goal is to have the Pemigewasset River be a part of the DES Instream Flow Program. The Instream Flow Program ensures that rivers continue to flow in spite of the uses and stresses that people put on them. The Instream Flow Program operates within the New Hampshire Rivers Management and Protection Program statute, Section 9-c (RSA 483:9-c) and in accordance with Administrative Rule Env-Wq 1900. We are pleased to announce that the Pemigewasset River has been chosen with active data collection already in process. We anticipate a final report in 2026. Here is the link for further information on this program:

<https://www.des.nh.gov/water/rivers-and-lakes/instream-flow>

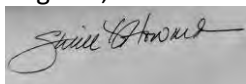
Another key role of PRLAC is its participation with the DES Volunteer River Assessment Program (VRAP), where PRLAC members tested water quality at 9 stations along the Pemigewasset and three tributaries that feed into the Pemi. Last year was the 22nd year of regular water testing at these 9 stations, and we recognize what a benefit it is to have been able to rely on our volunteers to perform a 20-year longitudinal study of the Pemi River water quality parameters! Testing takes place from Bristol to Thornton and runs from April into September. VRAP tests are conducted for Dissolved Oxygen, pH, Turbidity, Specific Conductance, temperature, and chloride; all key elements in assessing overall river health. Additionally, after taking the previous year off due to COVID precautions, DES's lab was once again able to test for E coli, total phosphorus, and nitrogen at popular recreation sites on the river. We are hoping to add test sites to include the river north of Thornton to Franconia Notch. Information on DES's rivers and lakes testing program along with the results of our annual testing are posted on the DES website: [www.des.nh.gov/water/rivers-and-lakes/river-and-lake-monitoring](http://www.des.nh.gov/water/rivers-and-lakes/river-and-lake-monitoring).

Under state law, one purpose of the Local Advisory Committee is to develop a corridor management plan which communities may adopt as an adjunct to their master plan, and report to NH DES and communities on the status of compliance to laws and regulations. Our Management Plan is used to inform the public and serve as a resource for anyone interested in going forward with a project in the Pemi River corridor. During 2023, PRLAC worked diligently with Dave Jeffers and the staff at LRPC to complete the process by year's end. We are pleased to note that the approved document will be available to the public in the spring of 2024. Online access: <https://www.lakesrpc.org/prlac/prlacmgmtplan.asp>. We are extremely grateful to all who participated in the process.

PRLAC continues to benefit from the financial support we receive from the majority of the Pemi Corridor towns that we work most closely with. For that, we are very thankful! Your contribution goes directly towards protection of this key corridor resource. All corridor communities receive our monthly meeting agendas and minutes. PRLAC meets at 6:30 p.m. on the last Tuesday of the month from January through November. We have returned to in-person meetings with a Zoom option noted on the agenda. Details of the monthly meeting are posted through your Town, and all are encouraged to attend, and you can find out more information from reviewing the meeting minutes. The minutes of our meetings are available at our link: [www.lakesrpc.org/prlac/prlacmeetings.asp](http://www.lakesrpc.org/prlac/prlacmeetings.asp)

PRLAC continues to be a dedicated group of volunteers with a focus on keeping the Pemigewasset River healthy and cared for so that all of us can utilize its beauty and its natural resources.

Regards,



Sherrill D. Howard, Chair  
PRLAC

## Annual Report – 2023

The mission of **UNH Cooperative Extension** is to strengthen people and communities in New Hampshire by providing trusted knowledge, practical education and cooperative solutions, working in collaboration with county, state and federal government. Some examples of how Extension has been working towards this mission in Grafton County are summarized below.

The Grafton County **4-H** program continued to promote intergenerational activities and build a positive community of youth and older adults. In addition to the annual carved pumpkin display at the nursing home, 4-H members showcased their animals at the county complex in the Spring, giving nursing home residents the opportunity to see the animals up close and share past experiences with the youth.

Through the **Community & Economic Development** program over 150 participants from 60 NH communities in all 10 counties, including eight Grafton County communities, completed the Housing Academy training program as part of the InvestNH Municipal Planning and Zoning Grant program. Participating communities worked to assess needs, identify strategies that fit their own communities' goals and implement strategies to address the housing crisis in NH.

A 4-part twilight meeting series on high tunnel management was presented in Grafton County by the **Food & Agriculture** staff. Over 50 people attended and 17 earned two pesticide recertification credits each towards keeping their applicator licenses current. Several participants reported putting what they learned to work on their own farms.

The **Food Safety** program offered several Safety Awareness in the Food Environment classes for food service workers and NH Food Pantry workers. Workshops were also held for NH homestead food processors on how to produce homemade food in NH legally and safely. The NH Jumpstart program continued with 12 farm participants (3 in Grafton County) who made positive changes in their produce food safety activities.

**Natural Resources** staff developed and/or presented 20 workshops or trainings on forestry and wildlife topics. These workshops and trainings reached a total of 1,004 participants across Grafton County, including adult learners and elementary and high school students.

Several community gardens, that resulted in donations to food pantries, continued to be managed by **Master Gardeners**. Projects to promote beneficial pollinators flourished as did a project to reclaim a section of Lake Mascoma in Enfield for recreational use. A virtual Master Gardener training was also launched.

**Health and Well-Being** programming in Grafton County was expanded in 2023, to focus on reducing healthcare costs and boosting nutrition, physical activity, food access and mental health. New programs included Master Wellness Volunteers, Boost Your Brain and Memory for older adults, and food security screenings at OB/Gyn clinics. Positive outcomes included participants learning to save an average of \$16 more a day on food and acquiring skills to support others in crisis (including those considering suicide).

To learn more about programs and resources that are available, please visit [extension.unh.edu](https://extension.unh.edu).

Respectfully submitted by  
Donna Lee  
UNH Extension, Grafton County Office Administrator



**Lakes Region Planning Commission**  
 103 Main Street, Suite 3  
 Meredith, NH 03253  
 603-279-8171 | [www.lakesrpc.nh.gov](http://www.lakesrpc.nh.gov)

## **FY23 Annual Report**

*Town of Ashland*

The Lakes Region Planning Commission (LRPC) is a voluntary association of 30 communities in Belknap, Carroll, Grafton, and Merrimack counties enabled under RSA 36:45. The LRPC plans at the local, regional, and statewide levels and is an essential conduit for federal funding. The LRPC employs a highly trained, professional staff to provide a wide variety of cost-saving local services such as presented below, and coordinates transportation, land use, economic development, and environmental planning at the regional level. A twelve-member Executive Board, together with Commissioners, governs the LRPC. Operations are overseen by an Executive Director.

The LRPC provides a forum for communities to share information and services from model ordinances and joint purchasing to solid waste districts and watershed management plans, and serves as a resource to support and enhance local planning and regional collaboration. The LRPC recognizes that the foundation of regional decision-making lies within local communities. Membership provides access to a wide range of services and resources including:

- Transportation, land use, and watershed management planning
- Economic development assistance
- Technical assistance with Master Plans, Capital Improvement Plans, Hazard Mitigation Plans, Zoning and Site Plan Regulations, Developments of Regional Impact, and Circuit Rider assistance
- Grant writing and administration
- GIS mapping
- Data collection and analysis

The following are highlights of our FY23 activities. For our full FY23 Annual Report, please visit the *About LRPC* page on our website at [www.lakesrpc.nh.gov](http://www.lakesrpc.nh.gov).

### **Highlighted Local and Regional Planning Services Provided for FY23**

<b>General &amp; Technical Assistance</b>	<ul style="list-style-type: none"> <li>Completed pedestrian assessments; provided sidewalk maps &amp; assessment report to town.</li> <li>Responded to Planning Board request for large format zoning maps.</li> <li>As a member of the LRPC, Town Officials are encouraged to contact the LRPC regarding our services or any other regional planning related issues.</li> </ul>
<b>GIS Mapping</b>	<ul style="list-style-type: none"> <li>The LRPC is a great resource for community maps. Give us a call if your town needs updated zoning, town roads, or community facility maps for instance.</li> </ul>
<b>Grant Administration</b>	<ul style="list-style-type: none"> <li>The LRPC provides a wide variety of grant writing and administration assistance to towns as needed.</li> </ul>
<b>Newsletters &amp; Articles</b>	<ul style="list-style-type: none"> <li>The LRPC helps coordinate information from many different sources and is a great resource for keeping towns up to date on planning issues and resources through both our website and direct contact.</li> </ul>
<b>Planning &amp; Land Use Regulation Books</b>	<ul style="list-style-type: none"> <li>Coordinated the purchase and delivery of 335 copies of the annual <i>NH Planning and Land Use Regulation</i> books as part of a regional bulk purchase at a savings of \$96.25 for each book and \$88.50 for each book with e-book.</li> <li>Ashland purchased 10 books. <b>Total saved: \$962.50.</b></li> </ul>
<b>Solid Waste Management</b>	<ul style="list-style-type: none"> <li>Performed transfer station site visit. Discussed bailing storage, materials bailed and markets for the materials, as well as scheduling pickups.</li> <li>The LRPC provides a wide range of services to solid waste operators throughout the region including information, training, signage, roundtable events, regional purchase opportunities, and much more.</li> </ul>
<b>Technical Land Use Planning Assistance (TBG – A)</b>	<ul style="list-style-type: none"> <li>The LRPC employs a professional land use planner to assist towns with technical land use issues which require a knowledge of land use law, NH RSA's, as well as state and local regulations on either a short or long-term basis.</li> </ul>

## Commission Meetings

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- Convened 6 regular Commission Meetings with guest speakers covering topics including Regional Housing Needs Assessment/Housing Affordability Trends/InvestNH Funding, Solid Waste Management Grant, Household Hazardous Waste, Transportation Program Overview & Data Collection, Geographic Information System Programs, NH Broadband Planning Update, Electric Vehicle Infrastructure & Asset Management.

## Regional Services & Activities of Benefit to Multiple Communities

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- 2023 Household Hazardous Waste (HHW) Collection  
BY THE NUMBERS: 37 years of regional collections | 24 participating communities | 7 summer & 1 fall collection sites | 4 HHW Coordinator meetings | 80 workers & volunteers contributing more than 500 hours | a dozen new local HHW Coordinators, including 3 new Site Coordinators | 1,564 households served | approximately 60,000 pounds (30 tons) of household hazardous waste safely removed and disposed, preventing negative effects on human health and mitigating potential illegal dumping and disposal throughout the Lakes Region.
- Bulk ordered and distributed 335 *NH Planning and Land Use Regulation* books for a group discount of \$96.25 per book and \$88.50 per book with e-book. TOTAL SPENT by 27 Member Communities = \$4,028.75 | TOTAL SAVED by 27 Members = \$31,719.25.
- Reviewed 15 Intergovernmental Review Process (IRP) notices from the state planning office as public notification to regional planning commissions of all projects in the region intended to receive federal financial support.
- Updated Regional Housing Needs Assessment: LRPC is contracted with the NH Department of Business and Economic Affairs (BEA) to address the RSA requirement that regional planning commissions complete a housing needs assessment every 5 years. This update was completed for 2023 and a draft was posted to our website together with a downloadable toolbox to assist communities with housing planning. Discussions have begun relative to adoption.

## Solid Waste Management Accomplishments

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- Worked with solid waste operators around the region to address solid waste issues through grant writing and research.
- Utilized Geographic Informational System (GIS) mapping tools to identify potential solid waste solar sites in the Lakes Region.
- Conducted a plastics disposal and municipal solid waste study for Lakes Region transfer stations with summer intern.
- Ran two roundtables for solid waste operators concerning *Food Waste Composting in NH* and *Glass Management – Efficiencies and Uses*.
- Conducted outreach at various transfer stations, providing information to a number of residents concerning the annual Household Hazardous Waste collection event.

## Economic Development

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- **Comprehensive Economic Development Strategy (CEDS).** Drafted update using innovative story map formatting approach which is posted on LRPC's website.
- **Community Development Block Grants (CDBG).** Administered CDBG Microenterprise funding for Grafton County which assists businesses and economic development organizations in Grafton, Belknap & Carroll counties.
- **Northern Border Regional Commission (NBRC) Grant Administration.** Provided grant writing and grant administration assistance to several successful NBRC grantees as the designated local development district for our region, including:

### NEW:

- Town of Gilford - Foam Recycling Project
- GALA Makers Space – Phase II
- Granite State Adaptive – Equine Therapeutic Center
- Lakes Region Model Railroad Museum (Wolfeboro)

### ONGOING:

- City of Laconia | WOW – Opechee Loop
- Town of Hebron – Fiber Optic Network
- Town of Sandwich – Fiber Optic Network

## Transportation

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- **LRPC Transportation Advisory Committee (TAC).** Provided administrative support for meetings and facilitated communications. The TAC met 6 times involving city/town appointed representatives in order to engage community participation and local involvement in regional transportation planning and project development. Topics (some with guest speakers) included Ten Year Plan (TYP) Project Planning for 2025 – 2034, Road Safety Audits, NH Route 11 Alton-Gilford

Planning Study Update, Scoring of Proposed TYP Projects, Update on the Regional Plan and Congestion Mitigation Air Quality Application Process, Regional Bicycle Group Update, 2022 Traffic Count Summary, Charging & Fueling Infrastructure Discretionary Grant Program, and Processed Glass Aggregate.

- **Bicycle and Pedestrian Planning.** Updated draft of state-wide Bicycle and Pedestrian Plan.
- **Regional Transportation Plan.** Drafted Regional Transportation Plan. Included additional crash data information so Plan now can be used for more grant opportunities (Safe Streets For All).
- **Ten Year Plan (TYP) Funding and Project Prioritization (TYP 2025 – 2034):** Worked with towns, NH DOT and GACIT to develop project scopes and cost estimates.
  - **Meredith** – NH Route 25 intersection improvements at Laker Lane, True Road, Quarry Road, and Patrician Shores (additional funding).
  - **Laconia** – Union Avenue improvements.
- **Data Collection & Analysis.** Collected traffic count data at 148 assigned locations throughout the region for NHDOT along with 17 municipal requested counts. Worked on updating Road Surface Management System (RSMS) assessment for one community.

The LRPC is a participation-based organization where Commissioners have the final say on the annual budget and can determine what services the organization provides. • Ashland representatives to the LRPC during FY23 were:

<b>Commissioner</b> Mardean Badger	<b>Term Expiration</b> 07/06/25	<b>TAC Member</b> Robert Letourneau	<b>Term Expiration</b> 04/01/23
<b>Executive Board</b> Mardean Badger	<b>Position</b> At Large	<b>TAC Alternate</b> Craig Moore	<b>Term Expiration</b> 12/06/23
<b>Alternate</b> Vacant	<b>Term Expiration</b>		

Respectfully submitted,  
*Jeffrey R. Hayes*  
 Executive Director



**TOWN OF ASHLAND**  
**STATE OF NEW HAMPSHIRE**  
**2024 TOWN WARRANT**

**To the inhabitants of the Town of Ashland, in the County of Grafton, and the State of New Hampshire, qualified to vote in town affairs:**

**You are hereby notified to meet at two o'clock in the afternoon in the Ashland School Cafeteria, Education Drive, Ashland, New Hampshire, on February 3, 2024 for the first session of the Annual Town Meeting for the transaction of all business other than voting by official ballot.**

**In accordance with the action on Article 3 of the 1999 Town Meeting (pursuant to RSA 40:13), the second session of the Annual Town Meeting to elect officers by official ballot and to vote on questions required by law to be inserted on said official ballot, shall be held on Tuesday, March 12, 2024 at eight o'clock in the forenoon at the William J. Tirone Gymnasium, 27 Highland Street, Ashland, New Hampshire. The polls will not close before seven o'clock in the evening.**

# **TOWN OF ASHLAND, NEW HAMPSHIRE**

## **2024 DELIBERATIVE SESSION MINUTES**

### **FEBRUARY 3, 2024**

In accordance with the legally posted warrant, Moderator Glenn Dion, called the session to order at 2:00 PM on February 3, 2024. Officials at the head table were: Board of Selectmen Robert Letourneau, Andrew Fitch, Rebecca Hartley, Charles Bozzello; Legal Counsel Naomi Butterfield ; Moderator Glenn Dion; Town Clerk Patricia Tucker; Budget Committee Kendall B. Hughes, David Unangst, David Ruell, Sandra Coleman

Election officials also present were Supervisors of the Checklist Bev Ober, Terri Linden, Patti Bickford.

The Pledge of Allegiance was led by Moderator Dion.

Moderator Dion read the following articles -

#### **ARTICLE 1**

**To choose by non-partisan ballot:**

**Two (2) Members of the Board of Selectmen for a term of three (3) years; One (1) Moderator for a term of two (2) years; One (1) Town Clerk/Tax Collector for a term of Three (3) years; One (1) Supervisor of the Checklist for a term of six (6) years; One (1) Trustee of Trust Funds for a term of three (3) years; One (1) member of the Board of Library Trustees for a term of three (3) years; Two (2) members of the Budget Committee for term of three (3) years; One (1) Cemetery Trustee for three (3) years.**

**Board of Selectmen     Andrew Fitch, Meghan Semiao, Jennie Angell**

**Town Clerk/Tax Collector – Rebecca Hartley**

**Trustee of Trust Funds – Lisa Rollins**

**Library Trustee – Mardean Badger**

**Budget Committee – Kendall B. Hughes, Michelle M. Roloff**

**Cemetery Trustee – Michelle M. Roloff**

**Supervisor of the Checklist – Beverly Ober**

**Town Moderator -**

#### **ARTICLE 2 ZONING ORDINANCE**

**Are you in favor of adding this statement to Article 8 “Miscellaneous Provisions” of the Ashland Zoning Ordinance: *“Corrections: The Planning Board has the authority to correct typographical and punctuation errors in this Zoning Ordinance and to assign and modify numbering and sections of this Zoning Ordinance provided that no substantive changes to the ordinance shall occur as a result of the changes.”***

**No discussion – will appear on the ballot as written.**

### **ARTICLE 3 ZONING ORDINANCE**

**Are you in favor of replacing the old map and lot numbers in the Zoning Ordinance (sections 2.2b, 3.3.3.1 and 3.3.3.2) and in the addendum “Zoning Districts (December 2002)” with the new lot numbers that were assigned by CAI AxisGIS for the Town of Ashland tax maps?**

**Discussion – no amendments – will appear on the ballot as written.**

### **ARTICLE 4 BUILDING REGULATIONS**

**Are you in favor of amending Article 2 of the Ashland Building Regulations, “Duties of the Building Inspector” to include the additional duties of issuing certificates of occupancy and retaining and making available to the public all documents as required by state law?**

**No discussion – will appear on the ballot as written**

### **ARTICLE 5 BUILDING REGULATIONS**

**Are you in favor of amending Article 3.1 of the Ashland Building Regulations to require a building permit for any new or structural alteration to buildings over 200 square feet, instead of requiring them for projects over \$800?**

**Discussion – no amendments - will appear on the ballot as written**

### **ARTICLE 6 BUILDING REGULATIONS**

**Are you in favor of amending Article 3.5 of the Ashland Building Regulations to require permits for all mechanical work, as required by the current State Building Code?**

**Discussion – no amendments - will appear on the ballot as written**

### **ARTICLE 7 BUILDING REGULATIONS**

**Are you in favor of amending Article 3 of the Ashland Building Regulations to specifically provide that contractors are responsible for ensuring that the state building and fire codes are met?**

**No discussion – will appear on the ballot as written**

### **ARTICLE 8 BUILDING REGULATIONS**

**Are you in favor of amending Article 7.4 of the Ashland Building Regulations to provide that all demolition done pursuant to a demolition permit must be completed within 6 months?**

**No discussion – will appear on the ballot as written**

### **ARTICLE 9 BUILDING REGULATIONS**

**Are you in favor of amending Article 7.5 of the Ashland Building Regulations to require that all chimneys be constructed, altered, or repaired in accordance with the current State adopted building codes?**

**No discussion – will appear on the ballot as written**

### **ARTICLE 10 BUILDING REGULATIONS**

**Are you in favor of deleting Article 7.6 of the Ashland Building Regulations which provides that no wallpaper or other combustible material shall be laid over any thimble or any thimble hole in the chimney? This provision is unnecessary as it is already contained in the State Building Codes.**

**No discussion – will appear on the ballot as written**

## **ARTICLE 11 BUILDING REGULATIONS**

**Are you in favor of deleting Article 7.7 of the Ashland Building Regulations regarding the location of smoke pipes? This provision is unnecessary as it is already contained in the State Building Codes.**

**No discussion – will appear on the ballot as written**

## **ARTICLE 12 BUILDING REGULATIONS**

**Are you in favor of amending Article 8 of the Ashland Building Regulations to exempt from the Ordinance the construction of accessory buildings of less than 200 square feet, rather than exempting non-residential necessary buildings costing less than \$800?**

**Discussion – no amendments – will appear on the ballot as written**

## **ARTICLE 13 BUILDING REGULATIONS**

**Are you in favor of amending Article 9 of the Ashland Building Regulations to clarify that all appeals must be based on a claim that the true intent of the code or the rules adopted thereunder have been incorrectly interpreted, the provisions of the code do not fully apply, or an equally good or better form of construction is proposed?**

**No discussion – will appear on the ballot as written**

## **ARTICLE 14 ISSUANCE OF \$6.2M BOND FOR THOMPSON ST, HIGH ST, SMITH HILL RD, AND WINONA RD - NO TAX IMPACT**

**To see if the Town will vote to raise and appropriate the sum of \$6,200,000 for the purpose of conducting infrastructure improvements on Thompson Street, High Street, Smith Hill Road and Winona Road, that will qualify the Town for federal and state funds, such sum to be raised by the issuance of serial bonds and notes not to exceed \$6,200,000 under, and in compliance with, the provisions of the Municipal Finance Act (NH RSA 33:1 et seq., as amended) and to authorize the Town officials to issue and negotiate such bonds or notes and determine the rate of interest thereon, and to take such actions as may be necessary to affect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interest of the Town. Additionally, to authorize the Town to apply for and accept grants or other funds that may reduce the amount to be repaid and participate in the State Revolving Fund (SRF) RSA 486.14 established for this purpose, and to allow the Town to expend such monies as become available from the federal and state governments and pass any vote relating thereto. (3/5<sup>th</sup> ballot vote Required)**

**Recommended by the Board of Selectmen 5-0**

**Recommended by the Budget Committee 4-1**

**Discussion – will need to pass this article in order to apply for funds – no amendments – will appear on the ballot as written**

## **ARTICLE 15 WASTE TO ENERGY FACILITY NO TAX IMPACT REVENUE BOND**

**Shall the Town of Ashland vote to raise and appropriate the sum of \$135,000,000 for the purpose of designing, permitting and constructing a 12 megawatt Town owned Waste to Energy Facility, on Town owned property, on a site approved by the State of New Hampshire adjacent to the Town's Waste Water Treatment Facilities, with said sum to be raised by borrowing in accordance with RSA 33:6-b with said bonds to be conditioned on the first payments to be made following the operation of the Waste to Energy Facility.**

**\$135,000,000 of such sum to be raised by the issuance of bonds or notes for a period not to exceed 30 years under and in accordance with the Municipal Finance Act (RSA 33), and**

**To authorize the Board of Selectmen and the Town Treasurer to issue, negotiate, sell and deliver such bonds or notes and to determine the rate of interest thereon and the maturity and other terms thereof in accordance with the**

**Municipal Finance Act (RSA 33); and To authorize the Board of Selectmen to apply for, contract for, obtain and expend any Federal, State or other available aid or funds toward the project in accordance with the terms and conditions under which they are received and to comply with all laws applicable to said project and to borrow in anticipation of the receipt of such funds and on the issuance of such bonds or notes as provided by the Municipal Finance Act (RSA 33), and**

**To authorize the Board of Selectmen to implement such cost-effective solutions as are presented in the future that they deem to be in the best interests of the Town that may result in a lesser amount of expenditure than is authorized by this warrant article; and**

**Once said facility is constructed and operating it shall be part of the Town's Municipal Lighting Plant, be authorized to sell surplus electrical energy beyond the needs of the Municipal Lighting Plant to provide electrical service to Town residences and businesses it has produced, in accordance with State and Federal laws with the proceeds of such sales to be utilized for the repayment of any debts, bonds or notes issued on behalf of the Waste to Energy Plant and for the maintenance and upkeep of the facility with additional funds to be placed in a depreciation account to provide for future costs, expenses and maintenance of the Waste to Energy Plant with funds to be provided for street and traffic control lighting, in addition to which funds shall be provided to the Town in lieu of property taxes, to reduce Town Debt and expenses of any nature; and**

**The Waste to Energy Facility shall provide for the removal of all ash and other wastes passing through the facility to be recycled or disposed of at facilities properly licensed and located outside of the Town of Ashland; and**

**To authorize the Board of Selectmen to take any and all actions or to pass any other vote necessary to carry out the project in the best interests of the Town of Ashland? (3/5<sup>th</sup> ballot vote Required)**

**Recommended by the Board of Selectmen 4-1 - Recommended by the Budget Committee 4-1**

**Motion by Frank Garcia, seconded by James Joyce to not allow Jeremy Smith of Waldron Engineering to speak and answer questions – Hand count vote failed.**

**Motion to amend by Matthew Angell, seconded by Jennie Angell Article 15 by adding to paragraph 5 after “it has produced” the following – and include all revenues associated with the operation of the proposed facility, including tipping fees” – amendment passed by hand vote.**

**Discussion – motion to move the question Amanda Loud, seconded by Jeanette Stewart – passed by hand count**

**Motion number 2 - to amend by Matthew Angell, seconded by Jennie Angell Article 15 to read “to raise and appropriate funds to obtain approval from the site evaluation committee. If not available to obtain all permits and resolve all environmental issues prior to issuing the bond”.**

**This motion was tabled.**

**Motion by Joe Mazzone, seconded by Tom Moulis to amend the article to change the appropriation from \$135 million to \$1.00.**

**Discussion – question moved by Amanda Loud, seconded by Rick Pare – so voted**

**Secret ballot [asked for by 5 registered voters]. Meeting recessed to allow for those present to vote – results Yes 41, No 29. Motion passed.**

**Moved by Matthew Angell, seconded by Amanda Loud to restrict reconsideration of Article 15 – passed by hand count.**

**Amendment number 2 was taken off the table and was rescinded by Matthew Angell.**

**Article will appear on the ballot as amended.**



**ARTICLE 16 INFILTRATION/INFLOW STUDY- L.W. PACKARD MILL SITE - NO TAX IMPACT**

To see if the Town of Ashland will vote to raise and appropriate the sum of \$100,000 for the purpose of conducting an infiltration/inflow study at the former L.W. Packard Mill site, that will qualify the Town for Federal and State funds, such sum to be raised by the issuance of serial bonds and notes not to exceed \$100,000 under, and in compliance with, the provisions of the Municipal Finance Act (NH 33:1 et seq., as amended) and to authorize the Town Officials to issue and negotiate such bonds or notes and determine the rate of interest thereon, and to take such actions as may be necessary to affect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interests of the Town, Additionally, to authorize the Town to apply for and accept grants or other funds that may reduce the amount to be repaid and participate in the State Revolving Fund (SRF) RSA 486:14 established for this purpose, and to allow the Town to expend such monies as become available from the Federal and State governments and pass any vote relating thereto. It is anticipated that the Town will receive up to \$100,000 in principal forgiveness from the State Revolving Fund loan program. If the loan and principal forgiveness is not received, the Town will not proceed with this work. (3/5<sup>th</sup> ballot vote Required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

Discussion – no amendments – will appear on the ballot as written.

**ARTICLE 17 TOWN BUDGET                      Estimated Tax Impact \$7.97**

Shall the Town of Ashland vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant as amended by vote of the first session, for the purposes as set forth therein, totaling \$3,522,311? Should this article be defeated, the default budget shall be \$3,287,081, which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-1

Motion by David Ruell, seconded by Jeanette Stewart to add \$12,000 to the budget raising it to \$3,534,311 with the intention that the added funds be used to move the bandstand at the ballpark.

Discussion – vote by hand count – motion failed

Article will appear on the ballot as written.

**ARTICLE 18 ELECTRIC DEPARTMENT BUDGET                      NO TAX IMPACT**

Shall the Town of Ashland vote to raise and appropriate as the Ashland Electric Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant as amended by vote of the First Session, for the purposes set forth therein totaling \$3,443,990? Should this article be defeated the default budget shall be \$3,425,011 which is the same as last year with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-1

No discussion – will appear on the ballot as written

**ARTICLE 19 WATER DEPARTMENT BUDGET NO TAX IMPACT**

Shall the Town of Ashland vote to raise and appropriate as the Ashland Water Department operating budget not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$399,381? Should this article be defeated, the default budget shall be \$388,446 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 20 SEWER DEPARTMENT BUDGET NO TAX IMPACT**

Shall the Town of Ashland vote to raise and appropriate as the Ashland Sewer Department operating budget not including appropriations by special warrant articles and other appropriations separately, the amount set forth on the budget posted with the warrant or as amended by vote of the First Session, for the purposes set forth therein totaling \$817,689? Should this article be defeated, the default budget shall be \$812,754 which is the same as last year, with certain adjustments required by previous action of the Town of Ashland or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 21 CONTINGENCY FUND NO TAX IMPACT**

Shall the Town of Ashland vote to establish a contingency fund for the current year for unanticipated expenses that may arise and appropriate \$25,000 to be deposited into the fund? The sum to come from the unassigned fund balance and no amount to be raised from taxation. Any appropriation left in the contingency fund at the end of the year will lapse to the general fund. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-1

Discussion – no amendments – will appear on the ballot as written.

**ARTICLE 22 FIRE DEPARTMENT CAPITAL RESERVE FUND - ESTIMATED TAX IMPACT \$0.11**

Shall the Town of Ashland vote to raise and appropriate the sum of \$50,000 to be added to the Fire Department Capital Reserve Fund established in 2013 for the purpose of repairing or purchasing Fire Department vehicles? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 23 POLICE DEPARTMENT CAPITAL RESERVE FUND POLICE STATION**

**ESTIMATED TAX IMPACT \$0.06**

To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purposes of purchasing or constructing a Police Station to include associated engineering fees including applicable studies and to raise and appropriate the sum of \$25,000 to be place in such fund, and further to appoint the Selectmen as agents to expend from said fund.

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 24 POLICE DEPARTMENT CAPITAL RESERVE FUND**

**ESTIMATED TAX IMPACT \$0.06**

Shall the Town of Ashland raise and appropriate the sum of \$25,000 to be deposited into the Police Department Capital Reserve Fund established in 2013 for the purpose of repairing and purchasing Police Department vehicles? (Majority vote Required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 25 PUBLIC WORKS CAPITAL RESERVE FUND - ESTIMATED TAX IMPACT \$0.06**

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited into the Department of Public Works Capital Reserve Fund established in 2016 for the purpose of vehicles and equipment, replacement, or repairs? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 26 ROAD & BRIDGE CAPITAL RESERVE FUND - ESTIMATED TAX IMPACT \$0.28**

Shall the Town of Ashland vote to raise and appropriate the sum of \$125,000 to be deposited into the Road and Bridges Capital Reserve Fund established in 2013? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 27 PLOW TRUCK - ESTIMATED TAX IMPACT \$0.45**

Shall the Town of Ashland vote to raise and appropriate the sum of \$200,552 to be deposited into the Public Works Equipment Capital Reserve Fund for the purchase of a 6-wheel plow truck? (Majority Vote Required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

Discussion – no amendments - will appear on the ballot as written

## **ARTICLE 28 BUILDING MAINTENANCE AND REPAIR CAPITAL RESERVE FUND**

### **ESTIMATED TAX IMPACT \$0.06**

Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited into the Building Maintenance and Capital Reserve Fund for the purpose of maintaining and repairing all Town Buildings? (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-1

No discussion – will appear on the ballot as written

## **ARTICLE 29 DISORDERLY ACTIONS ORDINANCE**

**ORDINANCE RELATIVE TO PROHIBITING CERTAIN DISORDERLY ACTIONS WHICH THREATEN THE PUBLIC PEACE, HEALTH AND SAFETY, AND REGULATING CERTAIN USES OF PUBLIC STREETS, WAYS AND SQUARES WITH THE TOWN OF ASHLAND, NEW HAMPSHIRE**

Pursuant to RSA 31:39, it is hereby ordained by the Town of Ashland, New Hampshire, as follows:

**DISORDERLY ACTIONS:** A person shall be guilty of disorderly actions if:

- I.** Such person creates a condition which is hazardous to such person or another in a Public Place by any action which serves no legitimate purpose; or
- II.** Such person
  - a.** Engages in fighting or violent, tumultuous or threatening behavior in a Public Place; or
  - b.** Directs at another person in a Public Place obscene, derisive, or offensive words which are likely to provoke a violent reaction on the part of any ordinary person; or
  - c.** Obstructs vehicular or pedestrian traffic on any public street or sidewalk or the entrance of any public building; or
  - d.** Engages in conduct in a Public Place which substantially interferes with a criminal investigation, a firefighting operation to which RSA 154:17 is applicable, the provision of emergency medical treatment, or the provision of other services when traffic or pedestrian management is required; or
  - e.** Knowingly refuses to comply with a Lawful Order of a peace officer to move from any Public Place; or
- III.** Such person dumps, discards, deposits, throws or leaves, or causes or permits the dumping, discarding, depositing, throwing, or leaving of litter on any public place.
- IV.** Such persons who carries, transports, possesses or otherwise has under his control and intoxicating liquor, within the limits of or upon any way, public place, public building or grounds of any public building, except in the original container and with the seal unbroken.
- V.** Such person urinates or defecates on any public place or property, or in any private place or property viewable from any public place; or who fornicates or exposes their genitals on any public place or property, or in any private place or property viewable from any public place, under any circumstances which they should know will likely cause affront or alarm.

### **ADDITIONAL PROVISIONS**

- VI. DEFINITIONS:** As used in the Ordinance,
  - a.** “Intoxicating Liquor”: shall have the same meaning as defined in RSA 21:33
  - b.** “Lawful Order” means:

1. A command used to any person for the purpose of preventing such person from committing any offense when an officer has reasonable grounds to believe that such person is about to commit any such offense, or when such person is engaged in a course of conduct which makes the commission of such an offense imminent; or
2. A command issued to such person to stop such person from continuing to commit any offense when an officer has reasonable grounds to believe that such person is presently engaged in conduct which constitutes any such offense.
- c. “Litter” means any and all waste products, paper, cans, bottles, glass, rubbish, refuse, garbage, trash debris, animal carcasses, organic waste, or other discarded materials of any kind and description, whether solid, liquid or gaseous.
- d. “Public Building” means any local government or school offices, facilities, or buildings.
- e. “Public Place” means any place within the Town of Ashland to which the public or a substantial group has access. The term includes, but is not limited to, public ways, sidewalks, parking lots, retaining walls, parks, recreation areas, schools, medical or government offices or facilities, and the lobbies or hallways of apartment buildings, dormitories, hotels, or motels.
- f. “Way” shall have the same meaning as defined in RSA 259:125.

## **VII**

**PENALTIES:** any person who violates the provisions of this ordinance shall be guilty of a violation, punishable by a fine of not less than \$50.00 but not exceeding \$1000.00.

## **XI.**

**SEVERABILITY:** If any provisions or language herein is found to be invalid or unenforceable, superseded, or preempted under any law or regulation, such invalid shall not affect any other remaining provision or language which can be given effect without the invalidated portion.

## **XII**

**HEADINGS:** The section numbers and headings contained herein are intended for convenience only and are not to be used in the interpretations of this Ordinance.

## **XIII**

**REFERENCES:** As used herein, references to New Hampshire Statutes shall be to current Revised Statutes Annotated, or its successors as amended, superseded, or revised.

This Ordinance shall take effect upon passage and shall remain in full force and effect until amended or repealed by appropriate authority. This Ordinance supersedes all prior ordinances or similar subject matter. (Majority Vote Required)

**Recommended by the Board of Selectmen 5-0**

**No discussion – will appear on the ballot as written**

## **ARTICLE 30 NOISE ORDINANCE**

**ORDINANCE RELATIVE TO THE PROHIBITING CERTAIN DISTURBANCE WHICH THREATEN THE PUBLIC PEACE WITHIN THE TOWN OF ASHLAND, NEW HAMPSHIRE.**

**Pursuant to RSA 31:39, it is hereby ordained by the Town of Ashland, New Hampshire, as follows:**

**DISORDERLY ACTIONS:** A person shall be guilty of disturbing the peace if:



- I. Such person causes a breach of the peace, public inconvenience, annoyance or alarm, or creates a risk thereof; by:**
  - 1. Making loud and unreasonable noises in a Public Place, or making loud unreasonable noises in a private place which can be heard in a Public Place or other private places, which noises would disturb a person of average sensibilities, or continuing, or causing or allowing to be made or continuing any of the foregoing noises having been requested by any person to diminish or terminate such noises; or**
  - 2. Disrupting the orderly conduct of business in any public or governmental facility; or**
  - 3. Disputing any lawful assembly or meeting of persons without lawful authority; or**
  - 4. Making loud and unreasonable noises by operating any mechanically powered saw, grinder, drill, lawn mower or garden tool, or similar device used outdoors with the exception of snow removal equipment, between the hours of 10:00 PM and 6:00 AM Monday through Saturday and between the hours of 10:00 PM and 8:00 AM on Sunday; or**
  - 5. Making loud or unreasonable noises by loading, unloading, opening, closing, or otherwise handling boxes, crates, containers, building materials, trash cans, dumpsters, or similar objects between the hours of 10:00 PM and 6:00 AM; or**
  - 6. Operating any motor vehicle in a Public Place so as to make excessive noise by any of the following means:**
    - a. Misuse of power, acceleration, or tractions so as to spin the wheels or lose traction.**
    - b. Misuse of brake and stopping power in the deceleration of a motor vehicle where no legitimate emergency exists,**
    - c. Misuse of power, acceleration or traction by means of rapid upshift, downshift or changing of transmission gears,**
    - d. Racing of engine by means of the accelerator, carburetor, of gear selector, either when the motor vehicle is in motion or stationary.**
  - 7. Commercial Logging Operations hours of operation will exclude the following hours: 10 PM thru 7AM Monday thru Saturday and 10 PM thru 8AM on Sunday. This includes but not limited to unloading and loading of equipment and logs from truck, the running of chain saws chippers, skidders, and tree shears.**
- II. DEFINITIONS: As used in the Ordinance,**
  - 1. Lawful Order means**
    - a. “Loud Noise” means any noise as prior described in Section 1. herein.**
    - b. “Public Building” means any governmental or school offices, facilities, or buildings.**
    - c. “Public Place” means any place within the Town of Ashland to which the public or a substantial group has access. This term includes, but not limited to public ways, sidewalks, schools, medical or governmental offices or facilities, and their lobbies or hallways of apartment buildings, dormitories, hotels, or motels,**
    - d. “Way” shall have the same meaning as defined in RSA 259:125.**
- III. EXCEPTIONS: The following uses and activities shall be exempt from regulation under this Ordinance**
  - a. Noises of safety signals and warning devices when used for the purpose for which they were intended and emergency pressure relief valves;**
  - b. Noises resulting from any authorized vehicles, when responding to an emergency call or acting in time of emergency;**
  - c. Noises resulting from emergency and maintenance work as performed by the Town of Ashland and its employees, the State of New Hampshire, or other public utility companies, noises resulting from the provision of municipal or utility services, noises resulting from private persons engaged in snowplowing services;**
  - d. Any other noise resulting from activities of a temporary duration as permitted by law and for which a license or permit thereof has been granted or issued by the Town of Ashland;**
  - e. Parades and other public gatherings for which the Town of Ashland has issued a permit;**
  - f. Bells, chimes or carillons that are presently installed and in use for any purpose;**

g. Agricultural operations under RSA 430 c:1, c:2, c:3, c:4;

- IV. **APPLICATION FOR SPECIAL PERMIT:** Prior to the commencement of activity which may violate the Ordinance, application for a special permit for relief from this Ordinance on the basis of undue hardship or any other reasonable grounds may be made by submitting a request in writing to the Board of Selectmen with a copy to the Chief of Police. Any permit granted by the Selectmen shall be in writing and set forth all conditions pertaining to the specified noise and a reasonable time limit for its abatement.
- V. **PENALTIES:** Any person who violates the provisions of this Ordinance shall be guilty of a violation, punishable by a fine of not less than \$50.00, but not exceeding \$1000.00
- VI. **SEVERABILITY:** If any provisions or language herein is found to be invalid or unenforceable, superseded, or preempted under any law or regulation, such invalid it shall not affect any other remaining provision or language which can be given effect without the invalidated portion.
- VII. **HEADINGS:** The section numbers and headings contained herein are included for convenience only and are not to be used in the interpretations of this Ordinance.
- VIII. **REFERENCES:** As used herein, references to New Hampshire Statutes shall be to the current Revised Statutes Annotated, or its successors as amended, superseded, or revised.

This Ordinance shall take effect upon passage and shall remain in full force and effect until amended or repealed by appropriate authority. This Ordinance supersedes all prior ordinances on similar subject matter. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Discussion – no amendments – will appear on the ballot as written.

#### **ARTICLE 31 BY PETITIONESTIMATED TAX IMPACT \$0.01**

To see if the Town of Ashland will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) for the fiscal year 2024-2025 to support Voices Against Violence, a non-profit crisis center and shelter providing emergency shelter, court and hospital accompaniment, and general support to woman, men and children who are victims of domestic and sexual violence, stalking, human trafficking, and bullying? (Majority Vote Required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

#### **ARTICLE 32 BY PETITIONESTIMATED TAX IMPACT \$0.02**

To see if the Town will vote to raise and appropriate the sum of Nine Thousand Six Hundred and Ninety Two Dollars (\$9,692) for Pemi-Baker Hospice & Home Health. As a non-profit agency, PBH&HH provides services without regard to ability to pay and serves many uninsured and underinsured clients. Many of the services PBH&HH provides are not covered fully by insurance. The requested appropriation amounts to less than \$5.00 per year per resident, based on the recent census data, and represents a small fraction of the costs of providing services to the residents in their homes.

PBH&HH home health, hospice, and palliative care services in the Ashland community, as well as free educational programs, workshops, and bereavement counseling. These services to uninsured or underinsured patients help the town limit welfare payments for medical services. (Majority vote required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-1

No discussion – will appear on the ballot as written

**ARTICLE 33 BY PETITION ESTIMATED TAX IMPACT \$0.03**

We registered voters in the Town of Ashland present this petitioned article to be included in the 2024 Town of Ashland Warrant:

Shall the voters raise and appropriate Twelve Thousand Dollars (\$12,000.00) to Grafton County Senior Citizens Council, Inc. for services for Ashland residents. From July 1, 2022 to June 30, 2023, Grafton County Senior Citizens Council, Inc. provided services for 139 Ashland residents, and ServiceLink provided services for 29 residents. These services included nutrition, transportation, outreach support, ServiceLink, support, and more. The cost of providing these services was \$128,153.42 (Majority Vote Required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 34 BY PETITION ESTIMATED TAX IMPACT \$0.00**

To raise and appropriate the sum of \$1,250 for Transport Central to provide rides for qualified Ashland residents to medical appointments? (Majority Vote Required)

Recommended by the Board of Selectmen

Recommended by the Budget Committee 5-0

No discussion – will appear on the ballot as written

**ARTICLE 35 BY PETITION ESTIMATED TAX IMPACT \$0.01**

To See if the Town of Ashland will raise and appropriate funds totaling \$3,500 to Lakes Region Mental Health Center (LRMHC) for the delivery of High-Level Access to Mental Health Care. In addition to comprehensive mental health services, residents have 24/7 access to the LRMHC Mobile Crisis Response Team that will report to a mental health emergency wherever the individual is located whether that be at home, work, school or elsewhere in the community. Services are provided to anyone in need, regardless of their ability to pay.

LRMHC is designated by the State of New Hampshire as the community mental health center serving Belknap and southern Grafton counties. LRMHC served 3,622 children, families, adults and elders in fiscal year 2023, 54 were Ashland residents. LRMHC provided \$8,556 in charitable care to Ashland residents? (Majority Vote Required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-1

No discussion – will appear on the ballot as written

**ARTICLE 36 BY PETITION ESTIMATED TAX IMPACT \$0.01**

Shall the Town vote to raise and appropriate the sum of \$5,000.00 for the purpose of supporting Hospice Care, Nursing, Therapy and Aide Care to homebound residents who are at medical or social risk, and immunization services. (Majority Vote Required)

Recommended by the Board of Selectmen 5-0

Recommended by the Budget Committee 4-1

Discussion -no amendments – will appear on the ballot as written

**ARTICLE 37 BY PETITION LIBRARY CAPITAL RESERVE FUND**

**ESTIMATED TAX IMPACT \$0.06**

**Shall the Town of Ashland vote to raise and appropriate the sum of \$25,000 to be deposited into the Ashland Library Building Capital Reserve Fund established in 2015 for the purpose of purchasing, building, and/or renovating a facility (including furnishings and equipment) for the Ashland Town Library? (Majority vote required)**

**Not Recommended by the Board of Selectmen 0-5**

**Recommended by the Budget Committee 3-2**

**No discussion – will appear on the ballot as written**

**ARTICLE 38 BY PETITION ESTIMATED TAX IMPACT \$0.01**

**To See if the town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) to be deposited into the account of the Ashland Historical Society for the purpose of maintenance and repairs to the Whipple House Museum, owned by the Town of Ashland? (Majority vote required)**

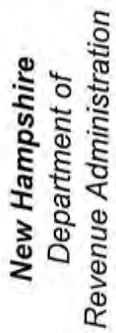
**Recommended by the Board of Selectmen 5-0**

**Recommended by the Budget Committee 4-0-1**

**No discussion – will appear on the ballot as written**

**Meeting adjourned at 5:58 PM.**

**Patricia Tucker, Ashland Town Clerk**



2024  
MS-737

## Proposed Budget

## Ashland

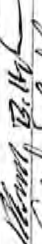

For the period beginning January 1, 2024 and ending December 31, 2024

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: January 29<sup>th</sup> 2024

## BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Herndon B. Hughes	Chairman	
David L. Rife	Vice Chair	
David Unquist	BC Member	
Andrew Fible	BOS	
Jesse Farn?	BC Member Alt.	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:  
<https://www.proptax.org/>

**For assistance please contact:**  
NH DRA Municipal and Property Division  
(603) 230-5090





## Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2023	Appropriations for period ending 12/31/2023	Selectmen's Appropriations for period ending 12/31/2024 (Recommended) (Not Recommended)	Selectmen's Appropriations for period ending 12/31/2024 (Recommended) (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Recommended) (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Recommended) (Not Recommended)
<b>General Government</b>								
4130	Executive	17	\$172,631	\$187,760	\$189,773	\$0	\$189,773	\$0
4140	Election, Registration, and Vital Statistics	17	\$41,353	\$42,957	\$56,552	\$0	\$56,552	\$0
4150	Financial Administration	17	\$138,604	\$176,820	\$166,851	\$0	\$166,851	\$0
4152	Property Assessment	17	\$50,673	\$49,101	\$15,101	\$0	\$15,101	\$0
4153	Legal Expense	17	\$24,822	\$30,000	\$30,000	\$0	\$30,000	\$0
4155	Personnel Administration	17	\$452,240	\$524,536	\$569,389	\$0	\$569,389	\$0
4191	Planning and Zoning	17	\$10,403	\$13,030	\$14,030	\$0	\$14,030	\$0
4194	General Government Buildings	17	\$27,894	\$43,376	\$43,626	\$0	\$43,626	\$0
4195	Cemeteries	17	\$0	\$1	\$1	\$0	\$1	\$0
4196	Insurance Not Otherwise Allocated	17	\$64,497	\$65,577	\$86,571	\$0	\$86,571	\$0
4197	Advertising and Regional Associations		\$0	\$0	\$0	\$0	\$0	\$0
4198	Contingency		\$0	\$0	\$0	\$0	\$0	\$0
4199	Other General Government	17	\$0	\$25,001	\$1	\$0	\$1	\$0
<b>General Government Subtotal</b>			<b>\$983,117</b>	<b>\$1,158,159</b>	<b>\$1,171,895</b>	<b>\$0</b>	<b>\$1,171,895</b>	<b>\$0</b>
<b>Public Safety</b>								
4210	Police	17	\$503,132	\$558,660	\$591,098	\$0	\$591,098	\$0
4215	Ambulances	17	\$76,306	\$76,306	\$116,664	\$0	\$116,664	\$0
4220	Fire	17	\$514,090	\$358,157	\$432,679	\$0	\$432,679	\$0
4240	Building Inspection	17	\$31,350	\$33,390	\$32,469	\$0	\$32,469	\$0
4290	Emergency Management	17	\$3,700	\$1,000	\$1,000	\$0	\$1,000	\$0
4299	Other Public Safety		\$0	\$0	\$0	\$0	\$0	\$0
<b>Public Safety Subtotal</b>			<b>\$1,128,578</b>	<b>\$1,027,513</b>	<b>\$1,173,910</b>	<b>\$0</b>	<b>\$1,173,910</b>	<b>\$0</b>



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2023	Appropriations for period ending 12/31/2023	Selectmen's Appropriations for period ending 12/31/2024 (Recommended)	Selectmen's Appropriations for period ending 12/31/2024 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Not Recommended)
<b>Airport/Aviation Center</b>								
4301	Airport Administration		\$0	\$0	\$0	\$0	\$0	\$0
4302	Airport Operations		\$0	\$0	\$0	\$0	\$0	\$0
4309	Other Airport		\$0	\$0	\$0	\$0	\$0	\$0
<b>Airport/Aviation Center Subtotal</b>			\$0	\$0	\$0	\$0	\$0	\$0
<b>Highways and Streets</b>								
4311	Highway Administration	17	\$255,716	\$264,736	\$292,073	\$0	\$292,073	\$0
4312	Highways and Streets	17	\$278,345	\$261,241	\$266,992	\$0	\$266,992	\$0
4313	Bridges		\$0	\$0	\$0	\$0	\$0	\$0
4316	Street Lighting		\$0	\$0	\$0	\$0	\$0	\$0
4319	Other Highway, Streets, and Bridges	17	\$29,424	\$76,002	\$115,727	\$0	\$115,727	\$0
<b>Highways and Streets Subtotal</b>			\$563,485	\$601,979	\$674,792	\$0	\$674,792	\$0
<b>Sanitation</b>								
4321	Sanitation Administration		\$0	\$1,541	\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	17	\$205,647	\$163,825	\$186,263	\$0	\$186,263	\$0
4325	Solid Waste Facilities Clean-Up		\$0	\$0	\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal		\$0	\$0	\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0	\$0	\$0
<b>Sanitation Subtotal</b>			\$205,647	\$165,366	\$186,263	\$0	\$186,263	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2023	Appropriations for period ending 12/31/2023	Selectmen's Appropriations for Appropriations period ending 12/31/2024 (Recommended)	Selectmen's Appropriations for Appropriations period ending 12/31/2024 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Not Recommended)
<b>Water Distribution and Treatment</b>								
4331	Water Administration		\$0	\$1,541	\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0	\$0	\$0
4339	Other Water		\$0	\$0	\$0	\$0	\$0	\$0
<b>Water Distribution and Treatment Subtotal</b>			\$0	\$1,541	\$0	\$0	\$0	\$0
<b>Electric</b>								
4351	Electric Administration		\$0	\$4,022	\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0	\$0
<b>Electric Subtotal</b>			\$0	\$4,022	\$0	\$0	\$0	\$0
<b>Health</b>								
4411	Health Administration	17	\$1,525	\$2,355	\$2,355	\$0	\$2,355	\$0
4414	Pest Control	17	\$0	\$1,100	\$1,133	\$0	\$1,133	\$0
4415	Health Agencies and Hospitals		\$0	\$0	\$0	\$0	\$0	\$0
4419	Other Health		\$0	\$0	\$0	\$0	\$0	\$0
<b>Health Subtotal</b>			\$1,525	\$3,455	\$3,488	\$0	\$3,488	\$0





## Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2023	Appropriations for period ending 12/31/2023	Selectmen's Appropriations for period ending 12/31/2024 (Recommended)	Selectmen's Appropriations for period ending 12/31/2024 (Not Recommended)	Budget Committee's period ending 12/31/2024 (Recommended)	Budget Committee's period ending 12/31/2024 (Not Recommended)
<b>Welfare</b>								
4441	Welfare Administration	17	\$26,255	\$18,428	\$21,827	\$0	\$21,827	\$0
4442	Direct Assistance		\$0	\$0	\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0	\$0
4445	Vendor Payments		\$0	\$0	\$0	\$0	\$0	\$0
4449	Other Welfare		\$32,848	\$32,848	\$0	\$0	\$0	\$0
<b>Welfare Subtotal</b>			<b>\$59,103</b>	<b>\$51,276</b>	<b>\$21,827</b>	<b>\$0</b>	<b>\$21,827</b>	<b>\$0</b>
<b>Culture and Recreation</b>								
4520	Parks and Recreation	17	\$146,148	\$162,345	\$184,887	\$0	\$184,887	\$0
4550	Library	17	\$87,162	\$88,743	\$104,046	\$0	\$104,046	\$0
4583	Patriotic Purposes	17	\$1,089	\$1,101	\$1,201	\$0	\$1,201	\$0
4589	Other Culture and Recreation		\$3,000	\$3,000	\$0	\$0	\$0	\$0
<b>Culture and Recreation Subtotal</b>			<b>\$237,399</b>	<b>\$255,189</b>	<b>\$290,134</b>	<b>\$0</b>	<b>\$290,134</b>	<b>\$0</b>
<b>Conservation and Development</b>								
4611	Conservation Administration	17	\$0	\$1	\$1	\$0	\$1	\$0
4612	Purchase of Natural Resources		\$0	\$0	\$0	\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0	\$0	\$0
4631	Redevelopment and Housing Administration		\$0	\$0	\$0	\$0	\$0	\$0
4632	Other Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0	\$0
4651	Economic Development Administration		\$0	\$0	\$0	\$0	\$0	\$0
4652	Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
4659	Other Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
<b>Conservation and Development Subtotal</b>			<b>\$0</b>	<b>\$1</b>	<b>\$1</b>	<b>\$0</b>	<b>\$1</b>	<b>\$0</b>



## Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2023	Appropriations for period ending 12/31/2023	Selectmen's Appropriations for period ending 12/31/2024 (Recommended)	Selectmen's Appropriations for period ending 12/31/2024 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Not Recommended)
<b>Debt Service</b>								
4711	Principal - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0	\$0	\$0
4721	Interest - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0	\$0	\$0
4723	Interest on Tax and Revenue Anticipation Notes	17	\$0	\$1	\$1	\$0	\$1	\$0
4790	Other Debt Service Charges		\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Subtotal			\$0	\$1	\$1	\$0	\$1	\$0
<b>Capital Outlay</b>								
4901	Land		\$0	\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$321,838	\$275,000	\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay Subtotal			\$321,838	\$275,000	\$0	\$0	\$0	\$0
<b>Operating Transfers Out</b>								
4911	To Revolving Funds		\$0	\$0	\$0	\$0	\$0	\$0
4912	To Special Revenue Funds		\$0	\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Funds		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund	18	\$2,984,137	\$3,440,794	\$3,443,990	\$0	\$3,443,990	\$0
4914O	To Other Proprietary Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund	20	\$834,712	\$838,476	\$817,689	\$0	\$817,689	\$0
4914W	To Water Proprietary Fund	19	\$363,948	\$375,325	\$399,381	\$0	\$399,381	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Agency Funds		\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers Out Subtotal			\$4,182,797	\$4,654,595	\$4,661,060	\$0	\$4,661,060	\$0
Total Operating Budget Appropriations				\$8,183,371	\$0	\$0	\$8,183,371	\$0





Special Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for period ending 12/31/2024 (Recommended)	Selectmen's Appropriations for period ending 12/31/2024 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2024 (Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4449	Other Welfare	31	\$3,000	\$0	\$3,000	\$0
		Purpose: Voices Against Violence				
4449	Other Welfare	32	\$9,692	\$0	\$9,692	\$0
		Purpose: Pemi-Baker Hospice & Home				
4449	Other Welfare	33	\$12,000	\$0	\$12,000	\$0
		Purpose: Grafton County Senior Citizens				
4449	Other Welfare	34	\$1,250	\$0	\$1,250	\$0
		Purpose: Transport Central				
4449	Other Welfare	35	\$3,500	\$0	\$3,500	\$0
		Purpose: LR Mental Health				
4449	Other Welfare	36	\$5,000	\$0	\$5,000	\$0
		Purpose: Visiting Nurses				
4589	Other Culture and Recreation	38	\$3,000	\$0	\$3,000	\$0
		Purpose: Ashland Historical Society				
4909	Improvements Other than Buildings	14	\$6,200,000	\$0	\$6,200,000	\$0
		Purpose: Infrastructure Bond				
4914E	To Electric Proprietary Fund	15	\$135,000,000	\$0	\$135,000,000	\$0
		Purpose: Waste to Energy Facility Bond				
4914S	To Sewer Proprietary Fund	16	\$100,000	\$0	\$100,000	\$0
		Purpose: Infiltration/Inflow Study Bond				
4915	To Capital Reserve Funds	22	\$50,000	\$0	\$50,000	\$0
		Purpose: Fire Department Capital Reserve Fund				
4915	To Capital Reserve Funds	23	\$25,000	\$0	\$25,000	\$0
		Purpose: Police Department Building CRF				
4915	To Capital Reserve Funds	24	\$25,000	\$0	\$25,000	\$0
		Purpose: Police Department Capital Reserve Fund				



Special Warrant Articles

4915	To Capital Reserve Funds	25		\$25,000	\$0	\$25,000	\$0
<i>Purpose: Ashland Public Works Capital Reserve Fund</i>							
4915	To Capital Reserve Funds	26		\$125,000	\$0	\$125,000	\$0
<i>Purpose: Road and Bridges Capital Reserve Fund</i>							
4915	To Capital Reserve Funds	27		\$200,552	\$0	\$200,552	\$0
<i>Purpose: Plow Truck Purchase</i>							
4915	To Capital Reserve Funds	28		\$25,000	\$0	\$25,000	\$0
<i>Purpose: Ashland Building Maintenance &amp; Repair CRF</i>							
4915	To Capital Reserve Funds	37		\$0	\$25,000	\$25,000	\$0
<i>Purpose: Ashland Library Capital Reserve Fund</i>							
Total Proposed Special Articles				\$141,812,994	\$25,000	\$141,837,994	\$0



Individual Warrant Articles

Account	Purpose	Article	Selectmen's		Selectmen's		Budget	
			Appropriations for	period ending	Appropriations for	period ending	Committee's	Committee's
			12/31/2024	12/31/2024	12/31/2024	12/31/2024	(Recommended)	(Not Recommended)
4198	Contingency	21	\$25,000	\$0	\$25,000	\$0	\$25,000	\$0
Purpose: Contingency Fund								
Total Proposed Individual Articles			\$25,000	\$0	\$25,000	\$0	\$25,000	\$0



## Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2023	Selectmen's Estimated Revenues for period ending 12/31/2024	Budget Committee's Estimated Revenues for period ending 12/31/2024
<b>Taxes</b>					
3120	Land Use Change Taxes for General Fund		\$9,300	\$0	\$0
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes		\$1,259	\$0	\$0
3186	Payment in Lieu of Taxes	17	\$26,555	\$15,171	\$15,171
3187	Excavation Tax		\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	17	\$48,111	\$39,000	\$39,000
<b>Taxes Subtotal</b>			<b>\$85,225</b>	<b>\$54,171</b>	<b>\$54,171</b>
<b>Licenses, Permits, and Fees</b>					
3210	Business Licenses and Permits	17	\$1,925	\$1,000	\$1,000
3220	Motor Vehicle Permit Fees	17	\$408,785	\$400,000	\$400,000
3230	Building Permits	17	\$21,262	\$14,000	\$14,000
3290	Other Licenses, Permits, and Fees	17	\$4,635	\$4,000	\$4,000
<b>Licenses, Permits, and Fees Subtotal</b>			<b>\$436,607</b>	<b>\$419,000</b>	<b>\$419,000</b>
<b>From Federal Government</b>					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$0	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements		\$0	\$0	\$0
<b>From Federal Government Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>State Sources</b>					
3351	Shared Revenues - Block Grant		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	17	\$183,990	\$160,000	\$160,000
3353	Highway Block Grant	17	\$69,831	\$54,705	\$54,705
3354	Water Pollution Grant		\$29,297	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	17	\$31	\$43	\$43





New Hampshire  
Department of  
Revenue Administration

2024  
MS-737

Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2023	Selectmen's Estimated Revenues for period ending 12/31/2024	Budget Committee's Estimated Revenues for period ending 12/31/2024
State Sources					
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution	17	\$1,162	\$486	\$486
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH		\$0	\$0	\$0
3379	Intergovernmental Revenues - Other		\$0	\$0	\$0
State Sources Subtotal			\$284,311	\$215,234	\$215,234
Charges for Services					
3401	Income from Departments	17	\$233,999	\$165,000	\$165,000
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges		\$0	\$0	\$0
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$233,999	\$165,000	\$165,000
Miscellaneous Revenues					
3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$0	\$0	\$0
3502	Interest on Investments	17	\$17,368	\$2,500	\$2,500
3503	Other	17	\$3,360	\$30,000	\$30,000
3504	Fines and Forfeits		\$855	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified		\$11,963	\$0	\$0
Miscellaneous Revenues Subtotal			\$33,546	\$32,500	\$32,500
Interfund Operating Transfers In					
3911	From Revolving Funds		\$0	\$0	\$0





Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2023	Selectmen's Estimated Revenues for period ending 12/31/2024	Budget Committee's Estimated Revenues for period ending 12/31/2024
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$6,285	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund	18	\$2,391,116	\$3,443,990	\$3,443,990
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund	20	\$734,353	\$817,689	\$817,689
3914W	From Water Proprietary Fund	19	\$277,054	\$399,381	\$399,381
3915	From Capital Reserve Funds		\$293,961	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
Interfund Operating Transfers In Subtotal			\$3,702,769	\$4,661,060	\$4,661,060
Other Financing Sources					
3934	Proceeds from Long-Term Notes/Bonds/Other Sources		\$0	\$141,300,000	\$141,300,000
9998	Amount Voted from Fund Balance	21	\$0	\$25,000	\$25,000
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal			\$0	\$141,325,000	\$141,325,000
Total Estimated Revenues and Credits			\$4,776,457	\$146,871,965	\$146,871,965



Budget Summary

Item	Selectmen's Period ending 12/31/2024 (Recommended)	Budget Committee's Period ending 12/31/2024 (Recommended)
Operating Budget Appropriations	\$8,183,371	\$8,183,371
Special Warrant Articles	\$141,812,994	\$141,837,994
Individual Warrant Articles	\$25,000	\$25,000
Total Appropriations	\$150,021,365	\$150,046,365
Less Amount of Estimated Revenues & Credits	\$146,871,965	\$146,871,965
Estimated Amount of Taxes to be Raised	\$3,149,400	\$3,174,400



Supplemental Schedule

1. Total Recommended by Budget Committee	\$150,046,365
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$0
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$150,046,365
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$15,004,637
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)	\$165,051,002



Default Budget of the Municipality

Ashland

For the period beginning January 1, 2024 and ending December 31, 2024

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

This form was posted with the warrant on: January 29<sup>th</sup> 2024

GOVERNING BODY OR BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
ROBERT J. LETOURNEAU	CHAIR BOS	Robert J. Letourneau
CHARLES BOZZELLO	SELECTMAN	Charles Bozzello
Ann-Marie Barney	Selectman	Ann-Marie Barney
Andrew D. Fitch	selectman	AD Fitch
Rebecca Hartley	selectman	Rebecca Hartley

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:  
<https://www.proptax.org/>

For assistance please contact:  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>





**New Hampshire**  
**Department of**  
**Revenue Administration**

**2024**  
**MS-DTB**

**Appropriations**

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
<b>General Government</b>					
4130	Executive	\$187,760	\$1,719	\$0	\$189,479
4140	Election, Registration, and Vital Statistics	\$42,957	\$12,250	\$0	\$55,207
4150	Financial Administration	\$176,820	\$4,699	\$0	\$181,519
4152	Property Assessment	\$49,101	(\$33,000)	\$0	\$16,101
4153	Legal Expense	\$30,000	\$0	\$0	\$30,000
4155	Personnel Administration	\$537,573	\$31,316	\$0	\$568,889
4191	Planning and Zoning	\$13,030	\$0	\$0	\$13,030
4194	General Government Buildings	\$43,376	(\$200)	\$0	\$43,176
4195	Cemeteries	\$1	\$0	\$0	\$1
4196	Insurance Not Otherwise Allocated	\$65,577	\$20,894	\$0	\$86,471
4197	Advertising and Regional Associations	\$0	\$0	\$0	\$0
4198	Contingency	\$0	\$0	\$0	\$0
4199	Other General Government	\$1	\$0	\$0	\$1
<b>General Government Subtotal</b>		<b>\$1,146,196</b>	<b>\$37,678</b>	<b>\$0</b>	<b>\$1,183,874</b>
<b>Public Safety</b>					
4210	Police	\$548,359	\$35,751	\$0	\$584,110
4215	Ambulances	\$76,306	(\$35,642)	\$0	\$40,664
4220	Fire	\$358,157	\$4,913	\$0	\$363,070
4240	Building Inspection	\$33,390	(\$921)	\$0	\$32,469
4290	Emergency Management	\$1,000	\$0	\$0	\$1,000
4299	Other Public Safety	\$0	\$0	\$0	\$0
<b>Public Safety Subtotal</b>		<b>\$1,017,212</b>	<b>\$4,101</b>	<b>\$0</b>	<b>\$1,021,313</b>
<b>Airport/Aviation Center</b>					
4301	Airport Administration	\$0	\$0	\$0	\$0
4302	Airport Operations	\$0	\$0	\$0	\$0
4309	Other Airport	\$0	\$0	\$0	\$0
<b>Airport/Aviation Center Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Highways and Streets</b>					
4311	Highway Administration	\$256,488	\$24,905	\$0	\$281,393
4312	Highways and Streets	\$261,241	(\$2,749)	\$0	\$258,492
4313	Bridges	\$0	\$0	\$0	\$0
4316	Street Lighting	\$0	\$0	\$0	\$0
4319	Other Highway, Streets, and Bridges	\$81,514	\$4,105	\$0	\$85,619
<b>Highways and Streets Subtotal</b>		<b>\$599,243</b>	<b>\$26,261</b>	<b>\$0</b>	<b>\$625,504</b>





**New Hampshire**  
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**Appropriations**

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
<b>Sanitation</b>					
4321	Sanitation Administration	\$0	\$0	\$0	\$0
4323	Solid Waste Collection	\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	\$163,825	\$8,013	\$0	\$171,838
4325	Solid Waste Facilities Clean-Up	\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal	\$0	\$0	\$0	\$0
4329	Other Sanitation	\$0	\$0	\$0	\$0
<b>Sanitation Subtotal</b>		<b>\$163,825</b>	<b>\$8,013</b>	<b>\$0</b>	<b>\$171,838</b>
<b>Water Distribution and Treatment</b>					
4331	Water Administration	\$0	\$0	\$0	\$0
4332	Water Services	\$0	\$0	\$0	\$0
4335	Water Treatment	\$0	\$0	\$0	\$0
4338	Water Conservation	\$0	\$0	\$0	\$0
4339	Other Water	\$0	\$0	\$0	\$0
<b>Water Distribution and Treatment Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Electric</b>					
4351	Electric Administration	\$0	\$0	\$0	\$0
4352	Generation	\$0	\$0	\$0	\$0
4353	Purchase Costs	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0	\$0	\$0
4359	Other Electric Costs	\$0	\$0	\$0	\$0
<b>Electric Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Health</b>					
4411	Health Administration	\$2,355	\$0	\$0	\$2,355
4414	Pest Control	\$1,100	\$33	\$0	\$1,133
4415	Health Agencies and Hospitals	\$0	\$0	\$0	\$0
4419	Other Health	\$0	\$0	\$0	\$0
<b>Health Subtotal</b>		<b>\$3,455</b>	<b>\$33</b>	<b>\$0</b>	<b>\$3,488</b>
<b>Welfare</b>					
4441	Welfare Administration	\$18,428	(\$61)	\$0	\$18,367
4442	Direct Assistance	\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments	\$0	\$0	\$0	\$0
4445	Vendor Payments	\$0	\$0	\$0	\$0
4449	Other Welfare	\$0	\$0	\$0	\$0
<b>Welfare Subtotal</b>		<b>\$18,428</b>	<b>(\$61)</b>	<b>\$0</b>	<b>\$18,367</b>



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**Appropriations**

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<b>Culture and Recreation</b>					
4520	Parks and Recreation	\$162,345	\$10,506	\$0	\$172,851
4550	Library	\$88,743	\$0	\$0	\$88,743
4583	Patriotic Purposes	\$1,101	\$0	\$0	\$1,101
4589	Other Culture and Recreation	\$0	\$0	\$0	\$0
<b>Culture and Recreation Subtotal</b>		<b>\$252,189</b>	<b>\$10,506</b>	<b>\$0</b>	<b>\$262,695</b>
<b>Conservation and Development</b>					
4611	Conservation Administration	\$1	\$0	\$0	\$1
4612	Purchase of Natural Resources	\$0	\$0	\$0	\$0
4619	Other Conservation	\$0	\$0	\$0	\$0
4631	Redevelopment and Housing Administration	\$0	\$0	\$0	\$0
4632	Other Redevelopment and Housing	\$0	\$0	\$0	\$0
4651	Economic Development Administration	\$0	\$0	\$0	\$0
4652	Economic Development	\$0	\$0	\$0	\$0
4659	Other Economic Development	\$0	\$0	\$0	\$0
<b>Conservation and Development Subtotal</b>		<b>\$1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1</b>
<b>Debt Service</b>					
4711	Principal - Long Term Bonds, Notes, and Other Debt	\$0	\$0	\$0	\$0
4721	Interest - Long Term Bonds, Notes, and Other Debt	\$0	\$0	\$0	\$0
4723	Interest on Tax and Revenue Anticipation Notes	\$1	\$0	\$0	\$1
4790	Other Debt Service Charges	\$0	\$0	\$0	\$0
<b>Debt Service Subtotal</b>		<b>\$1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1</b>
<b>Capital Outlay</b>					
4901	Land	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment	\$0	\$0	\$0	\$0
4903	Buildings	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	\$0	\$0	\$0	\$0
<b>Capital Outlay Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



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**Appropriations**

Account	Purpose	Prior Year Adopted Budget	Reductions or Increases	One-Time Appropriations	Default Budget
<b>Operating Transfers Out</b>					
4911	To Revolving Funds	\$0	\$0	\$0	\$0
4912	To Special Revenue Funds	\$0	\$0	\$0	\$0
4913	To Capital Projects Funds	\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund	\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund	\$3,444,816	(\$19,805)	\$0	\$3,425,011
4914O	To Other Proprietary Fund	\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund	\$840,017	(\$27,263)	\$0	\$812,754
4914W	To Water Proprietary Fund	\$376,866	\$11,580	\$0	\$388,446
4915	To Capital Reserve Funds	\$0	\$0	\$0	\$0
4916	To Expendable Trusts	\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0	\$0	\$0
<b>Operating Transfers Out Subtotal</b>		<b>\$4,661,699</b>	<b>(\$35,488)</b>	<b>\$0</b>	<b>\$4,626,211</b>
<b>Total Operating Budget Appropriations</b>		<b>\$7,862,249</b>	<b>\$51,043</b>	<b>\$0</b>	<b>\$7,913,292</b>



**Reasons for Reductions/Increases & One-Time Appropriations**

Account	Explanation
4215	contract ends June 30.
4130	Increase contract wages, decrease website fee
4220	Contract fee increases
4319	Contract wages
4414	Increased contract
4210	contract wages
4152	No Contract Fees for 2024
4324	contract wages
4914E	Less purchase of truck

